

West Chester Area School District
Operating Expense History and Forecast

2/9/2023

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	A	AF	AG	AH	AI	AJ	AK	AL	AM	AN
	Actual	Budget	Actual	Budget	Projected	Estimated	Estimated	Estimated	Estimated	Estimated
	2020-21	2021-22	2021-22	2022-23	2022-23	2023-24	2024-25	2025-26	2026-27	
1										
2										
3	Staff	160,538.7	178,386.8	171,700.6	187,196.0	186,611.4	197,442.0	205,424.9	213,748.9	222,189.7
4	Total Salaries	102,002.8	108,179.9	107,476.0	113,521.6	113,233.0	119,970.1	123,399.4	127,043.4	130,701.1
5	Administration									
6	Reg Salaries	9,227.4	9,843.7	9,852.7	10,560.3	10,417.9	11,062.0	11,449.2	11,849.9	12,264.7
7	Teachers									
8	Reg Salaries	73,524.6	76,795.7	75,998.6	80,675.3	79,985.7	83,239.1	85,561.1	87,987.1	90,459.7
9	Extra Duty Pymnts	1,727.1	1,167.7	2,581.4	1,643.2	1,943.2	1,987.8	2,043.3	2,101.2	2,160.3
10	Sabbatical Pymnts	530.3	300.0	462.3	300.0	300.0	300.0	300.0	300.0	300.0
11	Subject Chair Pymnts	380.1	535.9	622.2	530.8	530.8	640.0	640.0	640.0	640.0
12	Severance Pymnts	192.3	392.0	194.6	392.0	392.0	392.0	402.9	414.4	426.0
13	Supplemental Contracts	2,085.1	2,167.0	2,223.0	2,167.0	2,167.0	2,290.0	2,290.0	2,290.0	2,290.0
14	Total Teachers	78,439.4	81,358.4	82,082.2	85,708.3	85,318.7	88,848.9	91,237.3	93,732.6	96,276.0
15	Technical									
16	Reg Salaries	3,589.1	3,868.6	3,689.9	4,188.7	4,474.3	5,067.2	5,244.5	5,427.9	5,617.8
17	Office Clerical									
18	Reg Salaries	5,495.4	6,704.8	6,246.8	6,776.8	6,839.7	8,260.1	8,505.4	8,826.0	9,088.2
19	Crafts and Trades									
20	Reg Salaries	5,251.4	6,404.4	5,604.4	6,287.5	6,182.5	6,731.9	6,963.0	7,206.9	7,454.5
21										
22	Benefits									
23	Medical	15,228.1	22,604.8	15,987.9	23,407.9	23,407.9	25,910.2	27,871.6	29,981.5	32,251.1
24	Dental	1,194.2	1,487.8	1,160.7	1,565.7	1,565.7	1,633.0	1,703.3	1,776.5	1,852.9
25	Vision	164.8	218.3	169.2	225.5	225.5	230.7	236.0	241.4	247.0
26	Prescription	3,438.3	5,205.0	5,176.1	5,725.5	5,725.4	6,298.0	6,927.8	7,620.6	8,382.6
27	Social Security	7,313.9	8,244.8	7,757.5	8,651.4	8,598.6	9,066.9	9,440.1	9,718.8	9,998.6
28	Retirement	34,674.3	37,630.2	37,059.7	39,844.7	39,601.6	40,685.9	42,856.6	45,087.7	47,248.4
29	Tuition Reimbursement	410.2	600.0	476.6	600.0	600.0	600.0	600.0	600.0	600.0
30	Life & Disability	531.8	578.7	343.9	592.0	592.0	608.5	625.9	644.4	662.9
31	Workers Comp/Unempl/Other	1,114.6	1,309.1	1,151.4	1,328.8	1,328.8	1,348.7	1,368.9	1,389.5	1,410.3
32	Total Benefits	64,070.3	77,878.6	69,283.0	81,941.4	81,645.5	86,381.9	91,630.1	97,060.3	102,653.8
33	(Less) cost sharing	(5,534.4)	(7,671.6)	(5,058.4)	(8,267.0)	(8,267.0)	(8,910.0)	(9,604.6)	(10,354.8)	(11,165.3)
34	Net Benefits	58,535.9	70,206.9	64,224.6	73,674.4	73,378.5	77,471.9	82,025.5	86,705.5	91,488.6
35										
36	Prof. & Tech. Services	14,079.1	19,994.0	19,979.3	20,756.1	20,461.1	20,361.6	20,936.4	21,528.5	22,138.4
37	Substitute Service	1,708.6	2,741.2	2,731.5	2,783.1	2,783.1	3,267.8	3,365.9	3,466.8	3,570.9
38	Contracted Therapeutic Staff	1,502.3	1,708.2	1,792.0	1,608.2	1,608.2	1,730.5	1,782.4	1,835.9	1,891.0
39	Contracted Aides- Special Ed.	667.1	2,905.4	1,129.9	2,905.4	2,705.4	1,588.2	1,635.9	1,685.0	1,735.5
40	Contracted Aides- Other	117.0	325.0	193.5	325.0	325.0	213.0	219.4	226.0	232.8
41	Contracted Special Ed. Programs	2,519.0	3,443.5	3,234.5	3,462.3	3,462.3	3,566.1	3,673.1	3,783.3	3,896.8
42	Occupational/Physical Therapy	982.7	1,089.0	1,102.0	1,094.8	1,094.8	1,120.0	1,153.6	1,188.2	1,223.8
43	Due Process Hearings	809.6	1,000.0	1,080.6	1,200.0	1,200.0	1,200.0	1,200.0	1,200.0	1,200.0
44	Early Intervention	356.8	284.1	158.1	293.7	293.7	170.2	175.3	180.6	186.0
45	Extended School Year	412.4	619.0	616.1	603.0	603.0	604.0	622.1	640.8	660.0
46	Alternative Education - IU	1,847.7	2,441.1	2,034.3	2,932.9	2,932.9	3,012.7	3,103.1	3,196.1	3,292.0
47	Alternative Education - APT	515.7	-	-	-	-	-	-	-	-
48	Tax Collection	732.4	703.1	915.4	720.5	720.5	799.0	823.0	847.7	873.1
49	Legal	309.7	573.0	335.5	543.0	568.0	598.0	615.9	634.4	653.5
50	Other	1,598.1	2,161.3	4,655.9	2,284.2	2,164.2	2,491.9	2,566.7	2,643.7	2,723.0
51										
52	Purchased Property Services	3,096.2	4,324.3	3,643.8	4,356.3	4,356.3	4,866.0	5,012.0	5,162.3	5,317.2
53	Electricity	1,487.3	1,931.0	1,752.8	2,148.3	2,148.3	2,502.9	2,578.0	2,655.3	2,735.0
54	Water/Sewer	538.4	655.3	640.4	662.2	662.2	688.9	709.5	730.8	752.7
55	Trash Removal	88.9	105.0	93.1	105.0	105.0	110.0	113.3	116.7	120.2
56	Space Rental	266.4	139.0	128.6	139.0	139.0	141.0	145.2	149.6	154.1
57	Other	715.2	1,494.0	1,028.8	1,301.9	1,301.9	1,423.2	1,465.9	1,509.9	1,555.2
58										
59	Other Services	27,060.7	33,644.9	27,412.5	34,576.0	31,657.4	34,507.5	36,184.7	37,965.1	39,872.8
60	Charter Schools	7,868.6	9,197.7	7,812.1	10,306.1	8,087.4	8,984.4	9,685.0	10,444.1	11,266.7
61	Tuition: Special Education	3,598.9	4,199.8	3,151.9	3,875.7	3,875.7	3,968.4	4,127.1	4,292.2	4,463.9
62	Tuition: Technical College	2,489.5	2,763.3	2,680.4	2,859.4	2,859.4	2,860.7	3,099.0	3,357.5	3,654.1
63	Tuition: Other Alt Ed Programs	151.8	293.0	156.0	268.0	268.0	275.0	288.8	303.2	318.3
64	Bussing: Public Schools	4,814.6	6,039.6	5,510.6	6,899.0	6,429.0	7,360.0	7,580.8	7,808.2	8,042.5
65	Bussing: Non-Public	3,860.0	4,949.8	3,011.5	4,253.0	4,023.0	4,235.0	4,362.1	4,492.9	4,627.7
66	Bussing: Special Ed	3,062.1	4,353.8	3,391.3	4,106.5	4,106.5	4,421.5	4,554.1	4,690.8	4,831.5
67	Bussing: Extracurricular	92.8	370.2	264.2	377.5	377.5	392.3	404.1	416.2	428.7
68	Insurance	519.0	559.8	553.9	623.8	623.8	660.9	694.0	728.7	765.1
69	Telephone/Postage	508.8	502.8	639.1	516.4	516.4	527.2	543.0	559.3	576.0
70	Other	94.4	415.1	241.5	490.8	490.8	822.0	846.7	872.1	898.3
71										
72										
73	Supplies	8,614.2	7,296.2	7,250.9	8,596.7	8,596.0	8,974.2	10,441.2	10,825.1	11,223.4
74	Heating/ Motor Pool Fuel	804.6	810.0	894.0	1,108.5	1,108.5	1,159.7	1,194.5	1,230.3	1,267.2
75	Other Operations/Maint Supplies	1,214.5	938.3	972.1	1,055.0	1,055.0	1,200.7	1,248.7	1,298.7	1,350.6
76	Educational	3,274.6	2,812.6	2,639.3	2,787.7	2,787.0	3,083.9	3,207.3	3,335.5	3,469.0
77	Curriculum Proposals	843.3	871.0	700.4	1,492.4	1,492.4	1,016.3	2,176.6	2,241.9	2,309.1
78	Educational /Admin Software	2,421.4	1,722.9	1,926.6	2,010.8	2,010.8	2,364.9	2,459.5	2,557.9	2,660.2
79	Administration/Business	55.8	141.4	118.7	142.3	142.3	148.7	154.6	160.8	167.3
80										
81										
82	Other Objects	337.3	499.3	1,057.1	491.7	491.7	490.7	505.4	520.6	536.2
83	Dues and Fees - Athletics	-	131.5	150.2	131.5	131.5	131.5	131.5	131.5	131.5
84										
85	Property	754.3	457.5	540.2	453.3	453.3	575.7	593.0	610.8	629.1
86	Other Equipment	754.3	457.5	540.2	453.3	453.3	575.7	593.0	610.8	629.1
87										
88										
89										
90	Debt Service	25,412.9	28,505.0	27,537.2	27,956.9	27,856.9	27,236.6	27,358.6	27,858.0	28,678.5
91	Bond payments	25,412.9	28,505.0	27,537.2	27,956.9	27,856.9	27,236.6	27,358.6	27,858.0	28,678.5
92										
93										
94	Reserve	7,633.5	6,237.3	6,730.1	12,457.5	12,457.5	8,495.2	8,744.3	8,917.1	8,834.3
95	Budgetary Reserve									
96	Transfer to other funds	7,633.5	6,237.3	6,730.1	12,457.5	12,457.5	8,495.2	8,744.3	8,917.1	8,834.3
97										
98	TOTAL EXPENSE	247,527.0	279,476.8	266,001.8	296,971.9	293,073.1	303,080.9	315,332.0	327,267.9	339,551.0

