

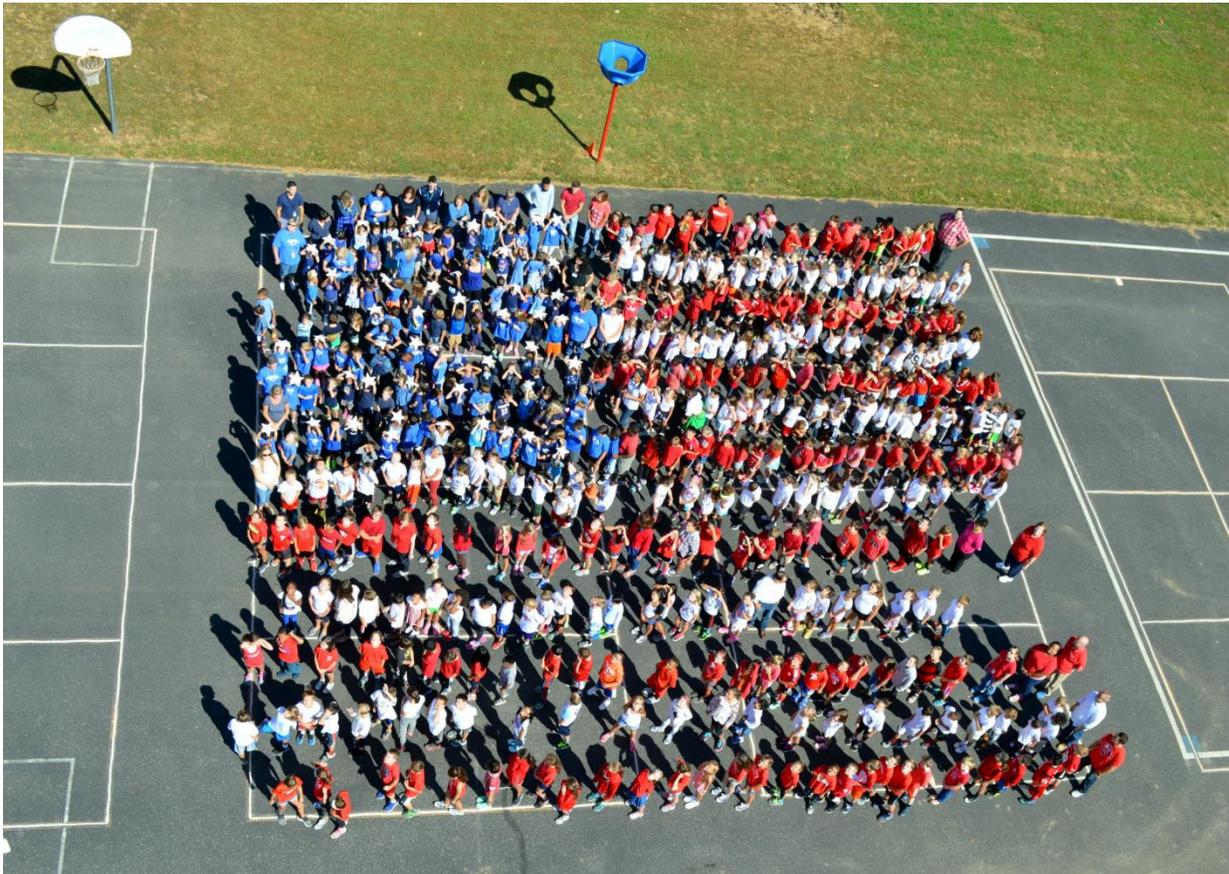


WEST CHESTER AREA SCHOOL DISTRICT

Inspiring students to achieve their personal best

COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Fiscal Year Ended June 30, 2016



West Chester Area School District
829 Paoli Pike
West Chester, Pennsylvania 19380



WEST CHESTER AREA SCHOOL DISTRICT

Inspiring students to achieve their personal best

**COMPREHENSIVE ANNUAL
FINANCIAL REPORT**
For the Fiscal Year Ended
June 30, 2016



Prepared by the
West Chester Area School District
Business Office

Mr. John Scully, Director of Business Affairs
Mr. Justin Matys, Assistant Director of Business Affairs
Ms. Jennifer Matthews, Controller
Ms. Catherine Hug, Accounting Supervisor

West Chester Area School District
829 Paoli Pike
West Chester, Pennsylvania 19380

WEST CHESTER AREA SCHOOL DISTRICT

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WEST CHESTER AREA SCHOOL DISTRICT

INTRODUCTORY SECTION





WEST CHESTER AREA SCHOOL DISTRICT

Inspiring students to achieve their personal best

December 6, 2016

Dear Community Member,

We are pleased to present the Comprehensive Annual Financial Report (CAFR) of the West Chester Area School District for the fiscal year ended June 30, 2016. This District's Business Office prepared this report.

The CAFR is published to present complete and accurate financial information on all the funds and financial activities of the District for the 2015-2016 fiscal year. The Business Office staff and management are responsible for the accuracy of the statements, notes, schedules and statistical tables. We believe that the information in the report is a fair presentation of the financial position and the results of operations of the District based upon a comprehensive framework of internal controls that have been established for this purpose. The report is prepared in accordance with generally accepted accounting and financial reporting principles applicable to governmental entities in the United States of America. Most importantly, this report will provide the reader with a comprehensive understanding of the District's financial affairs.

The Management's Discussion and Analysis (MD&A), which follows the independent auditor's report, provides an overview of the District's financial performance during the fiscal year ended June 30, 2016. It should be read in conjunction with this transmittal letter and the District's basic financial statements.

Reporting Entity

The West Chester Area School District is an independent reporting entity and a primary government as defined in the criteria established by the Governmental Accounting Standards Board (GASB). The basic criteria for determining the inclusion in the reporting entity is financial accountability and the nature and significance of the relationship.

Profile of the District

The West Chester Area School District was formed by Pennsylvania state law and began operations on July 1, 1966. The District encompasses several communities in Chester County and one in western Delaware County. The District covers an area of approximately 75 miles. The District's boundaries are coterminous with those of the Borough of West Chester and the Townships of East Bradford, East Goshen, Thornbury, West Goshen, Westtown and West Whiteland in Chester County, and the Township of Thornbury in Delaware County. The Borough of West Chester, located in the geographic center of the District and is the county seat for Chester County, is approximately 25 miles west of Philadelphia. The Borough of West Chester is the financial and professional center for the surrounding area. The Townships are principally residential in character, with regional shopping centers and industrial parks.

The School District is governed by a nine-member Board of School Directors (the "School Board") who are elected for four-year terms. The Superintendent is the chief administrative officer of the District, with overall responsibility for all aspects of operations including education. The Director of Business Affairs is responsible for budget and financial operations. Both of these officials are appointed by the School Board.

The purpose of the District is to provide an education system for Kindergarten through 12th grade, including regular instruction, special instruction, vocational education and support services to the approximately 15,700 students that live within the District boundaries. To accomplish this goal, the District operates ten (10) elementary schools, three (3) middle schools and three (3) high schools. Additionally, the District is required to pay the tuition for the 717 children that live within the District boundaries that attend charter schools. During the year ended June 30, 2016, the District paid \$9,455,098 in tuition to charter schools.

Budget Process

The Board considers preparation of an annual budget to be one of its most important responsibilities because the budget is the financial reflection of the District's educational plan. The budget shall be designed to carry out that plan in a thorough and efficient manner, to maintain the facilities and to honor District obligations. Budget planning for the District is an integral part of program planning so that the annual operating budget may effectively express and implement all programs and activities of the District. Budget planning is a year-round process involving active participation by administrators, Board members, and appropriate District personnel.

The District follows the Pennsylvania Public School Code requirements, the procedures mandated by the Pennsylvania Department of Education and the District policies for annual General Fund budget approval. One of those requirements is to adopt an annual operating budget setting forth District expenditures and revenues and to establish the tax levy prior to the beginning of each fiscal year. The total amount of the budget may not exceed expected revenue plus a prudent and reasonable contingency and reserve. At least thirty days prior to adoption of the final budget, the Board prepares and presents a proposed budget, which is set forth in detail using the forms required by the Pennsylvania Department of Education. The Board holds one or more public hearings on the annual budget prior to the meeting at which it is formally adopted.

During the course of the year, the Pennsylvania School Code prohibits spending to exceed the approved budget. To adjust for price changes and other changes to the original budget assumptions, the District allows for the transfer of funds among budget line items upon the recommendation of the Superintendent and the Director of Business Affairs. By law, such transfers may only be made during the last nine months of the fiscal year and all transfers require Board approval.

Internal Controls

The objective of a system of internal controls is to provide reasonable, but not absolute, assurance that the District assets are properly protected and to ensure that financial transactions, which are relied on in the preparation of financial reports, are accurately recorded. The concept of reasonable assurance recognizes that the cost of the system of internal controls should not exceed the benefits likely to be realized and that the valuation

of costs and benefits requires estimates and judgments by management. The District has established policies and procedures to effectively implement and maintain a system of internal accounting controls. Management and independent auditors continually evaluate these policies and procedures to ensure the adequacy and effectiveness of the internal control structure.

Economic Condition and Outlook

The area's economy remains healthy, with Chester County economic indicators surpassing state-wide data. The county has one of the lowest unemployment rates among the Commonwealth's 67 counties. Moody's Investors Service reaffirmed the District's Triple-A ratings based on the sizeable and affluent residential tax base, solid financial position that is expected to remain stable, and manageable debt burden.

That having been said, the District has been impacted by a number of factors. In 2006, the Pennsylvania General Assembly passed into law Special Session Act 1 of 2006. This law restricted the amount that School Districts can raise property taxes to within a cost of living index. Any property tax increases above this cost of living index needs to be approved by voter referendum. In 2015-2016, the index allowed for a 1.9% increase. The School Board opted to increase property taxes by the index and the tax rate in Chester County increased from 19.21 mills to 19.5779 mills.

As the District continues to navigate under the budgetary constraints of Act 1 funding restrictions, other school districts throughout Pennsylvania incurred a number of unfavorable budgetary impacts. The Pennsylvania economy, which has a direct effect on the District's earned income tax and other local revenues, has seen a slight growth over the past few years. The District pension program, which is administered by the State, announced substantial increases in pension rates through the 2016-2017 fiscal year and will then start to level off for the 2017-2018 fiscal year. The District contribution rate will increase from the 2015-2016 contribution rate of 25.84% to the projected rate of 32.04% in 2017-2018. Both federal and state revenues remain relatively flat over the past few years and the District anticipates minimal increases in the upcoming years.

As a result of the above noted economic conditions, the District's Comprehensive Plan has incorporated a financial goal funding priorities based on fiscal realities. Part of the goal requires the District to control debt spending and fund balance limits. The District continues to closely monitor economic indicators that will impact the next few budget cycles.

Long-term Financial Planning and Financial Policies

As stated earlier, the District budgeting process is a year-round process. As part of that process, the Business Office aggressively forecasts revenues and expenditures going five years into the future. This long-term financial planning is essential to absorbing the anticipated changes to mandated expenditure patterns and revenue streams. To assist with this management, the District has many policies in place which include, but are not limited to, fund balance policies and debt policies.