West Chester Area School District
Revenue History and Forecast

	A	AI	AJ	AK	AL	AM	AN	AO	AP	AQ
1		Actual	Budget	Actual	Budget	Projected	Estimated	Estimated	Estimated	Estimated
2		2020-21	2021-22	2021-22	2022-23	2022-23	2023-24	2024-25	2025-26	2026-27
3	Local	214,400.1	208,090.1	230,928.5	215,404.5	225,873.0	221,339.7	257,555.0	275,730.1	287,189.8
4	Real Estate	179,828.5	180,059.1	187,742.0	184,508.2	188,808.2	186,891.4	222,629.0	240,318.7	251,285.3
5	Current	177,830.9	179,235.7	183,687.9	183,708.3	187,608.3	185,942.5	221,680.0	239,369.8	250,336.4
6	Interim	1,997.6	823.4	4,054.2	799.8	1,199.8	948.9	948.9	948.9	948.9
7	Earned Income	24,213.4	19,884.1	26,695.1	22,682.4	25,750.0	25,110.0	25,486.7	25,868.9	26,257.0
8	Real Estate Transfer	6,227.6	3,810.1	8,927.9	3,886.3	4,750.0	4,590.0	4,681.8	4,775.4	4,870.9
9	Delinquent Taxes	3,264.4	2,858.8	3,485.5	2,858.8	2,858.8	2,858.8	2,858.8	2,858.8	2,858.8
10	Investment Earnings	220.9	357.5	76.8	362.9	2,600.0	618.3	627.6	637.0	646.5
11	Gate Receipts	-	131.5	172.0	131.5	131.5	131.5	131.5	131.5	131.5
12	Other	645.3	989.0	3,829.2	974.5	974.5	1,139.7	1,139.7	1,139.7	1,139.7
13										
14	State	40,055.4	42,366.5	43,341.6	44,387.2	45,675.7	46,537.7	47,747.6	49,008.5	49,831.9
15	Student Subsidies	18,775.2	19,429.0	20,848.7	20,139.1	21,575.7	21,661.2	21,599.3	21,605.2	21,208.3
16	Basic Instruction	8,810.2	8,421.9	9,575.7	9,575.8	10,937.3	10,937.3	10,937.3	10,937.3	10,937.3
18	Special Education	5,077.2	5,899.1	5,914.7	5,843.3	5,974.9	5,974.9	5,974.9	5,974.9	5,974.9
20	Tuition Private Home Place't	95.8	290.0	103.9	100.0	100.0	100.0	100.0	100.0	100.0
21	Transportation	3,087.6	3,087.6	3,008.3	3,087.6	2,950.0	2,950.0	2,950.0	2,950.0	2,950.0
22	Medical, Dental & Nurse	253.6	253.9	250.4	253.9	253.9	253.9	253.9	253.9	253.9
23	Rent	1,051.6	1,077.5	1,596.5	879.5	960.4	1,046.0	984.1	990.0	593.1
25	Accountability/Ready to Learn Block Grants	399.1	399.1	399.1	399.1	399.1	399.1	399.1	399.1	399.1
27	Teacher Subsidies	20,951.8	22,937.5	22,474.6	24,248.0	24,100.1	24,876.4	26,148.3	27,403.3	28,623.5
28	Social Security	3,586.7	4,122.4	3,817.8	4,325.7	4,299.3	4,533.5	4,720.0	4,859.4	4,999.3
29	Retirement	17,365.1	18,815.1	18,656.8	19,922.4	19,800.8	20,343.0	21,428.3	22,543.9	23,624.2
30	Other	328.4	-	18.3	-	-	-	-	-	-
31										
32	Federal	6,768.5	3,538.1	6,191.2	3,650.5	4,026.5	3,579.9	3,029.3	3,029.3	3,029.3
33	Title I	574.7	574.7	555.2	555.2	555.2	547.7	547.7	547.7	547.7
34	Title II	313.2	246.4	259.0	236.3	236.3	232.7	232.7	232.7	232.7
35	IDEA	1,551.6	1,572.1	1,730.8	1,621.7	1,621.7	1,615.1	1,615.1	1,615.1	1,615.1
36	MA Direct Services/Time Study	1,030.3	1,000.0	1,156.7	992.0	1,068.0	1,050.6	500.0	500.0	500.0
37	Other	223.5	144.9	178.0	144.2	144.2	133.9	133.9	133.9	133.9
38	COVID Related Grants	3,075.3	-	2,311.4	101.0	401.0	-	-	-	-
39										
40	Local Taxes & Subsidies	261,224.0	253,994.7	280,461.3	263,442.1	275,575.2	271,457.3	308,332.0	327,767.9	340,051.0
41										
42	Beginning Fund Balance	55,455.5	47,950.8	69,152.5	59,998.4	83,612.0	66,114.1	34,490.5	27,490.5	27,990.5
43	FB Adjustment									
44	Ending Fund Balance	69,152.5	22,468.6	83,612.0	26,468.7	66,114.1	34,490.5	27,490.5	27,990.5	28,490.5
45										
47	Committed Fund Balance for Health Care	4,159.9	4,159.9	4,159.9	4,159.9	4,159.9	4,159.9	4,159.9	4,159.9	4,159.9
48	Assigned Fund Balance for Future millage	38,183.9	-	52,121.5	-	39,623.6	7,500.0	-	-	-
49	Assigned Fund Balance for Alternative Education	2,000.0	1,000.0	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0	2,000.0
50	Assigned Fund Balance for Property Assessment Fluctuations	1,000.0	-	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0
51	Assigned Fund Balance for Technology/Distance Learning	500.0	-	500.0	-	-	-	-	-	-
52	Assigned Fund Balance for Enrollment Growth	4,500.0	-	-	-	-	-	-	-	-
53	Assigned Fund Balance for Elementary Construction	-	-	5,000.0	-	-	-	-	-	-
54	Assigned Fund Balance for Athletic Fund	128.9	128.9	150.8	128.9	150.8	150.8	150.8	150.8	150.8
55	Beginning Unassigned Fund Balance	17,179.8	17,179.8	18,679.8	17,179.8	18,679.8	19,179.8	19,679.8	20,179.8	20,679.8
56	Ending Unassigned Fund Balance	18,679.8	17,179.8	18,679.8	19,179.9	19,179.8	19,679.8	20,179.8	20,679.8	21,179.8
57										
58	Assumed use of FB	(13,897.0)	25,482.1	(14,459.5)	33,529.8	17,497.9	31,623.6	7,000.0	(500.0)	(500.0)

West Chester Area School District
Forecast Millage Calculation

	A	B	C	D	E	F	G	H	I	J
1										
2					2022-23	2023-24		2024-25	2025-26	2026-27
3					Budget	Budget		Forecast	Forecast	Forecast
4	Market Values									
5	Chester County				14,129,979	14,229,894		14,229,894	14,229,894	14,229,894
6	Delaware County				895,234	895,234		895,234	895,234	895,234
7					15,025,213	15,125,128		15,125,128	15,125,128	15,125,128
8										
9										
10	Net amount to be raised from R/E taxes				183,559	185,942		221,680	239,370	250,336
11	Gross tax to be levied				190,217	192,687		229,720	248,052	259,416
12										
13	Equilization Between Counties									
14	Chester County %				94.04%	94.08%		94.08%	94.08%	94.08%
15	Delaware County %				5.96%	5.92%		5.92%	5.92%	5.92%
16										
17	Chester Cnty Levy				178,883	181,282		216,123	233,370	244,062
18	Delaware Cnty Levy				11,334	11,405		13,597	14,682	15,354
19					190,217	192,687		229,720	248,052	259,416
20										
21	Millage Calculation									
22	Chester Cnty tax levy				178,883	181,282		216,123	233,370	244,062
23	Chester Cnty assessed value				7,972,871	8,038,479		8,058,479	8,078,479	8,098,479
24										
25	Chester County Millage				22.4364	22.5517		26.8193	28.8878	30.1367
26	Previous Year Millage				22.0604	22.4364		22.5517	26.8193	28.8878
27										
28	Chester Cnty Mill Increase				0.38	0.12		4.27	2.07	1.25
29	% increase				1.7%	0.5%		18.9%	7.7%	4.3%
30										
31	Delaware Cnty Tax levy				11,334	11,405		13,597	14,682	15,354
32	Delaware Cnty Assessed Value				1,140,844	1,141,219		1,141,594	1,141,969	1,142,344
33										
34	Delaware County Millage				9.9343	9.9935		11.9103	12.8565	13.4411
35	Previous Yr Millage *				9.5164	9.9343		9.9935	11.9103	12.8565
36										
37	Delaware Cnty Mill Increase				0.42	0.06		1.92	0.95	0.58
38	% increase				4.4%	0.6%		19.2%	7.9%	4.5%
39										
40	Multi County Millage re-balancing									
41	Chester Cty Levy Rebalanced				178,957					
42	Delaware Cty Levy Rebalanced				11,259					
43					190,216					
44										
45	Chester County Millage				22.4364	22.5517				
46	Chester County Millage Re-balanced				22.4457					
47	Chester Cnty Mill Increase					0.12				
48	% increase					0.47%				
49	Act 1 Millage					22.5517				
50	Millage from exceptions					-				
51										
52										
53	Delaware County Millage				9.9343	9.9935				
54	Delaware County Millage Re-balanced				9.8686					
55	Delaware Cnty Mill Increase					0.12				
56	% increase					1.27%				
57	Act 1 Millage					9.9935				
58	Millage from exceptions					-				

West Chester Area School District Analysis and Forecast of Taxable Real Estate

CHESTER COUNTY				DELAWARE COUNTY			
	MILL VAL	+/- AMOUNT	+/- PERCENT		MILL VAL	+/- AMOUNT	+/- PERCENT
2012-13	\$7,631,886	\$8,190	0.1%	2012-13	\$637,926	\$1,061	0.2%
2013-14	\$7,633,607	\$1,721	0.0%	2013-14	\$637,639	(\$287)	0.0%
2014-15	\$7,646,298	\$12,691	0.2%	2014-15	\$642,425	\$4,786	0.7%
2015-16	\$7,698,441	\$52,143	0.7%	2015-16	\$647,335	\$4,910	0.8%
2016-17	\$7,728,556	\$30,115	0.4%	2016-17	\$647,399	\$64	0.0%
2017-18	\$7,823,487	\$94,931	1.2%	2017-18	\$647,287	(\$112)	0.0%
2018-19	\$7,842,035	\$18,548	0.2%	2018-19	\$648,116	\$829	0.1%
2019-20	\$7,921,563	\$79,528	1.0%	2019-20	\$648,096	(\$20)	0.0%
2020-21	\$7,962,871	\$41,309	0.5%	2020-21	\$652,566	\$4,470	0.7%
2021-22	\$8,008,479	\$45,607	0.6%	2021-22	\$1,140,469	\$487,902	42.8%
10 YEAR AVERAGE		\$38,478	0.5%	10 YEAR AVERAGE		\$50,360	4.5%
5 YEAR AVERAGE		\$55,985	0.7%	5 YEAR AVERAGE		\$98,614	8.7%
3 YEAR AVERAGE		\$55,481	0.7%	3 YEAR AVERAGE		\$164,118	14.5%

CHESTER COUNTY				DELAWARE COUNTY			
COMMERCIAL	MILL VAL	+/- AMOUNT	+/- PERCENT	COMMERCIAL	MILL VAL	+/- AMOUNT	+/- PERCENT
2017-18	1,539,233	11,213	0.73%	2017-18	8,009	(525)	-6.55%
2018-19	1,531,640	(7,593)	-0.50%	2018-19	8,009	-	0.00%
2019-20	1,565,346	33,706	2.15%	2019-20	8,009	-	0.00%
2020-21	1,551,277	(14,070)	-0.91%	2020-21	9,158	1,149	12.55%
2021-22	1,512,672	(38,605)	-2.55%	2021-22	26,710	17,553 *	65.71%
2022-23	1,512,672	-	0.00%	2022-23	26,710	-	0.00%
2023-24	1,512,672	-	0.00%	2023-24	26,710	-	0.00%
2024-25	1,512,672	-	0.00%	2024-25	26,710	-	0.00%
2025-26	1,512,672	-	0.00%	2025-26	26,710	-	0.00%
2026-27	1,512,672	-	0.00%	2026-27	26,710	-	0.00%
Average increase			-0.11%	Average increase			7.17%
RESIDENTIAL	MILL VAL	+/- AMOUNT	+/- PERCENT	RESIDENTIAL	MILL VAL	+/- AMOUNT	+/- PERCENT
2017-18	6,236,907	81,378	1.30%	2017-18	639,278	413	0.06%
2018-19	6,263,481	26,574	0.42%	2018-19	640,107	829	0.13%
2019-20	6,308,846	45,366	0.72%	2019-20	640,087	(20)	0.00%
2020-21	6,355,791	46,945	0.74%	2020-21	643,409	3,321	0.52%
2021-22	6,442,329	86,538	1.34%	2021-22	1,113,759	470,350 *	42.23%
2022-23	6,452,329	10,000	0.15%	2022-23	1,114,134	375	0.03%
2023-24	6,472,329	20,000	0.31%	2023-24	1,114,509	375	0.03%
2024-25	6,492,329	20,000	0.31%	2024-25	1,114,884	375	0.03%
2025-26	6,512,329	20,000	0.31%	2025-26	1,115,259	375	0.03%
2026-27	6,532,329	20,000	0.31%	2026-27	1,115,634	375	0.03%
Average increase			0.59%	Average increase			4.31%
OTHER	MILL VAL	+/- AMOUNT	+/- PERCENT	OTHER	MILL VAL	+/- AMOUNT	+/- PERCENT
2017-18	47,347	2,341	4.94%	2017-18	-	-	0.00%
2018-19	46,915	(432)	-0.92%	2018-19	-	-	0.00%
2019-20	47,371	456	0.96%	2019-20	-	-	0.00%
2020-21	55,804	8,433	15.11%	2020-21	-	-	0.00%
2021-22	53,478	(2,326)	-4.35%	2021-22	-	-	0.00%
2022-23	53,478	-	0.00%	2022-23	-	-	0.00%
2023-24	53,478	-	0.00%	2023-24	-	-	0.00%
2024-25	53,478	-	0.00%	2024-25	-	-	0.00%
2025-26	53,478	-	0.00%	2025-26	-	-	0.00%
2026-27	53,478	-	0.00%	2026-27	-	-	0.00%
Average increase			1.57%	Average increase			0.00%
TOTAL	MILL VAL	+/- AMOUNT	+/- PERCENT	TOTAL	MILL VAL	+/- AMOUNT	+/- PERCENT
2017-18	7,823,487	94,931	1.21%	2017-18	647,287	(112)	-0.02%
2018-19	7,842,035	18,548	0.24%	2018-19	648,116	829	0.13%
2019-20	7,921,563	79,528	1.00%	2019-20	648,096	(20)	0.00%
2020-21	7,962,871	41,309	0.52%	2020-21	652,566	4,470	0.69%
2021-22	8,008,479	45,607	0.57%	2021-22	1,140,469	487,902 *	42.78%
2022-23	8,018,479	10,000	0.12%	2022-23	1,140,844	375	0.03%
2023-24	8,038,479	20,000	0.25%	2023-24	1,141,219	375	0.03%
2024-25	8,058,479	20,000	0.25%	2024-25	1,141,594	375	0.03%
2025-26	8,078,479	20,000	0.25%	2025-26	1,141,969	375	0.03%
2026-27	8,098,479	20,000	0.25%	2026-27	1,142,344	375	0.03%
Average increase			0.47%	Average increase			4.37%