Major Initiatives

The District is in the middle of a multiyear elementary school renovation project. The most recent elementary school master plan projects renovating all of the District's ten (10) elementary schools between 2011-2012 and 2025-2026. In 2015-2016, the District completed a majority of the renovations at Fern Hill Elementary School and has completed phase I of the renovations at Exton Elementary School. The original construction and renovation of the District buildings is included in the statistical section of the CAFR under operating information.

In light of the current economic outlooks, the District is cautiously planning the funding of these projects. The District has always exercised caution and a conservative approach to borrowing.

The District will be implementing a full-day Kindergarten program for the start of the 2017-2018 school year. The full-day Kindergarten program will provide for increased instructional time for our youngest learners, which will allow them the time needed to master critical literacy and math concepts that form the foundation for their academic success.

Independent Audit

The District engages an independent certified public accounting firm to audit the District's annual financial statements. Barbacane, Thornton & Company LLP, Certified Public Accountants, have audited the District's financial statements for the year ended June 30, 2016, and have issued unmodified opinions on the West Chester Area School District's financial statements. Their report is located at the beginning of the Financial Section of the CAFR and complies with applicable guidelines.

Awards

The Association of School Business Officials International (ASBO) awarded the Certificate of Excellence (COE) in Financial Reporting to the West Chester Area School District for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2015. This award confirms the school business officials' commitment to financial accountability and transparency. Recognition through the COE program can help strengthen a district's presentation for bond issuance statements and promotes a high level of excellence in financial reporting.

Acknowledgements

The preparation of the Comprehensive Annual Financial Report on a timely basis was made possible by the dedicated service of the entire staff of the Business Office. Each member has our sincere appreciation for contributions made in the preparation of this report.

Respectfully,

A handwritten signature in black ink, appearing to read "John Scully". The signature is written in a cursive style with a large initial "J" and a long, sweeping underline.

John Scully
Director of Business Affairs

WEST CHESTER AREA SCHOOL DISTRICT

2015-2016 School Board Members

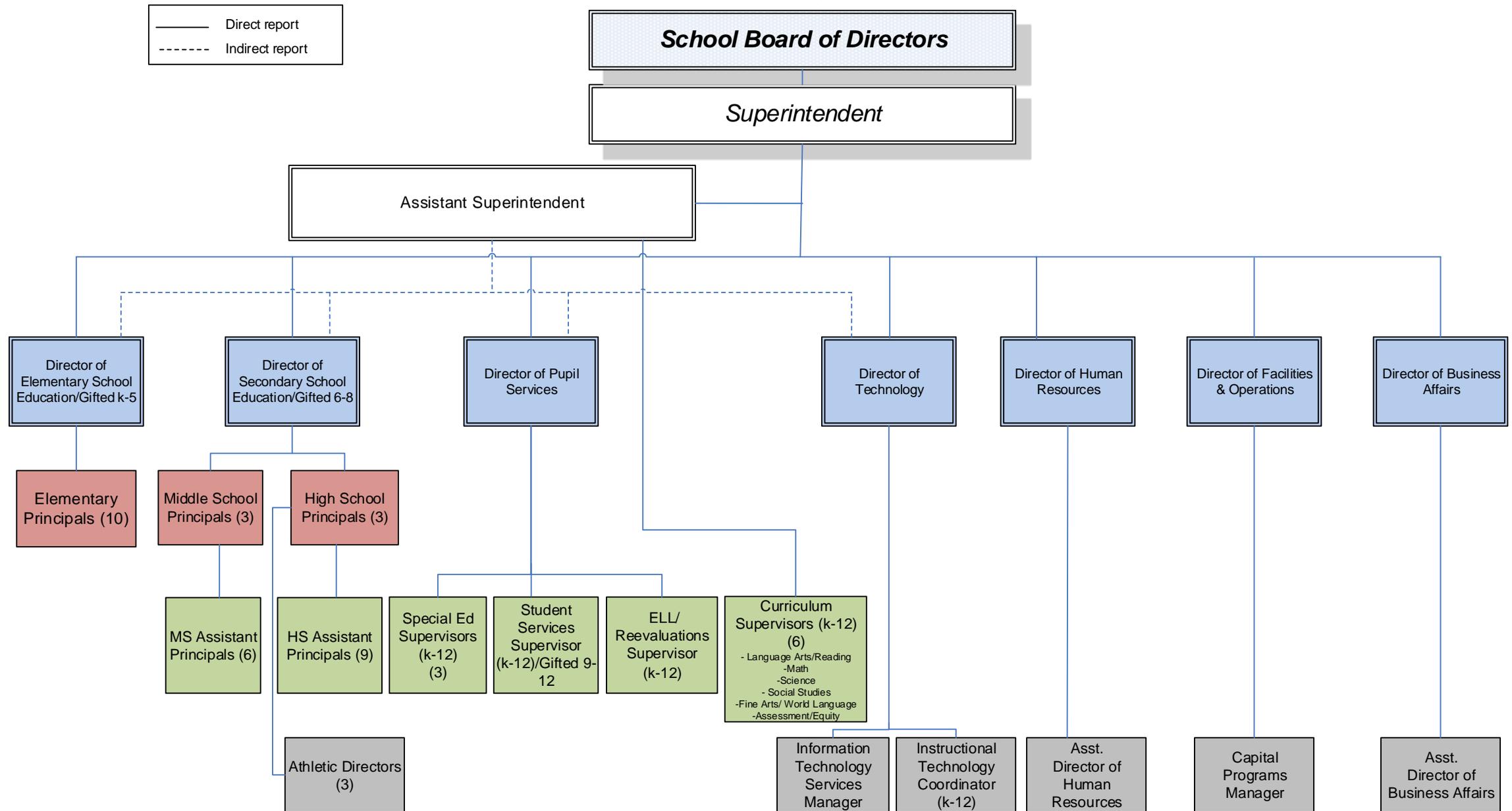
Dr. Ricky Swalm	School Board President
Sue Tiernan	School Board Vice President
Gary Bevilacqua	Member
Joyce Chester	Member
Karen Herrmann	Member
Robin Kaliner	Member
Chris McCune	Member
Vincent Murphy	Member
Kate Shaw	Member

District Administrators

Dr. Jim Scanlon	Superintendent
Dr. Robert Sokolowski	Assistant Superintendent
Dr. Tammi Florio	Director of Elementary Education
Dr. Sara Missett	Director of Secondary Education
Kevin Campbell	Director of Facilities and Operations
Dr. June Garwin	Director of Information Technology
Dr. Jeff Ulmer	Director of Human Resources
John Scully	Director of Business Affairs
Dr. Leigh Ann Ranieri	Director of Pupil Services

West Chester Area School District Management Team

June 2015





ASSOCIATION OF
SCHOOL BUSINESS OFFICIALS
INTERNATIONAL

**The Certificate of Excellence in Financial Reporting Award
is presented to**

WEST CHESTER AREA SCHOOL DISTRICT

**for its Comprehensive Annual Financial Report (CAFR)
for the Fiscal Year Ended June 30, 2015.**

The CAFR has been reviewed and met or exceeded
ASBO International's Certificate of Excellence standards.



Brenda Burkett

Brenda R. Burkett, CPA, CSBA, SFO
President

John D. Musso

John D. Musso, CAE, RSBA
Executive Director

WEST CHESTER AREA SCHOOL DISTRICT

FINANCIAL SECTION



INDEPENDENT AUDITOR'S REPORT

December 6, 2016

Board of School Directors
West Chester Area School District
West Chester, Pennsylvania

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the West Chester Area School District ("the District"), West Chester, Pennsylvania, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the

Board of School Directors
West Chester Area School District

effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the West Chester Area School District, West Chester, Pennsylvania, as of June 30, 2016, and the respective changes in financial position and, where applicable, cash flows thereof, and the respective budgetary comparison schedule for the general fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 1 to the financial statements, the District has adopted the requirements of GASB Statement No. 72, "Fair Value Measurement and Application." This statement addresses accounting and financial reporting issues related to fair value measurements. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 13 through 24, the schedule of the District's proportionate share of the net pension liability on page 64 and the schedule of District contributions on page 65 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory section, statistical section, and combining statement of changes in assets and liabilities – all agency funds are presented for the purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements.

The schedule of expenditures of federal awards and the combining statement of changes in assets and liabilities – all agency funds are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards and the combining statement of changes in assets and liabilities – all agency funds are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 6, 2016, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.


BARBACANE, THORNTON & COMPANY LLP

**WEST CHESTER AREA SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED
JUNE 30, 2016**

INTRODUCTION

The discussion and analysis of the financial performance of the West Chester Area School District ("the District") provides an overall review of the District's financial activities for the fiscal year ended June 30, 2016. The intent of this discussion and analysis is to look at the District's financial performance as a whole. Readers also should review the financial statements and the notes to the financial statements to enhance their understanding of the District's financial performance.

DISTRICT MISSION STATEMENT

The District's mission is to educate and inspire our students to achieve their personal best.

DISTRICT PROFILE

The District consists of ten elementary schools, three middle schools, and three high schools, serving 11,474 students. The District serves a 75 square-mile suburban, urban, and rural area in Chester County, Pennsylvania and is comprised of West Chester Borough and the surrounding townships of East Goshen, West Goshen, East Bradford, West Whiteland, Westtown, and Thornbury in Chester County, and Thornbury Township in Delaware County. During 2015-2016, there were nearly 1,000 professional staff, of which over 76 percent held a master's degree or higher. Seven of the District's schools have been awarded as Blue Ribbon Schools by the U.S. Department of Education. All three West Chester Area School District high schools are: ranked in the top 20 out of 676 high schools in Pennsylvania by SchoolDigger.com, on Newsweek's top 500 public high schools in the nation for 2015, and PIAA District and State Qualifiers in multiple sports.

FINANCIAL HIGHLIGHTS

- The largest District revenue stream is local property tax. In 2015-2016, the School Board raised property taxes 1.9 percent, or 0.3679 mills. The taxpayers in Chester County were assessed for property taxes at 19.5779 mills. (Please note that one mill is equal to one-tenth of a cent, or \$0.001 of assessed value.) The Delaware County tax rate was assessed based upon the equalized millage calculation, which resulted in a slight increase in tax rate from 13.65 mills in 2014-2015 to 13.9059 mills in 2015-2016.
- The Statement of Net Position reflects the actuarially determined net pension liability of \$293,071,000, deferred outflows of resources of \$31,150,942 comprising contributions made by the District made after the measurement date of June 30, 2015, contributions made in excess of the required contribution made in the year of the measurement date and changes in the District's proportionate share of the net pension liability, and deferred inflows of resources of \$1,803,000 comprised of investment returns on pension assets over projected returns and differences between the actuarially expected and actual experience to be recognized as a future reduction in pension expense, and a decrease in the liability until fully recognized.