*Countywide reassessment in Delaware County effective for the 2021-22 Tax Year

West Chester Area School District
 Budget Forecast Model
 2022-23 Projection Changes
 February 2023

<u>Expenses</u>		
Salaries	\$	10,000
Legal Expense	\$	25,000
Total Expenses	\$	35,000

<u>Revenues</u>		
Local Revenue:		
Interim Real Estate	\$	400,000
Earned Income		250,000
Total Revenues	\$	650,000

<u>Fund Balance Analysis</u>		
Increase in Fund Balance Designation for Future Millage Increases		615,000
Increase (Decrease) in Ending Fund Balance 6/30/23	\$	615,000

West Chester Area School District
 Budget Forecast Model
 2023-24 Projection Changes
 February 2023

<u>Expenses</u>		
Salaries	\$	10,000
Legal Expense	\$	50,000
Total Expenses	\$	60,000

<u>Revenues</u>		
Local Revenue		
Earned Income	\$	250,000
Other	\$	165,200
Total Revenues	\$	415,200

<u>Budget Gap</u>		
Change in Budget Gap	\$	(355,200)

<u>Fund Balance Analysis</u>		
Increase in Beginning Fund Balance Designation for Future Millage Increases	\$	615,000
2023-24 Use of Designation of Future Millage Increases	\$	(615,000)
Increase (Decrease) in Ending Fund Balance 6/30/24	\$	-

West Chester Area School District
 Budget Forecast Model
 2022-23 Projection Changes
 January 2023

<u>Expenses</u>	
Extra Duty Pay	\$ 300,000
Total Expenses	<u>\$ 300,000</u>

<u>Revenues</u>	
Local Revenue:	
Current Real Estate	\$ 500,000
Investment Income	600,000
Federal Revenue- Covid Related Grants	300,000
Total Revenues	<u>\$ 1,400,000</u>

<u>Fund Balance Analysis</u>	
Increase in Fund Balance Designation for Future Millage Increases	1,100,000
Increase (Decrease) in Ending Fund Balance 6/30/23	<u>\$ 1,100,000</u>

West Chester Area School District
 Budget Forecast Model
 2023-24 Projection Changes
 January 2023

<u>Expenses</u>	
Benefits- PSERS rate	\$ (1,614,525)
Total Expenses	<u>\$ (1,614,525)</u>

<u>Revenues</u>	
State Revenue: PSERS Subsidy	\$ (807,262)
Total Revenues	<u>\$ (807,262)</u>

<u>Budget Gap</u>	
Change in Budget Gap	\$ (807,263)

<u>Fund Balance Analysis</u>	
Increase in Beginning Fund Balance Designation for Future Millage Increases	\$ 1,100,000
2023-24 Use of Designation of Future Millage Increases	\$ (1,100,000)
Increase (Decrease) in Ending Fund Balance 6/30/24	<u>\$ -</u>

West Chester Area School District
 Budget Forecast Model
 2022-23 Projection Changes
 December 2022

<u>Expenses</u>	
Total Expenses	\$ -

<u>Revenues</u>	
Local Revenue:	
Current Real Estate	\$ 2,000,000
Earned Income Tax	500,000
Investment Income	300,000
Total Revenues	\$ 2,800,000

<u>Fund Balance Analysis</u>	
Increase in Fund Balance Designation for Future Millage Increases	2,800,000
Increase (Decrease) in Ending Fund Balance 6/30/23	\$ 2,800,000

West Chester Area School District
 Budget Forecast Model
 2023-24 Projection Changes
 December 2022

<u>Expenses</u>		
Changes Resulting from Budget Submissions:		
Salaries	\$	329,701
Prof & Tech Services	\$	156,802
Purchased Property Services	\$	378,993
Other Services	\$	322,935
Supplies	\$	(516,331)
Other Objects	\$	(15,713)
Property	\$	108,866
Total Expenses	\$	765,253

<u>Revenues</u>		
Changes Resulting from Budget Submissions:		
Local Revenue- Earned Income	\$	500,000
Federal Revenue	\$	522,350
Total Revenues	\$	1,022,350

<u>Budget Gap</u>		
Change in Budget Gap	\$	(257,097)

<u>Fund Balance Analysis</u>		
Increase in Beginning Fund Balance Designation for Future Millage Increases	\$	2,800,000
2023-24 Use of Designation of Future Millage Increases	\$	(2,800,000)
Increase (Decrease) in Ending Fund Balance 6/30/24	\$	(2,800,000)

West Chester Area School District
 Budget Forecast Model
 2022-23 Projection Changes
 November 2022

<u>Expenses</u>	
Transportation Expense	(700,000)
Charter School Tuition	(250,000)
Total Expenses	<u>\$ (950,000)</u>

<u>Revenues</u>	
Local Revenue:	
Current Real Estate	\$ 1,400,000
Earned Income Tax	500,000
Investment Income	500,000
Total Revenues	<u>\$ 2,400,000</u>

<u>Fund Balance Analysis</u>	
Increase in Fund Balance Designation for Future Millage Increases	3,350,000
Increase (Decrease) in Ending Fund Balance 6/30/23	<u>\$ 3,350,000</u>

West Chester Area School District
 Budget Forecast Model
 2023-24 Projection Changes
 November 2022

<u>Expenses</u>	
Salaries- model assumptions vs. actual:	
Admin	\$ 92,900
Teacher	\$ (208,447)
Technical	\$ 163,683
Office Clerical	\$ 881,617
Crafts & Trades	\$ 104,783
Subtotal	<u>\$ 1,034,536</u>
Salaries & Benefits- 2023-24 New Staff:	
Admin	\$ 92,000
Teacher	\$ 761,655
Technical	\$ 588,602
Clerical	\$ 366,912
Crafts & Trades	\$ 99,294
Benefits SS & PSERS- New Staff	\$ 795,058
Benefits- Health Benefits- New Staff	\$ 730,274
Subtotal	<u>\$ 3,433,795</u>
Prof & Tech Services:	
Contracted Therapeutic Staff	\$ (1,034,645)
Other	\$ (153,402)
Total Expenses	<u>\$ 3,280,284</u>

<u>Revenues</u>	
State Subsidy- SS & PSERS on additional staff	\$ 397,529
Total Revenues	<u>\$ 397,529</u>

<u>Budget Gap</u>	
Change in Budget Gap	\$ 2,882,755

<u>Fund Balance Analysis</u>	
Increase in Beginning Fund Balance Designation for Future Millage Increases	\$ 3,350,000
2023-24 Use of Designation of Future Millage Increases	\$ (3,350,000)
Increase (Decrease) in Ending Fund Balance 6/30/24	<u>\$ (3,350,000)</u>

West Chester Area School District
 Budget Forecast Model
 2021-22 Projection Changes
 October 2022

<u>Expenses</u>		
Audit Adjustments:		
Salaries	\$	(3,063)
Benefits	\$	1,057
Prof & Tech Svcs	\$	256,895
Prof & Tech Svcs	\$	2,550,000
Purchased Property Svcs	\$	(5,210)
Other Services	\$	46,749
Supplies	\$	26,539
Other Objects	\$	4,940
Transfer to Other Funds	\$	(2,550,000)
Total Expenses	\$	327,907

<u>Revenues</u>		
Audit Adjustments:		
Local Revenue	\$	19,125
Federal Revenue	\$	351,302
Total Revenues	\$	370,427

<u>Fund Balance Analysis</u>		
Increase in Fund Balance Designation for Future Millage Increases	\$	42,520
Increase (Decrease) in Ending Fund Balance 6/30/22	\$	42,520

West Chester Area School District
 Budget Forecast Model
 2022-23 Projection Changes
 October 2022

<u>Expenses</u>	
Salaries:	
<u>New Hires:</u>	
Admin	\$ 85,716
Non Barg	285,607
Support	52,831
Admin - attritional savings	(228,154)
Professional Services - Contracted Security Services	(120,000)
Net Salary Increase - New Hires	<u>76,000</u>
Salaries Savings/Attrition (non -teacher):	
Custodial	(105,000)
Prof & Tech Services:	
Contracted Special Ed Aides	(200,000)
Supplies- PPA Adj	(635)
Total Expenses	<u>\$ (229,635)</u>

<u>Revenues</u>	
Local Revenue:	
Earned Income Tax	\$ 250,000
Transfer Tax	250,000
Investment Income	587,137
Federal Revenue- MA	76,000
Total Revenues	<u>\$ 1,163,137</u>

<u>Fund Balance Analysis</u>	
Increase in Beginning Fund Balance Designation for Future Millage Increases	\$ 42,520
Increase in Fund Balance Designation for Future Millage Increases	1,392,772
Increase (Decrease) in Ending Fund Balance 6/30/23	<u>\$ 1,435,292</u>

West Chester Area School District
 Budget Forecast Model
 2022-23 Projection Changes
 September 2022

<u>Expenses</u>	
Change in Average Teacher Salary	
Budgeted teacher salary	\$ 77,795
Actual teacher salary	\$ 77,130
Decreased avg. teacher salary	\$ (665)
Number of teachers	1,037.02
Increase in teacher attrition	\$ (689,618)
Benefits- SS & PSERS	\$ (295,915)
Debt Service	\$ (100,000)
Total Expenses	\$ (1,085,533)

<u>Revenues</u>	
Earned Income Tax	\$ 250,000
Investment Income	\$ 250,000
State Revenue- SS & PSERS on Average Teacher Salary	\$ (147,958)
Total Revenues	\$ 352,042

<u>Fund Balance Analysis</u>	
Increase in Fund Balance Designation for Future Millage Increases	\$ 1,437,575
Increase (Decrease) in Ending Fund Balance 6/30/23	\$ 1,437,575

West Chester Area School District
 Budget Forecast Model
 2023-24 Projection Changes
 September 2022

<u>Expenses</u>	
Total Expenses	\$ -

<u>Revenues</u>	
Investment Income	\$ 250,000
Total Revenues	\$ 250,000

<u>Budget Gap</u>	
Change in Budget Gap	\$ (250,000)

<u>Fund Balance Analysis</u>	
Increase in Beginning Fund Balance Designation for Future Millage Increases	\$ 1,437,575
2023-24 Use of Designation of Future Millage Increases	\$ (1,437,575)
Increase (Decrease) in Ending Fund Balance 6/30/24	\$ -

West Chester Area School District
 Budget Forecast Model
 2021-22 Projection Changes
 August 2022

<u>Expenses</u>	
Salaries	\$ (492,450)
Benefits	\$ (5,798,847)
Prof. & Tech Services	\$ (2,821,598)
Purchased Property Services	\$ (675,372)
Other Services	\$ (4,589,083)
Supplies	\$ 155,960
Other Objects	\$ 160,316
Dues & Fees- Athletics	\$ 18,667
Property	\$ 82,726
Debt Service	\$ (60,011)
Transfer to Other Funds	\$ 2,583,834
Total Expenses	\$ (11,435,858)

<u>Revenues</u>	
Local Revenue	
Interim Revenue	\$ 2,858,260
Earned Income	\$ 2,691,830
Transfer	\$ 1,885,840
Sale of Asset	\$ 2,750,000
Other Local	\$ 791,923
State Revenue	\$ (282,000)
Federal Revenue	\$ 1,439,310
Total Revenues	\$ 12,135,163

<u>Fund Balance Analysis</u>	
Increase in Fund Balance Designation for Future Millage Increases	\$ 23,549,168
Increase in Fund Balance Designation for Athletic Fund	\$ 21,853
Increase (Decrease) in Ending Fund Balance 6/30/22	\$ 23,571,021

West Chester Area School District
 Budget Forecast Model
 2022-23 Projection Changes
 August 2022

<u>Expenses</u>	
Charter School Tuition	\$ (1,968,630)
Total Expenses	<u>\$ (1,968,630)</u>

<u>Revenues</u>	
EIT	\$ 1,317,633
Transfer Tax	\$ 613,740
Basic Ed Funding	\$ 1,361,573
Special Ed Funding	\$ 131,605
Transportation Subsidy	\$ (137,583)
Rent Subsidy	\$ 80,931
Total Revenues	<u>\$ 3,367,899</u>

<u>Fund Balance Analysis</u>	
Increase in Beginning Fund Balance Designation for Future Millage Increases	\$ 23,549,168
Increase in Beginning Fund Balance Designation for Athletic Fund	\$ 21,853
Increase in Fund Balance Designation for Future Millage Increases	\$ 5,336,529
Increase (Decrease) in Ending Fund Balance 6/30/23	<u>\$ 28,907,550</u>

West Chester Area School District
Budget Forecast Model
Key Expense Assumptions

	A	B	C	D	E	F	G
62							
63							
64							
65	Professional and Technical Services - 300			% Increase Assumptions			
66				2023-24	2024-25	2025-26	2026-27
67		Special Education Services		3.00%	3.00%	3.00%	3.00%
68		Other categories		3.00%	3.00%	3.00%	3.00%
69							
70							
71	Purchased Property Services - 400			% Increase Assumptions			
72				2023-24	2024-25	2025-26	2026-27
73		Electricity		3.00%	3.00%	3.00%	3.00%
74		Trash Collection		3.00%	3.00%	3.00%	3.00%
75		Other categories		3.00%	3.00%	3.00%	3.00%
76							
77	Other Purchased Services - 500			% Increase Assumptions			
78				2023-24	2024-25	2025-26	2026-27
79		Special Ed Tuitions		4.00%	4.00%	4.00%	4.00%
80		Insurances		5.00%	5.00%	5.00%	5.00%
81		Bussing		3.00%	3.00%	3.00%	3.00%
82		Telephone and Postage		3.00%	3.00%	3.00%	3.00%
83		Other Categories		3.00%	3.00%	3.00%	3.00%
84		Charter School Enrollment:					
85		Regular Ed	367	378	389	401	
86		Special Ed	101	106	111	116	
87		Charter School Tuition Rate:					
88		Regular Ed	\$14,439	\$14,872	\$15,318	\$15,777	
89		Special Ed	\$36,674	\$38,508	\$40,433	\$42,455	
90		CAT Enrollment:					
91		Full Time	123	129	135	142	
92		Academic	19	20	21	22	
93		CAT Tuition Rate:					
94		Full Time	\$21,536	22,290	\$23,070	\$23,878	
95		Academic	\$10,803	11,181	\$11,572	\$11,977	
96							
97	Supplies - 600			% Increase Assumptions			
98				2023-24	2024-25	2025-26	2026-27
99		Educational/Admin Supplies&Software		4.00%	4.00%	4.00%	4.00%
100		Gas and Oil		3.00%	3.00%	3.00%	3.00%
101		Admin and Other Categories		4.00%	4.00%	4.00%	4.00%
102		Curriculum Proposal Amount	2,113,171	2,176,566	2,241,863	2,309,119	
103							
104	Property - 700			% Increase Assumptions			
105				2023-24	2024-25	2025-26	2026-27
106		Equipment Purchases		3.00%	3.00%	3.00%	3.00%
107		Technology Equipment *		3.00%	3.00%	3.00%	3.00%
108	* Technology Equipment for 06-07,07-08 and 08-09 is paid out of capital projects fund and beginning 2009-10 it is paid out of capital reserve fund						
109							
110							
111	800 Other Object Dues and Fees			% Increase Assumptions			
112				2023-24	2024-25	2025-26	2026-27
113				3.00%	3.00%	3.00%	3.00%

	A	B	C	D	E
1	West Chester Area School District Budget Forecast Model <u>Revenue Assumptions</u>				
2					
3					
4					
5	<u>Local</u>	2023-24	2024-25	2025-26	2026-27
6	Collection Factor	96.50%	96.50%	96.50%	96.50%
7	Interim Taxes	0.00%	0.00%	0.00%	0.00%
8	Earned Income tax	1.50%	1.50%	1.50%	1.50%
9	Transfer Tax	2.00%	2.00%	2.00%	2.00%
10	Delinquent Taxes	0.00%	0.00%	0.00%	0.00%
11	Investment Earnings	1.50%	1.50%	1.50%	1.50%
12	Other	0.00%	0.00%	0.00%	0.00%
13					
14	<u>State</u>	2023-24	2024-25	2025-26	2026-27
15	Basic Education	0.0%	0.0%	0.0%	0.0%
16	Special Education	0.0%	0.0%	0.0%	0.0%
17	Special Ed Contingency	\$ -	\$ -	\$ -	\$ -
18	Transportation	0.0%	0.0%	0.0%	0.0%
19	Rent	\$ 1,046,019	\$ 984,084	\$ 989,979	\$ 593,127
20	Charter School (Reimb Rate)	0.0%	0.0%	0.0%	0.0%
21	Social Security (Reimb Rate)	50.0%	50.0%	50.0%	50.0%
22	Retirement (Reimb Rate)	50.0%	50.0%	50.0%	50.0%
23	Other	0.0%	0.0%	0.0%	0.0%
24					
25	<u>Federal</u>	2023-24	2024-25	2025-26	2026-27
26	Title I	\$ 547,702	\$ 547,702	\$ 547,702	\$ 547,702
27	Title II	\$ 232,668	\$ 232,668	\$ 232,668	\$ 232,668
28	IDEA	\$ 1,615,065	\$ 1,615,065	\$ 1,615,065	\$ 1,615,065
29	Medical Access	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 500,000
30	Other	\$ 133,911	\$ 133,911	\$ 133,911	\$ 133,911
31					
32	<u>Other</u>	2023-24	2024-25	2025-26	2026-27
33	To Cap Res	4.0%	4.0%	4.0%	4.0%

West Chester Area School District
Assumptions for Salaries

<u>Additional Headcount Expenses</u>	2022-23 Budget	2022-23 Projected	2023-24 Forecast	2024-25 Forecast	2025-26 Forecast	2026-27 Forecast
Administrators						
Average New Hire Salary	\$137,297		\$142,926	\$147,928	\$153,106	\$158,465
Additional Headcount	4.00		1.00	-	-	-
Additional Salary Expense	\$432,000		\$92,000	\$0	\$0	\$0
Teacher						
Average New Hire Salary	\$60,891	\$62,276	\$64,216	\$66,007	\$67,879	\$69,786
Average Teacher Salary	\$77,795	\$77,709	80,268	\$82,507	\$84,846	\$87,230
Headcount Change (<i>Enrollment</i>)	7.00		11.80	-	-	-
Headcount Change (<i>Curricular</i>)	-		-	-	-	-
Change Salary Expense	\$377,592		\$761,655	\$0	\$0	\$0
Non-Bargaining						
Average New Hire Salary	\$74,358		\$77,407	\$80,116	\$82,920	\$85,822
Additional Headcount	3.00		7.80	-	-	-
Additional Salary Expense	\$140,000		\$588,602	\$0	\$0	\$0
Support Staff						
Average New Hire Salary	\$28,820		\$30,042	\$30,934	\$32,100	\$33,053
Additional Headcount	-		12.00	-	-	-
Additional Salary Expense	\$0		\$366,912	\$0	\$0	\$0
Crafts/Trades						
Average New Hire Salary	\$45,830		\$47,617	\$49,284	\$51,009	\$52,794
Additional Headcount	-		2.00	-	-	-
Additional Salary Expense	\$0		\$99,294	\$0	\$0	\$0

	2022-23 Budget	2022-23 Projected	2023-24 Forecast	2024-25 Forecast	2025-26 Forecast	2026-27 Forecast
<u>Teacher Staffing Changes Detail</u>			3.35%	3.36%	3.39%	3.35%
Salary before Attrition	81,547,731		83,727,417	86,811,104	89,237,051	91,709,742
Attrition - (vacancies)	750,000		750,000	750,000	750,000	750,000
Estimated Attrition (turnover)	500,000		500,000	500,000	500,000	500,000
Increase with Attrition	80,297,731	79,985,705	82,477,417	85,561,104	87,987,051	90,459,742
Increase with Attrition			3.12%	2.79%	2.84%	2.81%
Staffing changes	377,592		761,655	-	-	-
Teacher Salary (with attrition & staffing changes)	80,675,323	79,985,705	83,239,072	85,561,104	87,987,051	90,459,742
Increase with Attrition & Staffing Changes			4.07%	2.79%	2.84%	2.81%

West Chester Area School District
Assumptions for Salaries

	TOTAL SALARY EXPENSE					
	2022-23	2022-23	2023-24	2024-25	2025-26	2026-27
	Budget	Projected	Forecast	Forecast	Forecast	Forecast
Admin Staff	10,560,308	10,417,870	11,062,017	11,449,188	11,849,909	12,264,656
Total Administration Salaries	10,560,308	10,417,870	11,062,017	11,449,188	11,849,909	12,264,656
Teacher Staff Salaries	80,675,323	79,985,705	83,239,072	85,561,104	87,987,051	90,459,742
Extra Duty Pymnts (123)	1,643,200	1,943,200	1,987,846	2,043,299	2,101,233	2,160,284
Sabbatical Pymnts (124)	300,000	300,000	300,000	300,000	300,000	300,000
Subject Chair Pymnts (125)	530,792	530,792	640,000	640,000	640,000	640,000
Severance Pymnts (127)	392,000	392,000	392,000	402,935	414,360	426,004
Supplemental Contracts (135)	2,167,000	2,167,000	2,290,000	2,290,000	2,290,000	2,290,000
Total Teaching Salaries	85,708,315	85,318,697	88,848,918	91,237,338	93,732,644	96,276,031
Reg Salaries (141)	4,185,980	4,471,587	5,063,844	5,241,079	5,424,516	5,614,374
Overtime (143)	2,700	2,700	3,400	3,400	3,400	3,400
Technical	4,188,680	4,474,287	5,067,244	5,244,479	5,427,916	5,617,774
Reg Salaries (151)	3,116,125	3,168,956	3,543,732	3,648,981	3,786,547	3,899,008
Overtime (153)	55,690	65,690	73,200	75,374	78,216	80,539
Library/Office Aides (154),(155)	588,596	588,596	584,501	601,861	624,551	643,100
Technology Aides (158)	626,763	626,763	690,729	711,244	738,058	759,978
Instructional Aides (191)	2,331,751	2,331,751	3,290,701	3,388,435	3,516,179	3,620,609
Instructional Aides OT (193)	57,900	57,900	77,200	79,493	82,490	84,940
Office Clerical	6,776,825	6,839,656	8,260,063	8,505,387	8,826,040	9,088,173
Reg Salaries Oper & Maint(161)	5,382,213	5,277,213	5,818,488	6,022,135	6,232,910	6,451,062
Temporary salaries (162)	85,000	85,000	90,000	93,150	96,410	99,785
Overtime (163)	194,000	194,000	202,000	209,070	216,387	223,961
Severance (167)	40,000	40,000	40,000	40,000	40,000	40,000
Reg Salaries Technology (168)	586,245	586,245	581,365	598,632	621,200	639,650
Crafts and Trades	6,287,458	6,182,458	6,731,853	6,962,987	7,206,907	7,454,457
Total Salary Expense	113,521,586	113,232,968	119,970,095	123,399,378	127,043,417	130,701,091
% Increase		-0.25%	5.95%	2.86%	2.95%	2.88%