WEST CHESTER AREA SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED (CONT'D)
JUNE 30, 2016

- On an entity-wide basis, the District's total net position was negative \$195,483,012 at June 30, 2016. This represented a decrease of 2.96 percent from the prior year.
- On a fund-level reporting basis, compared to the prior year, the District's General Fund total revenues, excluding other financing sources, increased 3.18 percent, or \$6,802,384. This increase was driven by property tax revenue growth.
- On a fund-level reporting basis, compared to the prior year, the District's General Fund expenditures increased \$7,607,313, or 3.7 percent. The driving factor in this increase was the rising cost of employee benefits. The District's pension contributions increased 25.3 percent, or \$5,560,592.

OVERVIEW OF FINANCIAL STATEMENTS

The accompanying financial statements have been prepared in accordance with GASB Statement No. 34 and present both entity-wide and fund level financial statements using both the accrual basis and modified accrual basis of accounting, respectively.

Entity-wide Financial Statements

The first two statements are entity-wide financial statements - the Statement of Net Position and the Statement of Activities. These provide both long-term and short-term information about the District's overall financial status.

The entity-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The Statement of Net Position includes all of the government's assets, deferred outflows of resources, liabilities, and deferred inflows of resources. All of the current year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid.

The two entity-wide statements report the District's net position and how they have changed. Net position, the difference between the District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources, is one way to measure the District's financial health or position.

Over time, increases or decreases in the District's net position are an indication of whether its financial health is improving or deteriorating, respectively.

To assess the overall health of the District, the reader needs to consider additional nonfinancial factors, such as changes in the District's property tax base and the performance of the students.

The entity-wide financial statements of the District are divided into two categories:

- **Governmental Activities** – All of the District's basic services are included here, such as instruction, administration, and community services. Property taxes and state and federal subsidies and grants finance most of these activities.

WEST CHESTER AREA SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED (CONT'D)
JUNE 30, 2016

- **Business-type Activities** – The District operates a food service operation and charges fees to staff and students to cover the costs of the food service operation.

Fund Level Financial Statements

The remaining statements are fund financial statements that focus on individual parts of the District's operations in more detail than the entity-wide statements. The governmental funds statements tell how the District's general services were financed in the short term as well as what remains for future spending. Proprietary fund statements offer short-term and long-term financial information about the activities that the District operates like a business. For this District, this is our Food Service Fund. Fiduciary fund statements provide information about financial relationships for which the District acts solely as a trustee or agent for the benefit of others.

- **Governmental Funds** – Most of the District's activities are reported in governmental funds, which focus on the determination of financial position and change in financial position, not on income determination. The District's major governmental funds are the General Fund, the Capital Projects Fund, and the Capital Reserve Fund. Governmental funds are reported using the modified accrual accounting method, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District's operations and the services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.
- **Proprietary Funds** – These funds are used to account for District activities that are similar to business operations in the private sector; or where the reporting is on determining net income, financial position, changes in financial position, and a significant portion of funding through user charges. When the District charges customers for services it provides - whether to outside customers or to other units in the District - these services generally are reported in proprietary funds. The Food Service Fund is the District's proprietary fund and is the same as the business-type activities reported in the entity-wide statements.
- **Fiduciary Funds** – The District is the trustee, or fiduciary, for some scholarship funds. All of the District's fiduciary activities are reported in a separate Statement of Fiduciary Net Position. These activities are excluded from the District's other financial statements because the District cannot use these assets to finance its operations.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

WEST CHESTER AREA SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED (CONT'D)
JUNE 30, 2016

FINANCIAL ANALYSIS OF THE DISTRICT – ENTITY-WIDE STATEMENTS

The District's total net position was negative \$195,483,012 at June 30, 2016. This represents a decrease of \$5,626,477 over the prior year. The table below presents condensed financial information for the net position of the District as of June 30, 2016 and 2015.

Statement of Net Position
June 30, 2016 and 2015

	Governmental Activities		Business-type Activities		Totals	
	2016	2015	2016	2015	2016	2015
ASSETS:						
Current and other assets	\$ 84,611,031	\$ 80,161,062	\$ 1,399,164	\$ 1,487,897	\$ 86,010,195	\$ 81,648,959
Capital assets	293,539,312	302,836,438	402,386	297,638	293,941,698	303,134,076
TOTAL ASSETS	378,150,343	382,997,500	1,801,550	1,785,535	379,951,893	384,783,035
Deferred outflows of resources	38,701,523	30,863,176	-	-	38,701,523	30,863,176
LIABILITIES:						
Current liabilities	40,823,380	41,284,405	356,595	377,358	41,179,975	41,661,763
Long-term liabilities	571,153,453	545,083,983	-	-	571,153,453	545,083,983
TOTAL LIABILITIES	611,976,833	586,368,388	356,595	377,358	612,333,428	586,745,746
Deferred inflows of resources	1,803,000	18,757,000	-	-	1,803,000	18,757,000
NET POSITION (DEFICIT):						
Net investment in capital assets	11,063,839	20,989,220	402,386	297,638	11,466,225	21,286,858
Restricted	27,440,218	22,203,300	-	-	27,440,218	22,203,300
Unrestricted (deficit)	(235,432,024)	(234,457,232)	1,042,569	1,110,539	(234,389,455)	(233,346,693)
TOTAL NET POSITION (DEFICIT)	\$(196,927,967)	\$(191,264,712)	\$ 1,444,955	\$ 1,408,177	\$(195,483,012)	\$(189,856,535)

The governmental activities restricted net position in the amount of \$27,440,218 is set aside to fund capital improvements, the replacement of and additions to public works, and deferred maintenance. The total unrestricted net position in the amount of negative \$234,389,455 included \$1,042,569, which could be used for capital and other expenses within the District's food service program.

The results of this year's operations as a whole are reported in the Statement of Activities. All expenses are reported in the first column. Specific charges, grants, revenues, and subsidies that relate directly to specific expense categories are presented to determine the final amount of the District's activities that are supported by other general revenues. The largest revenues are property taxes, local taxes, and the state basic education subsidy.

WEST CHESTER AREA SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED (CONT'D)
JUNE 30, 2016

The table below presents condensed financial information for the Statement of Activities in a different format so that the reader can see the total revenues for the year. Compared to the prior year, the District's total revenues increased by \$6,661,969, or 3.1 percent. The largest change in revenue occurred in property taxes. Property taxes increased \$4,060,598, or 2.7 percent. The balance of the revenue growth came from increases in operating grants and contributions.

Expenses increased by \$14,011,163, or 6.5 percent. The largest drivers of this increase were instruction and administrative/financial support spending.

Statement of Activities
For the Years Ended June 30, 2016 and 2015

	Governmental Activities		Business-type Activities		Totals	
	2016	2015	2016	2015	2016	2015
REVENUES						
Program revenues:						
Charges for services	\$ 1,375,344	\$ 1,133,400	\$2,293,122	\$2,335,418	\$ 3,668,466	\$ 3,468,818
Operating grants and contributions	27,743,196	26,309,774	973,508	940,701	28,716,704	27,250,475
General revenues:						
Property taxes	155,710,300	151,649,702	-	-	155,710,300	151,649,702
Other taxes	24,321,396	23,565,368	-	-	24,321,396	23,565,368
Grants, subsidies, and contributions not restricted	10,928,639	10,859,971	-	-	10,928,639	10,859,971
Other revenue	571,431	459,133	-	1,500	571,431	460,633
TOTAL REVENUES	<u>220,650,306</u>	<u>213,977,348</u>	<u>3,266,630</u>	<u>3,277,619</u>	<u>223,916,936</u>	<u>217,254,967</u>
EXPENSES						
Instruction	144,772,158	133,218,154	-	-	144,772,158	133,218,154
Instructional student support	17,710,876	16,718,808	-	-	17,710,876	16,718,808
Administrative/financial support	18,127,334	17,552,768	-	-	18,127,334	17,552,768
Operation and maintenance of plant services	17,439,654	17,447,190	-	-	17,439,654	17,447,190
Pupil transportation	14,042,517	13,850,307	-	-	14,042,517	13,850,307
Student activities	5,132,865	4,855,516	-	-	5,132,865	4,855,516
Community services	142,350	140,742	-	-	142,350	140,742
Interest on long-term debt	8,945,807	8,566,732	-	-	8,945,807	8,566,732
Food service	-	-	3,229,852	3,182,033	3,229,852	3,182,033
TOTAL EXPENSES	<u>226,313,561</u>	<u>212,350,217</u>	<u>3,229,852</u>	<u>3,182,033</u>	<u>229,543,413</u>	<u>215,532,250</u>
CHANGE IN NET POSITION	(5,663,255)	1,627,131	36,778	95,586	(5,626,477)	1,722,717
NET POSITION (DEFICIT), BEGINNING OF YEAR	<u>(191,264,712)</u>	<u>(192,891,843)</u>	<u>1,408,177</u>	<u>1,312,591</u>	<u>(189,856,535)</u>	<u>(191,579,252)</u>
NET POSITION (DEFICIT), END OF YEAR	<u>\$ (196,927,967)</u>	<u>\$ (191,264,712)</u>	<u>\$1,444,955</u>	<u>\$1,408,177</u>	<u>\$ (195,483,012)</u>	<u>\$ (189,856,535)</u>

WEST CHESTER AREA SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED (CONT'D)
JUNE 30, 2016

EXPENSES

The table below presents condensed financial information on the expenses of the District by function. The table illustrates both the gross and net costs of services. Unrestricted grants, subsidies, and contributions are deducted to reflect the amount needed to be funded by other revenue sources. The amount needed to be funded by other revenue sources increased by \$12,219,310, or 7.0 percent more than the prior year. The table for business-type activity reflects condensed financial activities of the food service program, the only business-type activity of the District.

	<u>Total Cost of Services</u>		<u>Net Cost of Services</u>	
	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>
<u>GOVERNMENTAL ACTIVITIES</u>				
Instruction	\$ 144,772,158	\$ 133,218,154	\$ 125,305,348	\$ 116,004,704
Instructional student support	17,710,876	16,718,808	15,625,212	14,688,320
Administrative and financial support	18,127,334	17,552,768	16,671,133	16,317,417
Operation and maintenance of plant	17,439,654	17,447,190	15,917,789	16,139,137
Pupil transportation	14,042,517	13,850,307	10,335,388	10,183,760
Student activities	5,132,865	4,855,516	4,252,133	4,048,074
Community services	142,350	140,742	142,211	140,605
Interest on long-term debt	8,945,807	8,566,732	8,945,807	7,385,026
TOTAL GOVERNMENTAL ACTIVITIES	<u>\$ 226,313,561</u>	<u>\$ 212,350,217</u>	\$ 197,195,021	184,907,043
Less: Unrestricted grants and subsidies			<u>(10,928,639)</u>	<u>(10,859,971)</u>
TOTAL NEEDS FROM OTHER REVENUE SOURCES			<u>\$ 186,266,382</u>	<u>\$ 174,047,072</u>
	<u>Total Cost of Services</u>		<u>Net Revenue of Services</u>	
	<u>2016</u>	<u>2015</u>	<u>2016</u>	<u>2015</u>
<u>BUSINESS-TYPE ACTIVITIES</u>				
Food service	<u>\$ 3,229,852</u>	<u>\$ 3,182,033</u>	<u>\$ (36,778)</u>	<u>\$ (94,086)</u>

THE DISTRICT FUNDS

General Fund

At June 30, 2016, the District reported a General Fund fund balance of \$28,760,978, which represents 13.4 percent of total expenditures and was a decrease of \$2,904,581 over the prior year. Of this amount, the District committed \$4,159,909 for the purpose of healthcare rate stabilization. Due to the nature of self-insuring health insurance claims, the District experiences volatility in annual health insurance costs. To smooth these expenditures, the District established a health insurance rate stabilization fund and decreased this commitment by \$739,533 to bring the balance of the commitment to \$4,159,909. The District continued its commitment of \$2,117,000 for PSERS costs.

WEST CHESTER AREA SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED (CONT'D)
JUNE 30, 2016

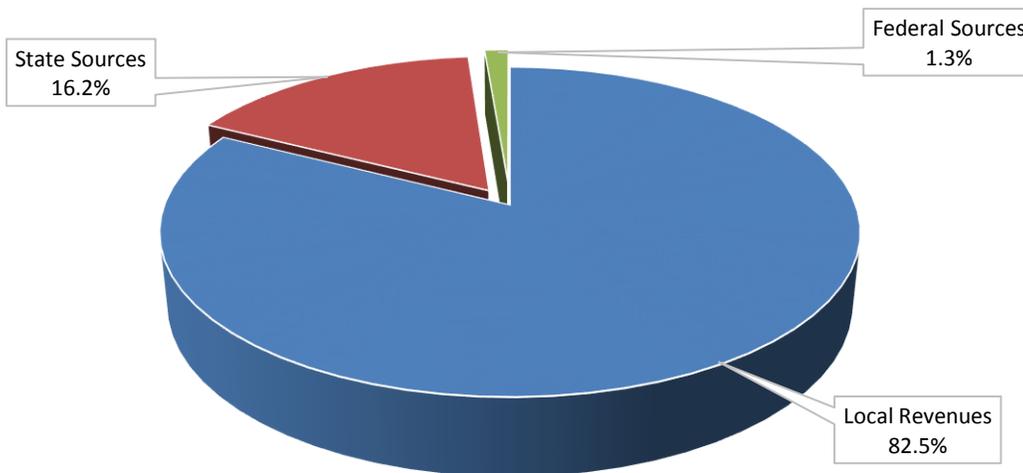
Lastly, the District assigned \$5,471,005 of the fund balance towards tax rate stabilization. These funds will be used to offset the 2016-2017 budget gaps and reduce the need for future tax increases. The School Board of West Chester Area School District manages the fund balance to respond to unforeseen contingencies and economic conditions. This philosophy was established during a healthy and growing economy within the District and accurate and timely forecasting which allows the District to constantly monitor economic trends within our community. This philosophy conforms to the Board's belief that the tax burden should be aligned with the current funding needs of the District. The remaining assigned fund balance of \$89,487 is assigned for athletic activities.

REVENUE

General Fund Revenues, excluding other financing sources, total \$220,756,528, which is an increase from the collections in the prior year. The table below reflects a comparison of current year revenues to prior year revenues:

	General Fund Revenues 2016	Percentage of Total	Increase/ (Decrease) from 2015	Variance Over/(Under) Final Budget
Local revenues	\$182,084,694	82.5%	\$ 5,300,296	\$ 867,553
State sources	35,806,499	16.2%	1,596,573	(847,109)
Federal sources	2,865,335	1.3%	(94,485)	185,004
TOTAL	<u>\$220,756,528</u>	<u>100.0%</u>	<u>\$ 6,802,384</u>	<u>\$ 205,448</u>

2015-2016 General Fund Revenues



WEST CHESTER AREA SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED (CONT'D)
JUNE 30, 2016

Local revenues increased by \$5,300,296, which can be primarily attributed to a number of factors. The District's real estate tax revenues increased \$4,481,327 from the prior year due to a 1.9 percent, or 0.3679 mill, increase in the tax rate. Additionally, earned income taxes increased \$758,533, receipts from other local education agency increased by \$172,089, earnings on investment increased \$166,719, and real estate transfer tax increased by \$62,210. The increases were offset by a decrease in delinquent real estate tax collection of \$245,684 and decreases in other miscellaneous revenues of \$94,898.

The increase in State revenues is due largely to an increase in the District's retirement subsidy. The State reimburses the District for 50 percent of the District's pension cost. The dramatic increase in the State pension contribution rate caused both an increase in the annual pension costs as well as an increase of \$2,060,974 in the related retirement subsidy reimbursement. The District did not receive bond rental subsidy for the 2015-2016 year. This is a decrease from the prior year of \$1,181,706. This decrease is offset by an increase in both basic instructional subsidy and special education subsidy of \$333,538 and \$388,215, respectively. Other miscellaneous state revenues decreased by \$4,448 from the prior year.

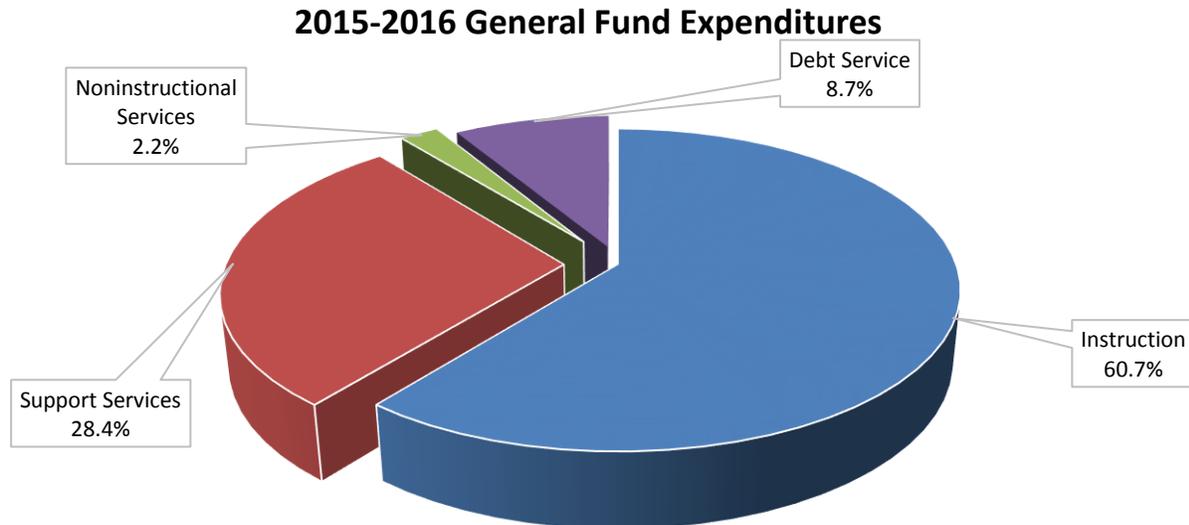
Federal revenues decreased by 3.2 percent; this was primarily the net effect of an increase in Title II funding of \$80,026 that was offset by a decrease in Medical Assistance funding of \$196,367 and a decrease of \$27,437 in Title III spending.

EXPENDITURES

General Fund expenditures, excluding transfers to other governmental funds, totaled \$214,590,719. This was an increase of \$7,607,313, or 3.7 percent over the prior year, and it was \$2,024,739 under the approved budget. The expenditures were segregated into various programs depending on the functions of the activity. These programs and the costs associated with each, as well as comparison to the costs incurred in the prior year and the final 2015-2016 budget, are as follows:

	General Fund Expenditures 2016	Percentage of Total	Increase/ (Decrease) from 2015	Variance Over/(Under) Final Budget
Instruction	\$130,495,364	60.7%	\$ 8,348,306	\$ (490,126)
Support services	60,941,817	28.4%	1,879,520	(1,396,396)
Noninstructional services	4,803,105	2.2%	192,923	(138,216)
Debt service	18,350,433	8.7%	(2,183,436)	(1)
TOTAL	\$214,590,719	100.0%	\$ 7,607,313	\$ (2,024,739)

WEST CHESTER AREA SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED (CONT'D)
JUNE 30, 2016



The driving factor for the 2015-2016 increases in expenses was benefit cost. The District's employer pension expenses rose 22 percent in 2015-2016. Rising healthcare costs added to benefit cost. Benefit costs drove the increase in instruction, support service, and non-instructional support services expenses. The District reduced debt service expense by taking advantage of the favorable interest rate market for borrowers and refinancing debt when possible.

Capital Projects Fund

Fiscal year 2015-2016 represented the fifth year of the District's elementary school master plan renovations. By the completion of this plan, all ten elementary schools will have been renovated. As of June 30, 2016, the District had a capital projects fund balance of \$4,038,838. This was an increase of \$7,490,014 from the prior year. The District reported net cash inflows of \$9,717,336, which represented the new bond funds secured to fund the latest elementary school renovations and an additional \$5,050,000 of proceeds from the sale of land for a total inflow of \$14,767,336. The District also reported expenditures of \$7,277,322 in 2015-2016. These expenditures were primarily related to the design and renovation of the elementary schools.

Capital Reserve Fund

The Capital Reserve Fund had a fund balance of \$27,440,218 at June 30, 2016. This was a \$5,236,918 increase from the prior year. The Capital Reserve Fund is funded by transfers from the General Fund. In 2015-2016, the capital outflows from the Capital Reserve Fund were spent on technology replacements as well as repairs and maintenance projects. The Capital Reserve Fund

WEST CHESTER AREA SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED (CONT'D)
JUNE 30, 2016

received a transfer in of \$9,107,247 from the General Fund. This transfer represented general fund maintenance projects and debt service savings achieved through refinancing three existing bond issues.

GENERAL FUND BUDGET

During the fiscal year, the Board of School Directors authorizes revisions to the original budget to accommodate differences from the original budget to the actual expenditures of the District. All adjustments are confirmed again at the time the annual audit is accepted. This is done after the end of the fiscal year in accordance with state law. A schedule showing the District's original and final budget amounts compared with actual amounts is provided in the financial statements.

Due to legislative restrictions, the District must adopt a preliminary budget six months before the start of the fiscal year. Subsequent to the start of the fiscal year, the District's projections indicated that future budget years would experience a budgetary shortfall due to rising pension rates and limited local revenue increases. In reaction to this anticipated gap, the District has been conservative with spending. This is evident when reviewing the District's actual expenditures versus the approved budget. Total revenues were collected near budgeted amounts at \$205,448 over budget, or 0.1 percent. Total expenditures were under the amended budget by \$2,024,739, or 0.9 percent.

CAPITAL ASSETS

At June 30, 2016, the District had \$293,941,698 invested in a broad range of governmental capital assets, including land, buildings, and furniture and equipment. This amount represents a net decrease (including additions, deletions, and depreciation) of \$9,192,378, or three percent from the prior year. The District sold almost 50 acres of land, which resulted in a reduction of land of \$5,318,056. Additionally, the District's construction-in-progress balance increased by \$5,306,372 from the prior year.