POSITIONS	Func	Acct	Prog	2022-23 Actual					Total	2023-24 Budget					Total	Addition/Reductions to 2023-24 Budget					Total
				ELM Elem	MID Middle	HS High	OTH Other	ELM Elem		MID Middle	HS High	OTH Other	ELM Elem	MID Middle		HS High	OTH Other				
School Administration																					
	Superintendent	2360	111	52	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-	
	Asst Supt of Curriculum and Secondary Ed	2260	111	52B	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-	
	Pupil Services Director / Asst. Director	2111	111	18	-	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-	-	
	Pupil Services Supervisor	2119	111	18	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-	
	Social Work Coordinator	2160	111	18F	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-	
	Language Arts Supervisor	2260	111	06	-	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-	-	
	Mathematics Supervisor	2260	111	15	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-	
	Science / FCS / Tech Ed / Health & PE Supervisor	2260	111	19	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-	
	Instructional Technology Coordinator	2270	111	10	-	-	-	5.00	5.00	-	-	-	6.00	6.00	-	-	-	1.00	1.00	-	
	Teaching and Learning Director / Asst. Director	2360	111	53	-	-	-	3.00	3.00	-	-	-	3.00	3.00	-	-	-	-	-	-	
	Elementary Director of Education	2360	111	52E	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-	
	Communications Program Director	2370	111	52	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-	
	Director of Equity & Assessment	2260	111	52M	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-	
	Principals and Asst. Principals	2380	111	40	11.00	9.00	12.00	-	32.00	11.00	9.00	12.00	-	32.00	-	-	-	-	-	-	
	Coordinator of Nursing Services	2440	111	18D	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-	
	Business Affairs Director / Asst. Director	2511	111	55	-	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-	-	
	Facilities & Operations Director / Asst. Director	2611	111	71	-	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-	-	
	Public Safety Supervisor	2660	111	71L	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-	
	Technology Director / Asst. Director	2821	111	10	-	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-	-	
	Human Resources Director / Asst. Director	2831	111	54	-	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-	-	
	Network Operation & Security Mgr	2829	111	10	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-	
	Athletic Director	3200	111	30S	-	-	3.00	-	3.00	-	-	3.00	-	3.00	-	-	-	-	-	-	
	Behavior Specialist Coordinator	1291	111	21R	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-	
	Special Education Supervisors	1291	111	21	-	-	-	3.00	3.00	-	-	-	3.00	3.00	-	-	-	-	-	-	
	School Administration Total				11.00	9.00	15.00	36.00	71.00	11.00	9.00	15.00	37.00	72.00	-	-	-	1.00	1.00	-	
Teachers																					
	Full Day KG	1110	121	08F	40.00	-	-	-	40.00	40.00	-	-	-	40.00	-	-	-	-	-	-	
	1st Grade	1110	121	09	43.00	-	-	-	43.00	43.00	-	-	-	43.00	-	-	-	-	-	-	
	2nd Grade	1110	121	09	43.00	-	-	-	43.00	43.00	-	-	-	43.00	-	-	-	-	-	-	
	3rd Grade	1110	121	09	40.00	-	-	-	40.00	40.00	-	-	-	40.00	-	-	-	-	-	-	
	4th Grade	1110	121	09	38.00	-	-	-	38.00	38.00	-	-	-	38.00	-	-	-	-	-	-	
	5th Grade	1110	121	09	39.00	-	-	-	39.00	39.00	-	-	-	39.00	-	-	-	-	-	-	
	Art	1110	121	01	11.00	7.35	7.60	-	25.95	11.00	7.35	7.60	-	25.95	-	-	-	-	-	-	
	ELD	1110	121	02	14.00	5.20	3.80	-	23.00	14.00	5.20	3.80	-	23.00	-	-	-	-	-	-	
	Engl/Lang Arts	1110	121	06	-	35.40	32.89	-	68.29	-	35.40	32.89	-	68.29	-	-	-	-	-	-	
	World Language	1110	121	07	-	10.40	22.00	-	32.40	-	10.40	22.00	-	32.40	-	-	-	-	-	-	
	Instructional Coaches	1110	121	09	11.00	-	-	-	11.00	11.00	-	-	3.00	14.00	-	-	-	3.00	3.00	-	
	Computer/Tech Ed	1110	121	10	-	4.95	-	-	4.95	-	4.95	-	-	4.95	-	-	-	-	-	-	
	Health	1110	121	11A	-	9.25	6.10	-	15.35	-	9.25	6.10	-	15.35	-	-	-	-	-	-	
	Math	1110	121	15	-	28.40	37.00	-	65.40	-	28.40	37.00	-	65.40	-	-	-	-	-	-	
	Phys Ed	1110	121	17A	11.00	6.45	13.50	2.00	32.95	11.00	6.45	13.50	2.00	32.95	-	-	-	-	-	-	
	Science	1110	121	19	-	25.20	38.90	-	64.10	-	25.20	38.90	-	64.10	-	-	-	-	-	-	
	Social Studies	1110	121	20	-	24.80	40.00	-	64.80	-	24.80	40.00	-	64.80	-	-	-	-	-	-	
	AP Capstone	1110	121	25	-	-	0.88	-	0.88	-	-	0.88	-	0.88	-	-	-	-	-	-	
	Reading Specialist/Teacher	1110	121	06A -	24.70	8.40	2.80	-	35.90	24.70	8.40	2.80	-	35.90	-	-	-	-	-	-	
	Music -Vocal	1110	121	16A	11.00	4.00	3.00	-	18.00	11.00	4.00	3.00	-	18.00	-	-	-	-	-	-	
	Music -Instrumental	1110	121	16B	11.00	7.20	4.80	-	23.00	11.00	7.20	4.80	-	23.00	-	-	-	-	-	-	
	Cyber School	1110	121	05	-	1.20	6.80	-	8.00	-	1.20	6.80	-	8.00	-	-	-	-	-	-	
	TITLE 1 (federal prog)	1190	121	35	3.30	-	-	-	3.30	3.30	-	-	-	3.30	-	-	-	-	-	-	
	Total				340.00	178.21	220.07	2.00	740.28	340.00	178.21	220.07	5.00	743.28	-	-	-	3.00	3.00	-	
	Fam and Cons Science	1340	121	12	-	7.05	7.40	-	14.45	-	7.05	7.40	-	14.45	-	-	-	-	-	-	
	Industrial Arts	1350	121	13	-	6.20	4.00	-	10.20	-	6.20	4.00	-	10.20	-	-	-	-	-	-	
	Business Education	1360	121	03	-	-	6.30	-	6.30	-	-	6.30	-	6.30	-	-	-	-	-	-	
	Cyber Vocational Education	1300	121	05	-	0.05	0.65	-	0.70	-	0.05	0.65	-	0.70	-	-	-	-	-	-	
	APT Program - Alt Edu	1442	121	21M	-	-	4.20	-	4.20	-	-	-	-	-	-	-	-	-	-	-	
	Total				-	13.30	22.55	-	35.85	-	13.30	18.35	-	31.65	-	-	-	-	-	-	

POSITIONS	Func	Acct	Prog	2022-23 Actual					Total	2023-24 Budget					Total	Addition/Reductions to 2023-24 Budget					Total
				ELM Elem	MID Middle	HS High	OTH Other	ELM Elem		MID Middle	HS High	OTH Other	ELM Elem	MID Middle		HS High	OTH Other				
Special Education (general)	1291	121	21	-	-	-	6.00	6.00	-	-	-	6.00	6.00	-	-	-	-	-	-		
Autistic	1233	121	21C	7.00	3.50	2.00	-	12.50	7.00	3.50	2.00	-	12.50	-	-	-	-	-	-		
Emotional Support	1231	121	21C	2.00	2.00	4.00	-	8.00	2.00	4.00	4.00	-	10.00	-	2.00	-	-	-	2.00		
Transitional Program	1231	121	21L	-	-	1.00	-	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-		
APT Program	1231	121	21M	-	-	3.00	-	3.00	-	-	-	3.00	3.00	-	-	-	-	-	-		
Life Skills	1211	121	21F	2.50	1.50	1.50	-	5.50	2.50	1.50	1.50	-	5.50	-	-	-	-	-	-		
Learn Supp/ Life Skills	1241	121	21F	34.50	22.50	25.00	-	82.00	34.50	22.50	26.00	-	83.00	-	-	1.00	-	-	1.00		
Multiple Disabilities	1270	121	21J	2.00	2.00	1.00	-	5.00	2.00	2.00	1.00	-	5.00	-	-	-	-	-	-		
Speech & Language Therapist	1225	121	21	-	-	-	14.80	14.80	-	-	-	-	15.80	15.80	-	-	-	1.00	1.00		
Gifted Program Teachers	1243	121	21A	11.00	3.20	3.40	-	17.60	11.00	3.20	3.40	-	17.60	-	-	-	-	-	-		
Cyber Special Education	1200	121	05	-	-	-	0.20	0.20	-	-	-	0.20	0.20	-	-	-	-	-	-		
Total				59.00	34.70	40.90	21.00	155.60	59.00	36.70	41.90	22.00	159.60	-	2.00	1.00	1.00	4.00	4.00		
Guidance Counselors	2120	121	18B	11.00	9.00	21.00	-	41.00	11.00	9.00	21.00	3.00	44.00	-	-	-	3.00	3.00	3.00		
Certified Nurses	2440	121	18D	11.00	3.00	3.00	-	17.00	11.00	3.00	3.00	-	17.00	-	-	-	-	-	-		
Psychologists	2140	121	18C	10.80	3.20	3.00	-	17.00	10.80	3.20	3.00	0.80	17.80	-	-	-	0.80	0.80	0.80		
Case Workers	2160	121	18F	-	-	-	9.00	9.00	-	-	-	10.00	10.00	-	-	-	1.00	1.00	1.00		
Librarian	2250	121	14	11.00	3.00	3.00	-	17.00	11.00	3.00	3.00	-	17.00	-	-	-	-	-	-		
Cyber Support Services	2000	121	05	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Total				43.80	18.20	30.00	9.00	101.00	43.80	18.20	30.00	13.80	105.80	-	-	-	4.80	4.80	4.80		
Athletic Trainer	3200	121	30S	-	-	3.00	-	3.00	-	-	3.00	-	3.00	-	-	-	-	-	-		
Audio Visual	2220	121	14A	-	-	1.30	-	1.30	-	-	1.30	-	1.30	-	-	-	-	-	-		
Cyber Audio Visual	2200	121	05	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Total				-	-	4.30	-	4.30	-	-	4.30	-	4.30	-	-	-	-	-	-		
Teacher Total				442.80	244.41	317.82	32.00	1,037.03	442.80	246.41	314.62	40.80	1,044.63	-	2.00	1.00	8.80	11.80	11.80		
Secretarial Staff - Central Office and School Administration																					
Sec to Superintendent	2360	151	52	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-		
Sec to the Ass't Superintendent	2360	151	52B	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-		
Sec to Dir of Teaching and Learning	2360	151	52B	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-		
Sec to Elementary Director of Education	2360	151	52E	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-		
Sec to Principals and Asst. Principals	2380	151	40	11.00	6.00	9.00	-	26.00	11.00	6.00	9.00	-	26.00	-	-	-	-	-	-		
Sec to Technology Director	2821	151	10	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-		
Sec for Attendance/Child Acctg	2130	151	18A	-	3.00	3.00	-	6.00	-	3.00	3.00	-	6.00	-	-	-	-	-	-		
Sec for Guidance	2120	151	18B	-	-	6.00	-	6.00	-	-	6.00	-	6.00	-	-	-	-	-	-		
Sec to Facilities & Operations Director	2611	151	71	-	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-	-		
Sec to Ass't Director Teaching & Learning	2260	151	53	-	-	-	2.95	2.95	-	-	-	2.95	2.95	-	-	-	-	-	-		
Sec to Teaching & Learning & Title I	2850	151	35	-	-	-	0.05	0.05	-	-	-	0.05	0.05	-	-	-	-	-	-		
Sec to Special Ed Dir/Supervisors	1291	151	21	-	-	-	2.50	2.50	-	-	-	2.50	2.50	-	-	-	-	-	-		
Sec to Special Ed Dir/Supervisors	1291	151	35	-	-	-	0.50	0.50	-	-	-	0.50	0.50	-	-	-	-	-	-		
Sec. Director of Pupil Services	2111	151	18	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-		
Sec to Assistant Director of Pupil Services	2119	151	18	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-		
Sec to Instruct Technology Coordinator	2829	151	10	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-		
Sec Gifted	2119	151	18	-	-	-	-	-	-	-	-	1.00	1.00	-	-	-	-	-	-		
Sec to Director of Equity and Assessment	2260	151	52M	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-	-		
Sec to Athletic Director	3200	151	30S	-	-	3.00	-	3.00	-	-	3.00	-	3.00	-	-	-	-	-	-		
Total				11.00	9.00	21.00	17.00	58.00	11.00	9.00	21.00	17.00	58.00	-	-	-	-	-	-		
Full Day KG	1110	191	08F	10.00	-	-	-	10.00	10.00	-	-	-	10.00	-	-	-	-	-	-		
ELD	1110	191	02	6.00	2.00	3.00	-	11.00	6.00	2.00	3.00	-	11.00	-	-	-	-	-	-		
Autistic	1233	191	21C	-	-	-	17.00	17.00	-	-	-	17.00	17.00	-	-	-	-	-	-		
Emotional Support	1231	191	21C	-	-	-	9.00	9.00	-	-	-	9.00	9.00	-	-	-	-	-	-		
Transitional Program	1231	191	21L	-	-	-	3.00	3.00	-	-	-	3.00	3.00	-	-	-	-	-	-		
APT Program Support	1231	191	21M	-	-	-	3.00	3.00	-	-	-	3.00	3.00	-	-	-	-	-	-		
Behavior Technicians	1233	191	21R	-	-	-	-	-	-	-	-	12.00	12.00	-	-	-	12.00	12.00	12.00		
Life Skills	1211	191	21F	-	-	-	5.00	5.00	-	-	-	5.00	5.00	-	-	-	-	-	-		
Learn Supp/ Life Skills	1241	191	21F	-	-	-	56.00	56.00	-	-	-	56.00	56.00	-	-	-	-	-	-		
Multiple Disabilities	1270	191	21J	-	-	-	7.00	7.00	-	-	-	7.00	7.00	-	-	-	-	-	-		
Total				16.00	2.00	3.00	100.00	121.00	16.00	2.00	3.00	112.00	133.00	-	-	-	12.00	12.00	12.00		