The following schedule depicts the capital assets for the period July 1, 2015 through June 30, 2016. More detailed information about capital assets is included in the notes to the financial statements.

	Governmental Activities	Business-type Activities	Total Assets
Capital assets:			
Land	\$ 28,289,916	\$ -	\$ 28,289,916
Land improvements	15,770,266	-	15,770,266
Buildings	398,442,243	-	398,442,243
Construction-in-progress	13,850,498	-	13,850,498
Furniture and equipment	35,726,095	965,349	36,691,444
TOTAL CAPITAL ASSETS	492,079,018	965,349	493,044,367
TOTAL ACCUMULATED DEPRECIATION	198,539,706	562,963	199,102,669
CAPITAL ASSETS, NET	\$ 293,539,312	\$ 402,386	\$ 293,941,698

WEST CHESTER AREA SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED (CONT'D)
JUNE 30, 2016

DEBT ADMINISTRATION

As of June 30, 2016, the District had total outstanding bonds and related charges of \$290,026,054, an increase of \$587,200 from the prior year. During 2015-2016, the District refinanced \$59,095,000 in outstanding debt to take advantage of the favorable financing market conditions. Based upon a projection of future debt margins, the retirement of principal on current issues, and estimated future borrowing, the District is certain that it will not exceed its debt limit.

Debt Service Schedule
June 30, 2016

	<u>Principal Outstanding June 30, 2015</u>	<u>Maturities/ Refinancing</u>	<u>Additions</u>	<u>Principal Outstanding June 30, 2016</u>
GENERAL OBLIGATION BONDS AND NOTES	\$ 271,826,000	\$ 67,111,000	\$ 61,900,000	\$ 266,615,000
<i>Deferred amounts:</i>				
Net issuance premium	<u>17,612,854</u>	<u>2,502,111</u>	<u>8,300,311</u>	<u>23,411,054</u>
LONG-TERM DEBT	<u>\$ 289,438,854</u>	<u>\$ 69,613,111</u>	<u>\$ 70,200,311</u>	<u>\$ 290,026,054</u>

OTHER LONG-TERM LIABILITIES

Other obligations include accrued vacation pay and severance for specific employees of the District, and the actuarially determined net pension liability. More detailed information about long-term liabilities is included in the notes to the financial statements.

THE DISTRICT'S FUTURE

The District forecasts budgetary impacts five years forward. Looking forward, the District is currently forecasting expenses to outpace revenues, creating a budgetary gap. Local revenue, the District's largest budgetary stream, has been slow to recover after the national economic down turn. Interim real estate tax, earned income tax, growth in real estate tax base, and transfer tax collections all follow local economic trends. While state and federal funding has increased recently, increases were driven by pension and social security subsidy increases that are mirrored by the cost and do not assist in addressing budgetary gaps. Expense growth in the future will continue to be driven by pension and healthcare costs. The District's employer pension contribution rate rose to 30.03 percent in 2016-2017 and will continue to increase going forward. The District also projects an annual increase of 7.57 percent per year in health benefits.

WEST CHESTER AREA SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS - UNAUDITED (CONT'D)
JUNE 30, 2016

In response, the District continues to budget conservatively. The District uses fund balance management techniques to reserve funds for future pension needs, potential healthcare costs and reduce millage rate impact. The District has changed healthcare plans for all its labor groups in an attempt to limit healthcare expenses. While currently the District is showing a deficit, the District School Board and staff are working hard to develop methods to address the District's long-term financial needs.

Within the District's capital funds, the District initiated its 16-year long-term elementary school master plan, which includes renovations and/or additions to each of its 10 elementary schools. This project was the continuation of the District's secondary school renovation program that was completed. The District has completed its third building renovation and is in progress with the fourth and fifth renovations. As for the balance of the plan, the District is cautious due to the current financial environment. The District has always exercised caution in a conservative approach to borrowing, including waiting until long-term bonds (20-year notes) were capable of being sold at advantageous, fixed rates of interest.

FINANCIAL MANAGEMENT

Our financial report is designed to provide our citizens, taxpayers, parents, students, investors, and creditors with a general overview of the District's finances and to show the Board's accountability for the money it receives. If you have questions about this report or wish to request additional financial information, please contact Mr. John Scully, Director of Business Affairs at The West Chester Area School District, 829 Paoli Pike, West Chester, PA 19380, (484) 266-1020.

WEST CHESTER AREA SCHOOL DISTRICT
STATEMENT OF NET POSITION
JUNE 30, 2016

	Primary Government		Total
	Governmental Activities	Business-type Activities	
ASSETS AND DEFERRED OUTFLOWS OF RESOURCES			
ASSETS			
Current Assets:			
Cash and cash equivalents	\$ 18,762,949	\$ 52,310	\$ 18,815,259
Investments	53,490,542	1,197,402	54,687,944
Internal balances	(585)	585	-
Due from other governments	4,598,096	24,477	4,622,573
Other receivables	1,709,901	96,757	1,806,658
Taxes receivable	3,615,153	-	3,615,153
Prepaid expenses	2,434,975	-	2,434,975
Inventories	-	27,633	27,633
Total Current Assets	84,611,031	1,399,164	86,010,195
Noncurrent Assets:			
Capital assets			
Land	28,289,916	-	28,289,916
Construction-in-progress	13,850,498	-	13,850,498
Land improvements	15,770,266	-	15,770,266
Buildings	398,442,243	-	398,442,243
Furniture and equipment	35,726,095	965,349	36,691,444
Less: Accumulated depreciation	(198,539,706)	(562,963)	(199,102,669)
Total Noncurrent Assets	293,539,312	402,386	293,941,698
TOTAL ASSETS	378,150,343	1,801,550	379,951,893
DEFERRED OUTFLOWS OF RESOURCES			
Deferred amount on refunding	7,550,581	-	7,550,581
Deferred pension contributions	22,053,155	-	22,053,155
Deferred pension	9,097,787	-	9,097,787
TOTAL DEFERRED OUTFLOWS	38,701,523	-	38,701,523
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	\$ 416,851,866	\$ 1,801,550	\$ 418,653,416
LIABILITIES AND NET POSITION (DEFICIT)			
LIABILITIES			
Current Liabilities:			
Accounts payable and other current liabilities	\$ 22,202,118	\$ 182,849	\$ 22,384,967
Accrued interest	1,500,949	-	1,500,949
Unearned revenues	144,102	173,746	317,848
Bonds and notes payable, net	16,976,211	-	16,976,211
Total Current Liabilities	40,823,380	356,595	41,179,975
Noncurrent Liabilities:			
Bonds and notes payable, net	273,049,843	-	273,049,843
Accrued severance and compensated absences	4,626,439	-	4,626,439
Other post-employment benefits	406,171	-	406,171
Net pension liability	293,071,000	-	293,071,000
Total Noncurrent Liabilities	571,153,453	-	571,153,453
TOTAL LIABILITIES	611,976,833	356,595	612,333,428
DEFERRED INFLOW OF RESOURCES			
Deferred pension	1,803,000	-	1,803,000
NET POSITION (DEFICIT)			
Net investment in capital assets	11,063,839	402,386	11,466,225
Restricted for capital projects	27,440,218	-	27,440,218
Unrestricted (Deficit)	(235,432,024)	1,042,569	(234,389,455)
TOTAL NET POSITION (DEFICIT)	(196,927,967)	1,444,955	(195,483,012)
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION (DEFICIT)	\$ 416,851,866	\$ 1,801,550	\$ 418,653,416

The accompanying notes are an integral part of these financial statements.

**WEST CHESTER AREA SCHOOL DISTRICT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2016**

	Expenses	Program Revenues		Net (Expense) Revenue and Changes in Net Position (Deficit)			
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business- type Activities	Totals
PRIMARY GOVERNMENT							
GOVERNMENTAL ACTIVITIES:							
Instruction	\$ 144,772,158	\$ 542,986	\$ 18,923,824	\$ -	\$(125,305,348)	\$ -	\$(125,305,348)
Instructional student support	17,710,876	-	2,085,664	-	(15,625,212)	-	(15,625,212)
Administrative and financial support services	18,127,334	-	1,456,201	-	(16,671,133)	-	(16,671,133)
Operation and maintenance of plant services	17,439,654	402,308	1,119,557	-	(15,917,789)	-	(15,917,789)
Pupil transportation	14,042,517	-	3,707,129	-	(10,335,388)	-	(10,335,388)
Student activities	5,132,865	430,050	450,682	-	(4,252,133)	-	(4,252,133)
Community services	142,350	-	139	-	(142,211)	-	(142,211)
Interest on long-term debt	8,945,807	-	-	-	(8,945,807)	-	(8,945,807)
TOTAL GOVERNMENTAL ACTIVITIES	<u>226,313,561</u>	<u>1,375,344</u>	<u>27,743,196</u>	<u>-</u>	<u>(197,195,021)</u>	<u>-</u>	<u>(197,195,021)</u>
BUSINESS-TYPE ACTIVITIES:							
Food service	<u>3,229,852</u>	<u>2,293,122</u>	<u>973,508</u>	<u>-</u>	<u>-</u>	<u>36,778</u>	<u>36,778</u>
TOTAL PRIMARY GOVERNMENT	<u>\$ 229,543,413</u>	<u>\$ 3,668,466</u>	<u>\$ 28,716,704</u>	<u>\$ -</u>	<u>(197,195,021)</u>	<u>36,778</u>	<u>(197,158,243)</u>
GENERAL REVENUES							
Property taxes, levied for general purposes					155,710,300	-	155,710,300
Taxes levied for specific purposes					24,321,396	-	24,321,396
Grants, entitlements, and contributions not restricted to specific programs					10,928,639	-	10,928,639
Investment earnings					392,047	-	392,047
Other					179,384	-	179,384
TOTAL GENERAL REVENUES					<u>191,531,766</u>	<u>-</u>	<u>191,531,766</u>
CHANGE IN NET POSITION					(5,663,255)	36,778	(5,626,477)
NET POSITION (DEFICIT), BEGINNING OF YEAR					<u>(191,264,712)</u>	<u>1,408,177</u>	<u>(189,856,535)</u>
NET POSITION (DEFICIT), END OF YEAR					<u>\$(196,927,967)</u>	<u>\$ 1,444,955</u>	<u>\$(195,483,012)</u>

The accompanying notes are an integral part of these financial statements.

**WEST CHESTER AREA SCHOOL DISTRICT
BALANCE SHEET - GOVERNMENTAL FUNDS
JUNE 30, 2016**

	General Fund	Capital Projects Fund	Capital Reserve Fund	Other Governmental Fund	Totals
ASSETS					
Cash and cash equivalents	\$ 8,871,143	\$ 618,443	\$ 9,273,363	\$ -	\$ 18,762,949
Investments	30,372,667	5,177,320	17,940,555	-	53,490,542
Taxes receivable	3,615,153	-	-	-	3,615,153
Due from other governments	4,598,096	-	-	-	4,598,096
Other receivables	1,709,901	-	-	-	1,709,901
Prepaid expenditures	2,066,625	-	368,350	-	2,434,975
TOTAL ASSETS	\$ 51,233,585	\$ 5,795,763	\$ 27,582,268	\$ -	\$ 84,611,616
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES					
LIABILITIES:					
Accounts payable and accrued liabilities	\$ 4,599,948	\$ 1,756,925	\$ 142,050	\$ -	\$ 6,498,923
Unearned revenue	144,102	-	-	-	144,102
Due to other funds	585	-	-	-	585
Payroll accruals and withholdings	15,703,195	-	-	-	15,703,195
TOTAL LIABILITIES	20,447,830	1,756,925	142,050	-	22,346,805
DEFERRED INFLOWS OF RESOURCES					
Unavailable revenue - property taxes	2,024,777	-	-	-	2,024,777
TOTAL DEFERRED INFLOWS OF RESOURCES	2,024,777	-	-	-	2,024,777
FUND BALANCES:					
Nonspendable	2,066,625	-	368,350	-	2,434,975
Restricted	-	4,038,838	27,071,868	-	31,110,706
Committed	6,276,909	-	-	-	6,276,909
Assigned	5,560,492	-	-	-	5,560,492
Unassigned	14,856,952	-	-	-	14,856,952
TOTAL FUND BALANCES	28,760,978	4,038,838	27,440,218	-	60,240,034
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES	\$ 51,233,585	\$ 5,795,763	\$ 27,582,268	\$ -	\$ 84,611,616

The accompanying notes are an integral part of these financial statements.

**WEST CHESTER AREA SCHOOL DISTRICT
RECONCILIATION OF BALANCE SHEET - GOVERNMENTAL FUNDS
TO STATEMENT OF NET POSITION
JUNE 30, 2016**

TOTAL FUND BALANCES FOR GOVERNMENTAL FUNDS \$ 60,240,034

Amounts reported for governmental activities in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources and, therefore, are not reported as assets in the governmental funds. The cost of assets was \$492,079,018, and accumulated depreciation was \$198,539,706. 293,539,312

Some of the District's revenues will be collected after year end but are not available soon enough to pay the current year's expenditures and, therefore, are reported as unavailable revenue - property taxes in the governmental funds. 2,024,777

Governmental funds report deferred amounts on bond refundings as other financing sources. However, these amounts are reported on the statement of net position as deferred outflows of resources and amortized over the life of the refunding debt. 7,550,581

Other post-employment benefits (OPEB) are not financial resources and, therefore, are not reported in the governmental funds. (406,171)

Long-term liabilities applicable to the governmental activities are not due and payable in the current period and, therefore, are not reported in the governmental funds.

Accrued interest	\$ (1,500,949)	
Bonds and notes payable in future years, net	(290,026,054)	
Accumulated compensated absences	(4,626,439)	
Net pension liability	<u>(293,071,000)</u>	(589,224,442)

Deferred inflows and outflows of resources related to the District's net pension liability are based on the differences between actuarially determined expected and actual investment returns, changes in the actuarially determined proportion of the District's amount of the total pension liability, differences between actual and expected experience, and pension contributions made after the measurement date of the net pension liability. These amounts will be amortized over the estimated remaining average service life of the employees.

Deferred outflows of resources:		
Deferred pension contributions	22,053,155	
Deferred outflows - pension	9,097,787	
Deferred inflows of resources:		
Deferred inflows - pension	<u>(1,803,000)</u>	<u>29,347,942</u>

TOTAL NET DEFICIT OF GOVERNMENTAL ACTIVITIES \$ (196,927,967)

The accompanying notes are an integral part of these financial statements.

WEST CHESTER AREA SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2016

	<u>General Fund</u>	<u>Capital Projects Fund</u>	<u>Capital Reserve Fund</u>	<u>Other Governmental Fund</u>	<u>Totals</u>
REVENUES					
Local sources	\$ 182,084,694	\$ -	\$ 59,832	\$ -	\$ 182,144,526
State sources	35,806,499	-	-	-	35,806,499
Federal sources	2,865,335	-	-	-	2,865,335
TOTAL REVENUES	<u>220,756,528</u>	<u>-</u>	<u>59,832</u>	<u>-</u>	<u>220,816,360</u>
EXPENDITURES					
Current:					
Instruction	130,495,364	-	1,995,018	-	132,490,382
Support services	60,941,817	116,980	813,909	347,273	62,219,979
Operation of noninstructional services	4,803,105	-	-	-	4,803,105
Debt service:					
Principal	8,176,000	-	-	-	8,176,000
Interest	10,174,433	-	-	-	10,174,433
Capital outlays	-	7,160,342	1,148,952	-	8,309,294
TOTAL EXPENDITURES	<u>214,590,719</u>	<u>7,277,322</u>	<u>3,957,879</u>	<u>347,273</u>	<u>226,173,193</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	<u>6,165,809</u>	<u>(7,277,322)</u>	<u>(3,898,047)</u>	<u>(347,273)</u>	<u>(5,356,833)</u>
OTHER FINANCING SOURCES (USES)					
Refund of prior year expenditures	36,857	-	-	-	36,857
Bonds issued for refunding	-	-	-	52,210,000	52,210,000
Bonds issued for capital projects	-	9,690,000	-	-	9,690,000
Payment to refund bonds	-	-	-	(60,135,702)	(60,135,702)
Premium on bonds issued	-	8,799	-	8,291,512	8,300,311
Proceeds from sale of capital assets	-	5,050,000	27,718	-	5,077,718
Transfers in	-	18,537	9,107,247	-	9,125,784
Transfers out	(9,107,247)	-	-	(18,537)	(9,125,784)
TOTAL OTHER FINANCING SOURCES (USES)	<u>(9,070,390)</u>	<u>14,767,336</u>	<u>9,134,965</u>	<u>347,273</u>	<u>15,179,184</u>
NET CHANGE IN FUND BALANCES	(2,904,581)	7,490,014	5,236,918	-	9,822,351
FUND BALANCES (DEFICIT), BEGINNING OF YEAR	<u>31,665,559</u>	<u>(3,451,176)</u>	<u>22,203,300</u>	<u>-</u>	<u>50,417,683</u>
FUND BALANCES, END OF YEAR	<u>\$ 28,760,978</u>	<u>\$ 4,038,838</u>	<u>\$ 27,440,218</u>	<u>\$ -</u>	<u>\$ 60,240,034</u>

The accompanying notes are an integral part of these financial statements.

**WEST CHESTER AREA SCHOOL DISTRICT
RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN
FUND BALANCES - GOVERNMENTAL FUNDS TO STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2016**

NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS \$ 9,822,351

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is capitalized and allocated over their estimated useful lives as depreciation expense. In addition, disposal of assets before they are fully depreciated results in a loss that is not reported in the governmental funds. In the current period, these amounts are:

Capital outlays	\$ 9,234,830	
Depreciation expense	(13,180,135)	
Proceeds from sale of capital assets	(5,077,718)	
Loss on disposal of capital assets	(274,103)	(9,297,126)

Because some amounts will not be collected for several months after the District's fiscal year ends, they are not considered as "available" revenues in the governmental funds. (202,911)

The issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items. Repayment of note principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. (587,200)

Governmental funds report deferred amounts on bond refundings as other financing sources. However, these amounts are reported on the statement of net position as deferred outflows of resources and amortized over the life of the refunding debt. (41,055)

In the statement of activities, certain operating expenses – compensated absences (vacations and sick leave) and special termination benefits (early retirement) – are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts actually paid). This is the amount by which current period amounts paid exceeded current period compensated absences 179,414

In the statement of activities, certain operating expenses – other post-employment benefits – are measured by the amounts earned during the year. In governmental funds, however, expenditures for these items are measured by the amount of financial resources used (essentially, the amounts paid). This is the amount by which current period amounts paid exceeded current period amounts earned. (112,655)

Interest on long-term debt in the statement of activities differs from the amount reported in the governmental funds because interest is recognized as an expenditure in the funds when it is due and, thus, requires the use of current financial resources. In the statement of activities, however, interest expense is recognized as the interest accrues, regardless of when it is due. 432,525

Pension expense in the statement of activities differs from the amount reported in the governmental funds because pension expense is recognized in the statement of activities based on the District's proportionate share of the expenses of the cost-sharing pension plan, whereas pension expenditures are recognized in the governmental funds when a requirement to remit contributions to the plan exists. (5,856,598)

CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES \$ (5,663,255)

The accompanying notes are an integral part of these financial statements.

**WEST CHESTER AREA SCHOOL DISTRICT
BUDGETARY COMPARISON STATEMENT - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2016**

	Budgeted Amounts		Actual	Variance With Final Budget Positive (Negative)
	Original	Final		
REVENUES				
Local sources	\$181,217,141	\$181,217,141	\$182,084,694	\$ 867,553
State sources	36,653,608	36,653,608	35,806,499	(847,109)
Federal sources	2,680,331	2,680,331	2,865,335	185,004
TOTAL REVENUES	<u>220,551,080</u>	<u>220,551,080</u>	<u>220,756,528</u>	<u>205,448</u>
EXPENDITURES				
Current:				
Instruction				
Regular programs, elementary/secondary	89,029,451	89,765,447	89,750,239	15,208
Special programs, elementary/secondary	31,686,192	34,427,348	34,299,536	127,812
Vocational education programs	5,985,970	5,974,407	5,755,521	218,886
Other instructional programs	769,060	767,416	668,126	99,290
Nonpublic school programs	50,872	50,872	21,942	28,930
Total Instruction	<u>127,521,545</u>	<u>130,985,490</u>	<u>130,495,364</u>	<u>490,126</u>
Support services				
Pupil personnel	8,724,176	8,715,300	8,637,182	78,118
Instructional staff	5,573,653	5,600,161	5,213,154	387,007
Administration	10,931,643	10,843,944	10,569,909	274,035
Pupil health	2,132,745	2,182,326	2,165,522	16,804
Business	1,879,640	1,879,640	1,859,038	20,602
Operation and maintenance of plant services	17,253,659	15,924,951	15,696,512	228,439
Student transportation services	13,616,878	13,487,098	13,183,652	303,446
Central	3,270,296	3,497,263	3,489,068	8,195
Other support services	207,530	207,530	127,780	79,750
Total Support Services	<u>63,590,220</u>	<u>62,338,213</u>	<u>60,941,817</u>	<u>1,396,396</u>
Operation of noninstructional services				
Student activities	4,806,623	4,806,782	4,669,384	137,398
Community services	136,035	134,539	133,721	818
Total Operation of Noninstructional Services	<u>4,942,658</u>	<u>4,941,321</u>	<u>4,803,105</u>	<u>138,216</u>
Debt service				
Principal, interest, and fiscal agent fees	20,810,657	18,350,434	18,350,433	1
TOTAL EXPENDITURES	<u>216,865,080</u>	<u>216,615,458</u>	<u>214,590,719</u>	<u>2,024,739</u>
EXCESS OF REVENUES OVER EXPENDITURES	<u>3,686,000</u>	<u>3,935,622</u>	<u>6,165,809</u>	<u>2,230,187</u>
OTHER FINANCING SOURCES (USES)				
Refund of prior year expenditures	-	-	36,857	36,857
Interfund transfer out	(8,857,625)	(9,107,247)	(9,107,247)	-
TOTAL OTHER FINANCING USES	<u>(8,857,625)</u>	<u>(9,107,247)</u>	<u>(9,070,390)</u>	<u>36,857</u>
NET CHANGE IN FUND BALANCE	(5,171,625)	(5,171,625)	(2,904,581)	2,267,044
FUND BALANCE, BEGINNING OF YEAR	<u>31,665,559</u>	<u>31,665,559</u>	<u>31,665,559</u>	<u>-</u>
FUND BALANCE, END OF YEAR	<u>\$ 26,493,934</u>	<u>\$ 26,493,934</u>	<u>\$ 28,760,978</u>	<u>\$ 2,267,044</u>

The accompanying notes are an integral part of these financial statements.