POSITIONS	Func	Acct	Prog	2022-23 Actual					Total	2023-24 Budget					Total	Addition/Reductions to 2023-24 Budget					Total
				ELM Elem	MID Middle	HS High	OTH Other	ELM Elem		MID Middle	HS High	OTH Other	ELM Elem	MID Middle		HS High	OTH Other				
Library Assistant	2250	154	14	5.50	1.00	3.00	--	9.50	5.50	1.00	3.00	-	9.50	-	-	-	-	-			
Security Greeter	2190	154	18	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Office Assistant (Dis)	2380	154	40	11.00	-	-	-	11.00	11.00	-	-	-	11.00	-	-	-	-	-			
			Total	16.50	1.00	3.00	-	20.50	16.50	1.00	3.00	-	20.50	-	-	-	-	-			
Athletic Trainer- Non Teacher	3200	141	30S	-	-	-	-	-	-	-	-	3.00	3.00	-	-	-	3.00	3.00			
			Total	-	-	-	-	-	-	-	-	3.00	3.00	-	-	-	3.00	3.00			
RN-LPN (non-public)	2450	141	18D	-	-	-	3.00	3.00	-	-	-	3.00	3.00	-	-	-	-	-			
RN-LPN (District)	2440	141	18D	1.20	3.00	3.00	2.00	9.20	1.20	3.00	3.00	2.80	10.00	-	-	-	0.80	0.80			
Pupil Service Coordinator	1291	141	21	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
Pupil Service Specialist	1291	141	35	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
Behavior Specialists	1291	141	21R	-	-	-	-	-	-	-	-	3.00	3.00	-	-	-	3.00	3.00			
Community Engagement Specialist	1110	141	02	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
			Total	1.20	3.00	3.00	8.00	15.20	1.20	3.00	3.00	11.80	19.00	-	-	-	3.80	3.80			
Business Office (Professional)	2500	141	55	-	-	-	5.00	5.00	-	-	-	5.00	5.00	-	-	-	-	-			
Business Office Benefits (Professional)	2835	141	55	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
Business Office (Hourly Support)	2500	151	55	-	-	-	5.00	5.00	-	-	-	5.00	5.00	-	-	-	-	-			
			Total	-	-	-	11.00	11.00	-	-	-	11.00	11.00	-	-	-	-	-			
Communications Office (Professional)	2370	141	52	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
Communications Office (Hourly Suppt)	2370	151	52	-	-	-	2.00	2.00	-	-	-	2.00	2.00	-	-	-	-	-			
			Total	-	-	-	3.00	3.00	-	-	-	3.00	3.00	-	-	-	-	-			
Transportation Office (Professional)	2719	141	75	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
Transportation Office (Hourly Support)	2719	151	75	-	-	-	0.60	0.60	-	-	-	0.60	0.60	-	-	-	-	-			
Transportation Office-NP (Professional)	2750	141	75	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
Transportation Office-NP (Hourly Support)	2750	151	75	-	-	-	0.90	0.90	-	-	-	0.90	0.90	-	-	-	-	-			
			Total	-	-	-	3.50	3.50	-	-	-	3.50	3.50	-	-	-	-	-			
Human Resources Office (Professional)	2839	141	54	-	-	-	2.00	2.00	-	-	-	3.00	3.00	-	-	-	1.00	1.00			
HR Office (Hourly Support)	2839	151	54	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
			Total	-	-	-	3.00	3.00	-	-	-	4.00	4.00	-	-	-	1.00	1.00			
Technology Office (Hourly Support)	2840	151	50Z	-	-	-	3.00	3.00	-	-	-	3.00	3.00	-	-	-	-	-			
Technology Office (Professional)	2829	141	10	-	-	-	3.00	3.00	-	-	-	4.00	4.00	-	-	-	1.00	1.00			
Technology Office (Hourly Support)	2829	168	10	-	-	-	8.00	8.00	-	-	-	8.00	8.00	-	-	-	-	-			
Technology Associate	1110	158	10	-	-	-	18.00	18.00	-	-	-	18.00	18.00	-	-	-	-	-			
			Total	-	-	-	32.00	32.00	-	-	-	33.00	33.00	-	-	-	1.00	1.00			
Head Custodians/ Supervisors/ Quality Control	2610	141	71A	11.00	3.00	3.00	5.00	22.00	11.00	3.00	3.00	5.00	22.00	-	-	-	-	-			
Custodians (Hourly Support)	2620	161	71A	27.00	15.50	30.00	4.50	77.00	27.00	15.50	30.00	5.50	78.00	-	-	-	1.00	1.00			
Campus Security Officer	2660	141	71L	-	-	-	6.00	6.00	-	-	-	6.00	6.00	-	-	-	-	-			
Security (Hourly Support)	2660	161	71L	-	-	3.00	-	3.00	-	-	3.00	-	3.00	-	-	-	-	-			
Maintenance	2620	141	70	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
Custodial & Maint Dept (Hourly Support)	2620	161	70	-	-	-	8.00	8.00	-	-	-	9.00	9.00	-	-	-	1.00	1.00			
HVAC Coordinator	2620	141	70H	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
HVAC Staff (Hourly Support)	2620	161	70H	-	-	-	6.00	6.00	-	-	-	6.00	6.00	-	-	-	-	-			
Operations (Professional)	2610	141	71	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
Facilities Apprentice	2620	161	71	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
Automotive Pool	2650	161	71G	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
Grounds Supervisor / Athletic Turf Coordinator	2630	141	70F	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
Grounds/Warehouse (Hourly Support)	2630	161	70F	-	-	-	10.00	10.00	-	-	-	10.00	10.00	-	-	-	-	-			
Mallroom (Hourly Support)	2530	161	71F	-	-	-	1.00	1.00	-	-	-	1.00	1.00	-	-	-	-	-			
			Total	38.00	18.50	36.00	46.50	139.00	38.00	18.50	36.00	48.50	141.00	-	-	-	2.00	2.00			
Secretarial Staff - Central Office and School Administration Total			Total	82.70	33.50	66.00	224.00	406.20	82.70	33.50	66.00	246.80	429.00	-	-	-	22.80	22.80			
Grand Total				536.50	286.91	398.82	292.00	1,514.23	536.50	288.91	395.62	324.60	1,545.63	-	2.00	1.00	32.60	35.60			

West Chester Area School District
Assumptions for Benefits

Gross Benefit Costs							
	2021-22	2022-23	2022-23	2023-24	2024-25	2025-26	2026-27
	<u>Actual</u>	<u>Budget</u>	<u>Projection</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>
Medical	15,987,915	23,407,943	23,407,943	25,910,199	27,871,601	29,981,481	32,251,079
Dental	1,160,743	1,565,705	1,565,705	1,633,030	1,703,250	1,776,490	1,852,879
Vision	169,246	225,481	225,481	230,667	235,972	241,400	246,952
Prescription	5,176,082	5,725,450	5,725,450	6,297,995	6,927,795	7,620,574	8,382,631
Social Security	7,757,450	8,651,356	8,598,600	9,066,924	9,440,052	9,718,821	9,998,633
Retirement	37,059,663	39,844,719	39,601,560	40,685,926	42,856,604	45,087,709	47,248,444
Tuition	476,577	600,000	600,000	600,000	600,000	600,000	600,000
Life & Disability	343,911	591,983	591,983	608,492	625,885	644,368	662,920
W/C, Unemp & Other	1,151,415	1,328,761	1,328,761	1,348,693	1,368,923	1,389,457	1,410,299
Total Benefit Expense	69,283,001	81,941,398	81,645,483	86,381,926	91,630,083	97,060,300	102,653,839
% Increase			17.84%	5.42%	6.08%	5.93%	5.76%

* Assume increases in salary related benefits proportional to salary increase

Benefit Cost Sharing and Cobra payments							
	2021-22	2022-23	2022-23	2023-24	2024-25	2025-26	2026-27
	<u>Actual</u>	<u>Budget</u>	<u>Projection</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>
Medical	4,212,330	6,815,550	6,815,550	7,331,488	7,886,482	8,483,488	9,125,688
Dental	162,885	96,778	96,778	100,939	105,279	109,806	114,528
Vision	25,991	11,167	11,167	11,424	11,687	11,956	12,231
Prescription	496,899	1,226,671	1,226,671	1,349,338	1,484,272	1,632,699	1,795,969
Social Security	-	-	-	-	-	-	-
Retirement	-	-	-	-	-	-	-
Tuition	-	-	-	-	-	-	-
Life & Disability	160,334	116,852	116,852	116,852	116,852	116,852	116,852
W/C, Unemp & Other	-	-	-	-	-	-	-
Total Cost Share	5,058,439	8,267,019	8,267,019	8,910,041	9,604,572	10,354,801	11,165,268

Net Benefit Costs							
	2021-22	2022-23	2022-23	2023-24	2024-25	2025-26	2026-27
	<u>Actual</u>	<u>Budget</u>	<u>Projection</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>	<u>Forecast</u>
Medical	11,775,585	16,592,393	16,592,393	18,578,711	19,985,119	21,497,993	23,125,391
Dental	997,858	1,468,927	1,468,927	1,532,091	1,597,971	1,666,684	1,738,351
Vision	143,255	214,314	214,314	219,243	224,286	229,444	234,721
Prescription	4,679,183	4,498,779	4,498,779	4,948,657	5,443,523	5,987,875	6,586,662
Social Security	7,757,450	8,651,356	8,598,600	9,066,924	9,440,052	9,718,821	9,998,633
Retirement	37,059,663	39,844,719	39,601,560	40,685,926	42,856,604	45,087,709	47,248,444
Tuition	476,577	600,000	600,000	600,000	600,000	600,000	600,000
Life & Disability	183,577	475,131	475,131	491,640	509,033	527,516	546,068
W/C, Unemp & Other	1,151,415	1,328,761	1,328,761	1,348,693	1,368,923	1,389,457	1,410,299
Total Benefit Expense	64,224,562	73,674,379	73,378,464	77,471,885	82,025,512	86,705,499	91,488,571
% Increase			14.25%	5.15%	5.88%	5.71%	5.52%

West Chester Area School District
Assumptions for Other Objects and Debt Service

800 OTHER OBJECTS AND OTHER FINANCING USES
900

800

DUES AND FEES & PRIOR YEAR REFUNDS

o Assume inflationary increase as follows: 3%

	2021-22 Actual	2022-23 Budget	2022-23 Projection	2023-24 Forecast	2024-25 Forecast	2025-26 Forecast	2026-27 Forecast
	\$1,057,100	\$ 491,678	\$ 491,678	\$ 490,715	\$ 505,436	\$ 520,600	\$ 536,218
DUES/FEES - Athletic Fund	\$150,167	\$131,500	\$131,500	\$ 131,500	\$ 131,500	\$ 131,500	\$ 131,500