**WEST CHESTER AREA SCHOOL DISTRICT
STATEMENT OF NET POSITION - PROPRIETARY FUND
JUNE 30, 2016**

	<u>Food Service Fund</u>
ASSETS	
CURRENT ASSETS:	
Cash and cash equivalents	\$ 52,310
Investments	1,197,402
Due from other governments	24,477
Due from other funds	585
Other receivables	96,757
Inventories, donated commodities	27,633
TOTAL CURRENT ASSETS	<u>1,399,164</u>
 CAPITAL ASSETS:	
Furniture and equipment, net	<u>402,386</u>
 TOTAL ASSETS	<u><u>\$ 1,801,550</u></u>
 LIABILITIES AND NET POSITION	
CURRENT LIABILITIES:	
Accounts payable and accrued liabilities	\$ 182,849
Unearned revenue	173,746
TOTAL LIABILITIES	<u>356,595</u>
 NET POSITION:	
Investment in capital assets	402,386
Unrestricted	1,042,569
TOTAL NET POSITION	<u>1,444,955</u>
 TOTAL LIABILITIES AND NET POSITION	<u><u>\$ 1,801,550</u></u>

The accompanying notes are an integral part of these financial statements.

**WEST CHESTER AREA SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION -
PROPRIETARY FUND
FOR THE YEAR ENDED JUNE 30, 2016**

	<u>Food Service Fund</u>
OPERATING REVENUES	
Food service revenues	\$ 2,293,122
TOTAL OPERATING REVENUES	<u>2,293,122</u>
OPERATING EXPENSES	
Professional and contract services	3,172,064
Depreciation	56,040
Other operating costs	1,748
TOTAL OPERATING EXPENSES	<u>3,229,852</u>
OPERATING LOSS	<u>(936,730)</u>
NONOPERATING REVENUES	
State sources	69,269
Federal sources	901,501
Interest income	2,738
TOTAL NONOPERATING REVENUES	<u>973,508</u>
CHANGE IN NET POSITION	36,778
NET POSITION, BEGINNING OF YEAR	<u>1,408,177</u>
NET POSITION, END OF YEAR	<u><u>\$ 1,444,955</u></u>

The accompanying notes are an integral part of these financial statements.

**WEST CHESTER AREA SCHOOL DISTRICT
STATEMENT OF CASH FLOWS - PROPRIETARY FUND
FOR THE YEAR ENDED JUNE 30, 2016**

	<u>Food Service Fund</u>
CASH FLOWS FROM OPERATING ACTIVITIES:	
Receipts from customers	\$ 2,419,317
Payments to suppliers	<u>(3,081,003)</u>
NET CASH USED BY OPERATING ACTIVITIES	<u>(661,686)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:	
State sources	59,010
Federal sources	<u>778,702</u>
NET CASH PROVIDED BY NONCAPITAL FINANCING ACTIVITIES	<u>837,712</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:	
Purchase of capital assets	<u>(160,788)</u>
NET CASH USED BY CAPITAL AND RELATED FINANCING ACTIVITIES	<u>(160,788)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:	
Purchase of investment securities and deposits to investment pools	(51,528)
Interest income	<u>2,738</u>
NET CASH USED BY INVESTING ACTIVITIES	<u>(48,790)</u>
NET CHANGE IN CASH AND CASH EQUIVALENTS	(33,552)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	<u>85,862</u>
CASH AND CASH EQUIVALENTS, END OF YEAR	<u>\$ 52,310</u>
RECONCILIATION OF OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES:	
Operating loss	\$ (936,730)
Adjustments to reconcile operating loss to net cash used by operating activities:	
Depreciation	56,040
Commodities usage	139,582
Changes in assets and liabilities:	
Decrease in other receivables	100,278
(Increase) in due from other funds	(93)
(Decrease) in accounts payable and accrued liabilities	(46,774)
Increase in unearned revenue	<u>26,011</u>
NET CASH USED BY OPERATING ACTIVITIES	<u>\$ (661,686)</u>
<u>SUPPLEMENTAL DISCLOSURE</u>	
NONCASH NONCAPITAL FINANCING ACTIVITY:	
USDA donated commodities	<u>\$ 139,582</u>

The accompanying notes are an integral part of these financial statements.

**WEST CHESTER AREA SCHOOL DISTRICT
STATEMENT OF NET POSITION - FIDUCIARY FUNDS
JUNE 30, 2016**

	<u>Student Activity Funds</u>	<u>Other Agency Fund</u>	<u>Total Agency Funds</u>	<u>Private- Purpose Trust</u>
ASSETS				
Cash and cash equivalents	<u>\$ 432,065</u>	<u>\$ 60,164</u>	<u>\$ 492,229</u>	<u>\$ 410,690</u>
TOTAL ASSETS	<u><u>\$ 432,065</u></u>	<u><u>\$ 60,164</u></u>	<u><u>\$ 492,229</u></u>	<u><u>\$ 410,690</u></u>
LIABILITIES AND NET POSITION				
LIABILITIES:				
Other current liabilities	<u>\$ 432,065</u>	<u>\$ 60,164</u>	<u>\$ 492,229</u>	<u>\$ -</u>
TOTAL LIABILITIES	<u><u>432,065</u></u>	<u><u>60,164</u></u>	<u><u>492,229</u></u>	<u><u>-</u></u>
NET POSITION:				
Restricted	<u>-</u>	<u>-</u>	<u>-</u>	<u>410,690</u>
TOTAL NET POSITION	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>410,690</u></u>
TOTAL LIABILITIES AND NET POSITION	<u><u>\$ 432,065</u></u>	<u><u>\$ 60,164</u></u>	<u><u>\$ 492,229</u></u>	<u><u>\$ 410,690</u></u>

The accompanying notes are an integral part of these financial statements.

**WEST CHESTER AREA SCHOOL DISTRICT
STATEMENT OF CHANGES IN NET POSITION - FIDUCIARY FUND
FOR THE YEAR ENDED JUNE 30, 2016**

	<u>Private- Purpose Trust</u>
ADDITIONS	
Gifts and contributions	<u>\$ 647,151</u>
TOTAL ADDITIONS	<u>647,151</u>
DEDUCTIONS	
Grants	<u>733,376</u>
TOTAL DEDUCTIONS	<u>733,376</u>
CHANGE IN NET POSITION	(86,225)
NET POSITION, BEGINNING OF YEAR	<u>496,915</u>
NET POSITION, END OF YEAR	<u><u>\$ 410,690</u></u>

The accompanying notes are an integral part of these financial statements.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The West Chester Area School District's ("the District") financial statements are prepared in accordance with generally accepted accounting principles ("GAAP"). The Governmental Accounting Standards Board ("GASB") is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations). The more significant accounting policies established in GAAP and used by the District are discussed below.

Reporting Entity

The District is governed by an elected Board of Directors. Generally accepted accounting principles require that the financial statements present the District and its component units, entities for which the District is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the District's operations and, therefore, data from these units are required to be combined with data of the primary school district. Each discretely presented component unit, on the other hand, is required to be reported in a separate column in the entity-wide financial statements to emphasize it is legally separate from the District. Based on the application of these principles, there are no component units presented in the District's financial statements.

Entity-wide and Fund Financial Statements

The entity-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the District and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for services.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds even though the latter are excluded from the entity-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The entity-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The District reports the following major government funds:

General Fund – The General Fund is the District's primary operating fund. It accounts for all financial resources, except those required to be accounted for in another fund.

Capital Projects Fund – The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital assets other than those financed by enterprise operations.

Capital Reserve Fund – The Capital Reserve Fund is used for funds set aside that are legally restricted to expenditures for specific purposes.

The District reports one nonmajor fund (debt service), which is used to record certain debt activity.

The District reports the following major proprietary fund:

Food Service Fund – The Food Service Fund (an enterprise fund) is used to account for the operations of the District's school cafeterias that are financed and operated in a manner similar to a private business enterprise wherein the intent of the governing body is that the cost of providing goods or services to the school population on a continuing basis will be recovered or financed primarily through user charges.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

These funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds' principal ongoing operations. The principal operating revenue of the District's enterprise fund is food service charges. Operating expenses for the District's enterprise fund includes food production costs, supplies, and administrative costs. All revenues or expenses not meeting this definition are reported as nonoperating revenues and expenses.

For purposes of the statement of cash flows of proprietary funds, cash equivalents include all highly liquid debt instruments with original maturities of three months or less.

When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted resources as they are needed.

Additionally, the District reports the following fund types:

Fiduciary Funds – Fiduciary funds are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, or other governments. These include private-purpose trust funds and agency funds. Private-purpose trust funds account for resources, including both principal and earnings, which must be expended in accordance with a trust agreement and are accounted for in essentially the same manner as proprietary funds. Agency funds are purely custodial and, thus, do not involve measurement of the results of operations.

Assets, Liabilities, and Net Position or Equity

Deposits and Investments

Under Section 440-1 of the Public School Code of 1949, as amended, the District is permitted to invest funds consistent with sound business practices in the following types of investments:

- Obligations of (a) the United States of America or any of its agencies or instrumentalities backed by the full faith and credit of the United States of America; (b) the Commonwealth of Pennsylvania or any of its agencies or instrumentalities backed by the full faith and credit of the Commonwealth; or (c) any political subdivision of the Commonwealth of Pennsylvania or any of its agencies or instrumentalities backed by the full faith and credit of the political subdivision.
- Deposits in savings accounts or time deposits or share accounts of institutions insured by the Federal Deposit Insurance Corporation ("FDIC") or the Federal Savings and Loan Insurance Corporation ("FSLIC") to the extent that such accounts are so insured and, for any amounts above the insured maximum, provided that approved collateral as provided by law, therefore, shall be pledged by the depository.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

During the year ended June 30, 2016, permitted investments were expanded to include highly rated commercial paper, bankers' acceptances, and negotiable certificates of deposit.

Investments are reported at fair value, except for repurchase agreements and nonnegotiable certificates of deposit which are reported at cost. In establishing the fair value of investments, the District uses the following hierarchy. The lowest available level of valuation available is used for all investments.