DEBT SERVICE

Debt Service Savings to Cap	\$912,973	\$711,650	\$711,650	\$1,502,726	\$1,496,090	\$1,403,552	\$1,045,605
G/F Contribution to Cap	\$721,797	\$4,422,669	\$4,422,669	\$4,599,576	\$4,783,559	\$4,974,901	\$5,173,897
G/F Contribution- Sale of Asset	\$2,583,834	\$0	\$0	\$0	\$0	\$0	\$0
G/F Contribution- Elem. Construction	\$0	\$5,000,000	\$5,000,000	\$0	\$0	\$0	\$0
Transfer for Cap Facilities	\$2,511,500	\$2,323,177	\$2,323,177	\$2,392,872	\$2,464,658	\$2,538,598	\$2,614,756
	\$6,730,104	\$12,457,496	\$12,457,496	\$8,495,174	\$8,744,307	\$8,917,051	\$8,834,258

EXISTING DEBT SERVICE (PRIOR TO ACT 1)

	2022-23 Budget		2022-23 Projection		2023-24 Budget		2024-25 Budget		2025-26 Budget		2026-27 Budget	
	900		900		900		900		900		900	
PRINCIPAL AT 7/1/06	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL
1/2014 GOB 2014 A	\$ 1,165,750	\$ 14,570,000	\$ 1,165,750	\$ 14,570,000	\$ 437,250	\$ 8,745,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GOB 2014 AA	\$ 2,161,800	\$ 315,000	\$ 2,161,800	\$ 315,000	\$ 2,152,350	\$ 325,000	\$ 2,142,600	\$ 5,700,000	\$ 1,857,600	\$ 6,025,000	\$ 1,676,850	\$ 18,505,000
GOB 2016	\$ 218,250	\$ 2,130,000	\$ 218,250	\$ 2,130,000	\$ 111,750	\$ 2,235,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GOB 2016A	\$ 1,248,568	\$ 5,000	\$ 1,248,568	\$ 5,000	\$ 1,248,500	\$ 5,875,000	\$ 954,750	\$ 12,270,000	\$ 341,250	\$ 12,850,000	\$ 20,000	\$ 1,000,000
TOTAL	\$ 4,794,368	\$ 17,020,000	\$ 4,794,368	\$ 17,020,000	\$ 3,949,850	\$ 17,180,000	\$ 3,097,350	\$ 17,970,000	\$ 2,198,850	\$ 18,875,000	\$ 1,696,850	\$ 19,505,000

Total ACT 1 eligible Debt	\$21,814,368	\$21,814,368	\$21,129,850	\$21,067,350	\$21,073,850	\$21,201,850
Increase in ACT 1 eligible debt			(\$684,518)	(\$62,500)	\$6,500	\$128,000

DEBT SERVICE - INCURRED AFTER ACT 1

FINANCING AMOUNT & YEAR	2022-23 Budget		2022-23 Projection		2023-24 Budget		2024-25 Budget		2025-26 Budget		2026-27 Budget	
Elementary Debt												
10/09 \$10,000,000 Emmaus 2009	\$ 332,133	\$ 520,000	\$ 232,133	\$ 520,000	\$ 308,000	\$ 645,000	\$ 281,400	\$ 675,000	\$ 253,733	\$ 700,000	\$ 231,467	\$ 485,000
1/2014 \$12,000,000 GOB 2014	\$ 489,763	\$ -	\$ 489,763	\$ -	\$ 489,763	\$ -	\$ 489,763	\$ 5,000	\$ 489,575	\$ 5,000	\$ 489,388	\$ 5,000
12/2017 \$9,750,000 GOB 2017A	\$ 237,300	\$ 5,000	\$ 237,300	\$ 5,000	\$ 237,212	\$ 5,000	\$ 237,100	\$ 5,000	\$ 236,988	\$ 5,000	\$ 236,875	\$ 5,000
10/2018 \$9,990,000 GOB 2018	\$ 336,328	\$ 5,000	\$ 336,328	\$ 5,000	\$ 336,203	\$ 5,000	\$ 336,053	\$ 5,000	\$ 335,903	\$ 5,000	\$ 335,753	\$ 5,000
8/2019 \$35,000,000 GOB 2019	\$ 1,389,600	\$ 5,000	\$ 1,389,600	\$ 5,000	\$ 1,389,400	\$ 5,000	\$ 1,389,200	\$ 5,000	\$ 1,389,000	\$ 5,000	\$ 1,388,800	\$ 5,000
9/2020 \$16,800,000 GOR 2020	\$ 208,100	\$ 50,000	\$ 208,100	\$ 50,000	\$ 205,600	\$ 55,000	\$ 202,850	\$ 55,000	\$ 200,100	\$ 60,000	\$ 197,100	\$ 60,000
6/2021 \$29,250,000 GOB 2021	\$ 1,168,925	\$ 5,000	\$ 1,168,925	\$ 5,000	\$ 1,168,850	\$ 5,000	\$ 1,168,775	\$ 5,000	\$ 1,168,700	\$ 5,000	\$ 1,168,625	\$ 5,000
4/2022 \$30,115,000 GOB 2022	\$ 1,385,389	\$ 5,000	\$ 1,385,389	\$ 5,000	\$ 1,246,700	\$ 5,000	\$ 1,246,550	\$ 5,000	\$ 1,246,400	\$ 100,000	\$ 1,241,400	\$ 200,000
12/2024 \$10,000,000 GOB	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 179,571	\$ -	\$ 394,181	\$ 5,000	\$ 394,045	\$ 5,000
1/2026 \$10,000,000 GOB	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 179,571	\$ -	\$ 526,264	\$ 5,000
10/2026 \$20,000,000 GOB	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 486,971	\$ -
Total Elementary Debt	\$ 5,547,538	\$ 595,000	\$ 5,447,538	\$ 595,000	\$ 5,381,728	\$ 725,000	\$ 5,531,262	\$ 760,000	\$ 5,894,151	\$ 890,000	\$ 6,696,688	\$ 780,000
		\$ 6,142,538		\$ 6,042,538		\$ 6,106,728		\$ 6,291,262		\$ 6,784,151		\$ 7,476,688

Total New Debt	\$ 5,547,538	\$ 595,000	\$ 5,447,538	\$ 595,000	\$ 5,381,728	\$ 725,000	\$ 5,531,262	\$ 760,000	\$ 5,894,151	\$ 890,000	\$ 6,696,688	\$ 780,000
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TOTAL DEBT SERVICE

YEAR	2022-23 Budget		2022-23 Projection		2023-24 Budget		2024-25 Budget		2025-26 Budget		2026-27 Budget	
	\$10,341,906	\$17,615,000	\$10,241,906	\$17,615,000	\$9,331,578	\$17,905,000	\$8,628,612	\$18,730,000	\$8,093,001	\$19,765,000	\$8,393,538	\$20,285,000
Total Debt Service		\$27,956,906		\$27,856,906		\$27,236,578		\$27,358,612		\$27,858,001		\$28,678,538

Back-End Referendum Exceptions

	<u>BUDGET 2022-23</u>	<u>BUDGET 2023-24</u>	<u>BUDGET 2024-25</u>	<u>BUDGET 2025-26</u>	<u>BUDGET 2026-27</u>
	(\$000)				
Retirement (PSERS)	-	-	-	-	-
Special Education	-	-	-	-	-
Total	-	-	-	-	-

Index =		3.40%	4.10%	3.50%	3.50%	3.50%
Exception Calculations						
Grandfathered salaries (2011)		85,292,259	85,292,259	85,292,259	85,292,259	85,292,259
Retirement						
	50%	30,074,051	28,999,368	29,622,002	30,270,223	30,833,152
		15,037,025	14,499,684	14,811,001	15,135,111	15,416,576
	14,900,558	15,037,025	14,499,684	14,811,001	15,135,111	15,416,576
State Share of Retirement for Fed. Funded Salaries	(31,252)	(31,538)	(30,411)	(31,064)	(31,744)	(32,335)
Increase		136,181	(536,215)	310,664	323,431	280,874
Index		505,556	615,225	506,425	517,298	528,618
Total Exception		-	-	-	-	-
Special Education						
	2019-20	2020-21 AFR	2021-22 AFR Est.	2022-23 AFR Est.	2023-24 AFR Est.	2024-25 AFR Est.
Expenses	44,074,356	42,679,434	(1.03) 43,959,817	(1.03) 45,278,611	(1.03) 46,636,970	(1.03) 48,036,079
Subsidy	6,125,165	5,077,234	5,914,713	5,974,858	5,974,858	5,974,858
Net Expenses	37,949,192	37,602,200	38,045,104	39,303,753	40,662,112	42,061,221
Net Increase	(2,231,623)	(346,992)	442,904	1,258,649	1,358,358	1,399,109
Index	1,205,424	1,290,273	1,541,690	1,331,579	1,375,631	1,423,174
Total Exception		-	-	-	-	-

**West Chester Area School District
Capital Spending
History and Projection**

	<u>ACTUAL</u> <u>2020-21</u>	<u>BUDGET</u> <u>2021-22</u>	<u>ACTUAL</u> <u>2021-22</u>	<u>BUDGET</u> <u>2022-23</u>	<u>PROJECTED</u> <u>2022-23</u>	<u>BUDGET</u> <u>2023-24</u>	<u>BUDGET</u> <u>2024-25</u>	<u>BUDGET</u> <u>2025-26</u>	<u>BUDGET</u> <u>2026-27</u>
OTHER CAPITAL SPENDING									
<u>Revenues</u>									
Contribution from General Fund	\$ 3,626,728	\$ 3,771,797	\$ 721,797	\$ 9,422,669	\$ 9,422,669	\$ 4,599,576	\$ 4,783,559	\$ 4,974,901	\$ 5,173,897
Refunding Savings	1,911,236	453,967	912,973	711,650	711,650	1,502,726	1,496,090	1,403,552	1,045,605
Sale of Assets	-	-	2,583,834	-	-	-	-	-	-
Interest Income	41,911	75,000	(46,023)	75,000	75,000	75,000	75,000	75,000	75,000
Total Revenues	\$ 5,579,875	\$ 4,300,764	\$ 4,172,581	\$ 10,209,319	\$ 10,209,319	\$ 6,177,302	\$ 6,354,649	\$ 6,453,453	\$ 6,294,502
<u>Expenditures and Fund Transfers</u>									
Furniture and Fixtures	15,960	60,000	39,931	100,000	100,000	80,000	80,000	80,000	80,000
Technology	4,341,281	3,434,867	3,994,585	4,083,261	2,787,932	4,557,591	4,713,895	4,902,450	5,098,548
Admin Building	60,372	-	47,704	-	-	-	-	-	-
Transfer to Fund 27	-	-	-	-	-	2,443,128	-	-	-
Elementary Construction	-	-	-	5,000,000	5,000,000	-	-	-	-
Total Expenditures	\$ 4,417,613	\$ 3,494,867	\$ 4,082,220	\$ 9,183,261	\$ 7,887,932	\$ 7,080,719	\$ 4,793,895	\$ 4,982,450	\$ 5,178,548
Excess of Revenues over Expenditures	\$ 1,162,262	\$ 805,897	\$ 90,361	\$ 1,026,058	\$ 2,321,387	\$ (903,417)	\$ 1,560,754	\$ 1,471,003	\$ 1,115,954
Fund Balance at July 1	\$ 21,768,015	\$ 25,654,309	\$ 22,930,277	\$ 25,730,791	\$ 23,020,638	\$ 25,342,025	\$ 24,438,608	\$ 25,999,362	\$ 27,470,365
Fund Balance at June 30	\$ 22,930,277	\$ 26,460,206	\$ 23,020,638	\$ 26,756,849	\$ 25,342,025	\$ 24,438,608	\$ 25,999,362	\$ 27,470,365	\$ 28,586,319
FACILITIES CAPITAL SPENDING									
<u>Revenues</u>									
Contribution from General Fund	\$ 2,095,558	\$ 2,011,500	\$ 2,511,500	\$ 2,323,177	\$ 2,323,177	2,392,872	\$ 2,464,658	\$ 2,538,598	\$ 2,614,756
Contribution from fund 22	-	-	-	-	-	2,443,128	-	-	-
<u>Expenditures</u>									
Facilities Projects	\$ 1,032,038	\$ 2,011,500	\$ 2,729,607	\$ 2,323,177	\$ 2,746,030	\$ 4,836,000	\$ 2,464,658	\$ 2,538,598	\$ 2,614,756
Undesignated Fund Balance at July 1	\$ 640,960	\$ -	\$ 422,853	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

2022-2023 Technology Equipment Budget

	# of Devices	Budget 2022-2023	Projected 2022-2023
Elementary Equipment			
Classroom STEAM		\$ 37,411	\$ 37,411
Elementary iPad	2,270	\$ 905,730	\$ 791,016
		<u>\$ 943,141</u>	<u>\$ 828,427</u>
Secondary Equipment			
6th Grade 1:1	1,100	\$ 687,500	\$ 77,885
9th grade 1:1	1,100	\$ 935,000	\$ 935,000
Art	120	\$ 158,400	\$ 158,400
Classroom STEAM		\$ 90,000	\$ 43,000
Tech ED	156	\$ 129,000	\$ 25,000
Video	21	\$ 52,500	\$ 52,500
		<u>\$ 2,052,400</u>	<u>\$ 1,291,785</u>
District			
Security Camera		\$ 225,000	\$ 225,000
		<u>\$ 225,000</u>	<u>\$ 225,000</u>
Network			
Networking		\$ 475,000	\$ 55,000
		<u>\$ 475,000</u>	<u>\$ 55,000</u>
Administration			
DPP		\$ 247,000	\$ 147,000
Staff (Central + Schools)		\$ 140,720	\$ 240,720
		<u>\$ 387,720</u>	<u>\$ 387,720</u>
Total Technology Equipment Budget		<u><u>\$ 4,083,261</u></u>	<u><u>\$ 2,787,932</u></u>

2023-2024 Technology Equipment Budget

	# of Devices	Budget 2023-2024
Elementary Equipment		
iPad Cart (Classroom)	10	14,000.00
Teacher iPad (4th/ 5th/ Music/ Art/ Inst. Coach)	150	59,850.00
Student iPad (K/3rd)	2,150	857,850.00
iPad (Main Office -for Registration/Transalation)	11	4,389.00
Library (Logitech Crayon Digital Pencil)	750	66,000.00
Library (Circulation)	22	15,840.00
		1,017,929.00
Secondary Equipment		
6th Grade 1:1	1,100	687,500.00
9th grade 1:1	1,100	954,800.00
iPad (Main Office -for Registration/Transalation)	6	2,394.00
Library(Circulation)	12	8,640.00
Tech Ed (32 for each HS/1 for each MS)	99	99,000.00
TV Studio (1 for each MS/HS)	6	4,320.00
Video (6 for each HS)	18	57,600.00
		1,814,254.00
District		
Security Camera	30	63,680.00
		63,680.00
Network		
CK Hardware		60,000.00
Access Point/Switch	353 / 80	300,000.00
NVR	7	60,000.00
Servers		200,000.00
UPS		91,600.00
		711,600.00
Administration		
Digital Signage	14	18,000.00
DPP		50,500.00
Projector (Classroom - HHS, PMS/Auditorium - EHS, RHS, SMS)		798,468.00
Staff (Central + Schools)	85	83,160.00
		950,128.00
Total Technology Equipment Budget		4,557,591.00

2023-2024 Capital Reserve Fund Projects
October 2022

Priority	Project #	Location	Project Description	Estimated Budget
1		District-wide	Emergency Repairs	60,000
2		District-wide	District-wide Concrete Sidewalk and Curb Replacement	75,000
3		District-wide	District-wide Playground	100,000
4		District-wide	Fencing Repairs/Replacement	75,000
5		District-wide	Flooring Replacement	75,000
6		District-wide	Exterior door security	125,000
7		East HS	Seal Paving and Re-Lining parking lots	115,000
8		Operations Building	Replace Garage Doors (2)	28,000
9		Rustin HS	Replace Back Flow Preventers at water meter pits	175,000
10		Rustin HS	Add motorized loading dock plate	12,500
11		Rustin HS	Interior Building Painting	55,000
12		Rustin HS	Install door from Library to Courtyard	16,000
13		Henderson HS	Replace heating and chilled water insulation in main gym	50,000
14		Henderson HS	Replace Clocktower Controls	15,000
15		Henderson HS	Interior Building Painting	130,000
16		Stetson MS	Upgrade PA/Intercom System	55,000
17		Peirce MS	Upgrade PA/Intercom System	55,000
18		Hillsdale ES	Shingle roof at kindergarten playground	42,500
19		East Bradford ES	Replace Shed with Sea Can storage	8,000
20		Penn Wood ES	Replace Music Room Carpets	34,000
21		Westtown Thornbur	Replace Head End unit for PA/Intercom	35,000
22		East HS	Install Two (2) Synthetic Turf Fields	3,500,000
2023-2024 Fund 27 Capital Projects Allowance				\$ 2,392,872
Total Estimated Costs of Fund 27 Projects				\$ 4,836,000
(over)/under budget				\$ (2,443,128)

2023-2024 Capital Projects List
October 2022

Priority	Project #	Location	Project Description	Estimated Budget
1		Penn Wood ES	Re-roof Gymnasium and Seal Stone wall	315,500
2		Stetson MS	Paving replacement - Stetson Parking Lots	275,129
3		Stetson MS	Replace Boilers	280,000
4		Stetson MS	Replace Emergency Generator and Control Wiring	110,000
5		StetsonMS	Replace Auditorium Stage Lighting System to LEDs	85,250
6		Peirce MS	Replace Auditorium Stage Lighting System to LEDs	85,250
7		Fugett MS	Replace Emergency Generator and Control Wiring	135,000
8		East Bradford ES	Replace Emergency Generator and Control Wiring	105,000
2023-2024 Fund 30 Capital Projects Allowance				\$ 1,391,129
Total Estimated Costs of Fund 30 Projects				\$ 1,391,129
(over)/under budget				\$ -

**West Chester Area School District
Forecast Model
Financial Summary - All Funds**

	A	O	P	Q	R	S	T	U	V	W
		2020-21	2021-22	2021-22	2022-23	2022-23	2023-24	2024-25	2025-26	2026-27
		Actual	Budget	Projected	Budget	Projected	Estimated	Estimated	Estimated	Estimated
1										
2										
3	Total Revenue	261,224	263,995	280,461	263,442	275,575	270,497	272,071	274,254	276,007
4	Current RE Taxes (0% rate incr.)	177,831	179,236	183,688	183,708	187,608	184,983	185,419	185,856	186,292
5	Revenue (Excl Current R.E.T.)	83,393	74,759	96,773	79,734	87,967	85,515	86,652	88,398	89,715
6	State (Other)	22,690	23,551	24,685	24,465	25,875	26,195	26,319	26,465	26,208
7	PSERS	17,365	18,815	18,657	19,922	19,801	20,343	21,428	22,544	23,624
8	Federal	6,769	3,538	6,191	3,651	4,027	3,580	3,029	3,029	3,029
9	Local (Excl. Current R.E.T.)	36,569	28,854	47,241	31,696	38,265	35,397	35,875	36,360	36,853
11										
12	Expenses	247,527	279,477	266,002	296,972	293,073	303,081	315,332	327,268	339,551
13	Salaries	102,003	108,180	107,476	113,522	113,233	119,970	123,399	127,043	130,701
14	Benefits (without PSERS)	23,862	32,577	27,165	33,830	33,777	36,786	39,169	41,618	44,240
15	PSERS	34,674	37,630	37,060	39,845	39,602	40,686	42,857	45,088	47,248
16		25,413	28,505	27,537	27,957	27,857	27,237	27,359	27,858	28,679
17	Transfer to Capital Reserve	7,634	6,237	6,730	12,457	12,457	8,495	8,744	8,917	8,834
18	Other	53,942	66,348	60,034	69,362	66,147	69,907	73,804	76,744	79,849
19										
20	Net Gap calculation - No tax increase no exceptions									
21	Deficit						(32,584)	(43,261)	(53,014)	(63,544)
22	Change in Fund Balance						31,624	7,000	(500)	(500)
23	Cumulative Gap at No Incr. in R.E. Taxes						(960)	(36,261)	(53,514)	(64,044)
24	Prior Year Gap Reduction						-	960	36,261	53,514
25	Net Gap no Incr in R.E Taxes no Exceptions						(960)	(35,301)	(17,253)	(10,530)
26										
27										
28	Net Gap calculation - Act 1 Tax Increase - no exceptions									
29	Deficit						(32,584)	(43,261)	(53,014)	(63,544)
30	Change in Fund Balance						31,624	7,000	(500)	(500)
31	Cumulative Gap at No Incr. in R.E. Taxes						(960)	(36,261)	(53,514)	(64,044)
32	Act 1 Increase						960	6,490	6,505	6,520
33	Prior Year Tax Increase not included above						-	960	7,449	13,954
34	Cumulative Gap at Millage Index						(0)	(28,812)	(39,560)	(43,570)
35	Prior Year Gap elimination						-	0	28,812	39,560
36	Net Gap at Millage Index (no exceptions)						(0)	(28,811)	(10,748)	(4,010)
37										
38										
39	Net Gap calculation - Act 1 Tax Increase - with exceptions									
40	Deficit						(32,584)	(43,261)	(53,014)	(63,544)
41	Change in Fund Balance						31,624	7,000	(500)	(500)
42	Cumulative Gap at Millage Index						(960)	(36,261)	(53,514)	(64,044)
43	Act 1 Increase						960	6,490	6,505	6,520
44	Prior Year Tax Increase not included above						-	960	7,449	13,954
45	Cumulative Gap at Millage Index						(0)	(28,812)	(39,560)	(43,570)
46	Act 1 Exceptions						-	-	-	-
47	Add'l Revenue from Prior Year exception allowance						-	-	-	-
48	Cumulative Gap at Millage Index and Exceptions						(0)	(28,812)	(39,560)	(43,570)
49	Prior Year Gap elimination						-	0	28,812	39,560
50	Net Gap at Millage Index - with exceptions						(0)	(28,811)	(10,748)	(4,010)
51										
52										
53	Expenses % Increase									
54	Salaries	3.95%		5.37%		5.36%	5.95%	2.86%	2.95%	2.88%
55	Benefits (without PSERS)	8.33%		13.84%		24.34%	8.91%	6.48%	6.25%	6.30%
56	PSERS	4.38%		6.88%		6.86%	2.74%	5.34%	5.21%	4.79%
57	Debt Service	-4.25%		8.36%		1.16%	-2.23%	0.45%	1.83%	2.95%
58	Other	1.49%		11.29%		10.18%	5.68%	5.57%	3.98%	4.05%
59										
60	Debt Service % of Budget	10.3%		10.4%		9.5%	9.0%	8.7%	8.5%	8.4%
61										
62	Act 1 Exceptions									
63	PSERS						-	-	-	-
64	Special Ed						-	-	-	-
65							-	-	-	-
66										
67										
68	Fund Balance									
69	Beginning Fund Balance	55,455		69,153		83,612	66,114	34,491	27,491	27,991
70	Transfer (to)/from Operating Budget	(13,697)		(14,459)		17,498	31,624	7,000	(500)	(500)
71	Ending Fund Balance	69,153		83,612		68,114	34,491	27,491	27,991	28,491
72										
73	Fund Balance - Designation - Health Care Stabilization	4,159.9		4,159.9		4,159.9	4,159.9	4,159.9	4,159.9	4,159.9
74	Fund Balance - Designation - Millage Rate Stabilization	38,183.9		52,121.5		39,623.6	7,500.0	-	-	-
75	Fund Balance - Designation- Alternative Education	2,000.0		2,000.0		2,000.0	2,000.0	2,000.0	2,000.0	2,000.0
76	Fund Balance - Designation- Property Assessment Fluctuations	1,000.0		1,000.0		1,000.0	1,000.0	1,000.0	1,000.0	1,000.0
77	Fund Balance - Designation- Technology/Distance Learning	500.0		500.0		-	-	-	-	-
78	Fund Balance - Designation- Enrollment Growth	4,500.0		-		-	-	-	-	-
79	Fund Balance - Designation- Elementary Construction	-		5,000.0		-	-	-	-	-
80	Fund Balance - Designation - Athletic Fund	128.9		150.8		150.8	150.8	150.8	150.8	150.8
81										
82										
83	Year End Unassigned/Undesig. FB	18,680		18,680		19,180	19,680	20,180	20,680	21,180
84	% of Expenses	7.5%		7.0%		6.5%	6.5%	6.4%	6.3%	6.2%
85										
86	Capital Reserves									
87	Beginning Fund Balance	21,768		22,930		23,021	25,342	24,439	25,999	27,470
88	Inflow	5,580		4,173		10,209	6,177	6,355	6,453	6,295
89	Outflow	4,418		4,082		7,888	7,081	4,794	4,982	5,179
90	Year-end Fund Balance	22,930		23,021		25,342	24,439	25,999	27,470	28,586
91	Year End Designated	19,776		20,689		21,400	22,903	24,399	25,803	26,848
92	Year End Unassigned/Undesig. FB	3,155		2,332		3,942	1,536	1,600	1,668	1,738
93										
94	Act 1 index Assumptions					3.4%	4.1%	3.5%	3.5%	3.5%