Level 1 – Valuations based on quoted market prices in active markets for identical assets or liabilities that the entity has the ability to access.

Level 2 – Valuations based on quoted prices of similar products in active markets or identical products in markets that are not active or for which all significant inputs are observable, directly or indirectly.

Level 3 – Valuations based on inputs that are unobservable and significant to the overall fair value measurement.

Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). Any residual balances outstanding between the governmental activities and business-type activities are reported in the entity-wide financial statements as "internal balances."

All trade and property tax receivables are shown net of any allowance for uncollectibles. There are no allowances at June 30, 2016.

Taxes are levied on July 1 and payable in the following periods:

Discount Period	-	July 1 to August 31	-	2% of gross levy
Flat Period	-	September 1 - October 31		
Penalty Period	-	November 1 - collection	-	10% of gross levy
Lien Date	-	January 15		

Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are reported as prepaid items in both entity-wide and fund financial statements. In both the governmental funds and the proprietary fund, these payments are reported as expense when they are consumed in accordance with the consumption method of accounting.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

Inventory

All inventories are valued at the lower of cost (first-in, first-out method) or market. Inventories reported in the governmental funds consist of expendable materials and supplies, which are recorded as expenditures when purchased. Inventories in the proprietary fund consist of food and related supplies, and are recorded as expenses when consumed.

Capital Assets

Capital assets, which include property, plant, and equipment, are reported in the applicable governmental or business-type activities columns in the entity-wide financial statements. Capital assets are defined by the District as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the assets or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during construction is not capitalized.

Property, plant, and equipment are depreciated using the straight-line method over the following estimated useful lives:

Buildings	20 - 40 years
Land improvements	20 years
Furniture and equipment	3 - 20 years

Compensated Absences

It is the District's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. The liability for unpaid accumulated sick leave is accounted for in the accrued severance pay. This time is paid out only through severance pay calculations.

District employees who are required to work on a 12-month schedule are credited with vacation at rates which vary with length of service or job classification. Vacation must be taken in the year subsequent to when it was earned. If separation of service occurs in the year subsequent to earning, then the unused balance of the amount earned in the prior year is paid at separation. The liability at June 30 represents vacation earned at that date that will be taken in the subsequent year.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

Accrued Severance Pay

Administrative personnel who have completed at least 12 years of credited District service and retire under normal PSERS guidelines receive severance pay in the form of compensation. Instructional, secretarial, and support personnel who have completed at least 15 years of credited District service and retire under the normal PSERS guidelines receive severance pay in the form of compensation. Administrative personnel receive \$45 - \$80 per day for every day of accumulated sick and personal days at retirement. Instructional personnel receive \$45 - \$80 per day. Secretarial and support personnel receive \$65 per day for every day of accumulated sick and personal days at retirement to a maximum \$10,000 of compensation. Severance pay generally is liquidated by the General Fund.

Long-term Obligations

In the entity-wide financial statements and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are netted against outstanding principal balances and amortized over the life of the bonds. Bond issuance costs are expensed when incurred. Deferred amounts on refunding are recorded as deferred inflows or outflows of resources and amortized over the life of the old debt or the life of the new debt, whichever is shorter. All amortized amounts are amortized using the straight-line method which approximates the effective interest method.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Deferred Inflows and Outflows of Resources

In addition to assets and liabilities, the statement of net position includes separate sections for deferred outflows of resources and deferred inflows of resources. These separate financial statement elements represent an addition to or consumption of net position that applies to future periods and so will not be recognized as an outflow of resources (expense) or inflow of resources (revenue) until then. The District has various items that are reported in these categories.

The first deferred outflow is the deferred charge on refunding reported in the government-wide statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

The second deferred outflow relates to pension contributions made subsequent to the measurement date of the net pension liability (generally measured one year prior to the date of the financial statements), and the unamortized portion of contributions made in excess of the District's share of its proportionate contributions to its pension plan. Deferred outflows also encompass the actuarially determined amount of the additional expense resulting from the change in the District's share of the net pension liability from year to year. These amounts are amortized over the actuarially determined estimated remaining service life of all employees in the plan.

In the statement of net position, a deferred inflow is recorded when the pension plan's investments realize a greater rate of return than the estimated rate of return used as part of the actuarial valuation of the plan; the excess amount is amortized over five years. A deferred inflow of resources is also recorded for differences between the actuarially expected and actual experiences of the Plan, which are amortized over the estimated remaining service life of all employees in the Plan. See Note 13 for further analysis of deferred outflows and inflows of resources related to the net pension liability.

Governmental funds report deferred inflows of resources in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition with resources that have been received, but not yet earned. At the end of the current fiscal year, deferred inflows of resources reported in the general fund resulted from delinquent property taxes receivable.

Fund Equity

Fund balance will be displayed in the following classification (if applicable) depicting the relative strength of the spending constraints placed on the purposes for which resources can be used:

Nonspendable – that portion of the fund balance that cannot be spent because it is either in a nonspendable form or legally or contractually required to be maintained intact.

Restricted – that portion of the fund balance that is constrained to be used for a specific purpose as per an external party or law.

Committed – that portion of the balance that is to be used for a specific purpose as per School Board motion. These constraints can be removed or changed by equal level action. Action to constrain resources should occur prior to the fiscal year end. Direction from the School Board can commit specific dollar amounts, percentages, or funds related to a specific activity.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

Assigned – that portion of the fund balance that is intended to be used for specific purposes. The Property and Finance Committee, the Superintendent, or the Director of Business Affairs may assign amounts for specific purposes.

Unassigned – that portion of the fund balance that represents expendable available financial resources. It is the residual after the nonspendable, restricted, committed, and assigned portions are deducted from the total fund balance. A negative unassigned fund balance may be reported in the other governmental funds (not general fund) if expenditures incurred for specific purposes exceeded the amounts restricted, committed, or assigned to those purposes.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balances are available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the District considers amounts to have been spent first out of committed funds, then assigned funds and, finally, unassigned funds, as needed, unless the School Board, the Property and Finance Committee, the Superintendent, or the Director of Business Affairs has provided otherwise in its commitment or assignment actions.

The District is committed to maintaining a prudent level of financial resources to protect against the needs to reduce service levels because of temporary revenue shortfalls or unpredicted expenditures. The District's minimum fund balance policy requires that the unassigned fund balance equal or exceed five percent of the subsequent year's general fund operating expenditures.

Net Position

The entity-wide financial statements report net position in one of three components. Net investment in capital assets consists of capital assets, net of accumulated depreciation, and reduced by the outstanding balances of borrowings attributable to acquiring, constructing, or improving those assets. Net position is reported as restricted when constraints placed on net position use are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation. Those restrictions affect net position arising from the capital projects fund. Unrestricted net position consists of net position that does not meet the definition of "net investment in capital assets" or "restricted."

Use of Estimates in the Preparation of Financial Statements

The preparation of basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (cont'd)

Implementation of GASB Statement

During the year ended June 30, 2016, the District implemented GASB Statement No. 72, "Fair Value Measurement and Application." GASB Statement No. 72 provides guidance for determining a fair value measurement for financial reporting purposes and applying fair value to certain investments, as well as improving disclosures related to all fair value measurements. The effects of this statement have been included in the District's footnote disclosures.

NOTE 2 BUDGETARY INFORMATION

Budgets are adopted on a basis consistent with generally accepted accounting principles. An annual appropriated budget is adopted for the general fund. All annual appropriations lapse at fiscal year end. Project-length financial plans are adopted for all capital projects funds.

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

1. The Director of Business Affairs submits to the School Board a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
2. Public meetings are conducted at the District offices to obtain taxpayer comments.
3. Prior to July 1, the budget is legally enacted through passage of an ordinance.
4. Formal budgetary integration is employed as a management control device during the year for the general fund.
5. Budgeted amounts are as originally adopted, or as amended by the School Board.

NOTE 3 DEPOSITS

Custodial Credit Risk

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned. The District does not have a policy for custodial credit risk but operates under the provisions of Commonwealth laws (Act 72). At June 30, 2016, the carrying amount

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 3 DEPOSITS (cont'd)

of the District's deposits was \$19,718,178, and the bank balance was \$20,474,343. Of the bank balance, \$250,000 was covered by federal depository insurance. The remaining balance was fully collateralized. This collateral was held by the depository's agent on a pooled basis not in the District's name.

NOTE 4 INVESTMENTS

The District purchases money market holdings, certificates of deposit ("CDs") and government agency securities through Fulton Financial Advisors. The money market is a federal money market fund and maintains a stable net asset value of \$1 per share, is rated by a nationally recognized statistical rating organization, and is subject to an independent annual audit. As of June 30, 2016, it was rated AAA by a nationally recognized statistical rating agency. Fulton Financial Advisors is a registered member of the Securities and Exchange Commission and subject to the Commission's oversight. These investments are held by a third party. Investments are in short-term securities in accordance with the District's investment policy and school district code. All agency securities purchased are highly rated by a nationally recognized rating agency. All CDs are purchased at values to stay within the FDIC insurance limits.

The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The District has the following recurring fair value measurements as of June 30, 2016:

	Fair Value	Level 1	Level 2	Maturity in Less than One Year	Maturity in Greater than One Year
General Fund					
CRIMS - Certificates of deposit	\$ 21,306,628	\$ -	\$ 21,306,628	\$ 21,306,628	\$ -
CRIMS - Money market	1,010,756	1,010,756	-	1,010,756	-
CRIMS - Agencies	7,324,482	-	7,324,482	7,324,482	-
Pennsylvania School District					
Liquid Asset Fund ("PSDLAF")	461,384	461,384	-	461,384	-
Pennsylvania Treasurer's				461,384	
Investment Program ("PTIP")	269,417	269,417	-	269,417	-
Total General Fund	30,372,667	1,741,557	28,631,110	30,372,667	-
Capital Projects Fund					
Pennsylvania Local Government					
Investment Trust ("PLGIT")	5,177,320	5,177,320	-	5,177,320	-
Total Capital Projects Fund	5,177,320	5,177,320	-	5,177,320	-

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 4 INVESTMENTS (cont'd)

	Fair Value	Level 1	Level 2	Maturity in Less than One Year	Maturity in Greater than One Year
Capital Reserve Fund Account					
CRIMS - Certificates of deposit	8,574,966	-	8,574,966	7,098,571	1,476,395
CRIMS - Money market	8,111,085	8,111,085	-	8,111,085	-
CRIMS - Agencies	1,249,431	-	1,249,431	1,249,431	-
Pennsylvania School District					
Liquid Asset Fund ("PSDLAF")	779	779	-	779	-
Pennsylvania Local Government					
Investment Trust ("PLGIT")	4,294	4,294	-	4,294	-
Total Capital Reserve Fund Account	17,940,555	8,116,158	9,824,397	16,464,160	1,476,395
Food Service Fund					
Pennsylvania Treasurer's					
Investment Program ("PTIP")	1,197,402	1,197,402	-	1,197,402	-
Total Food Service Fund	1,197,402	1,197,402	-	1,197,402	-
TOTALS	\$ 54,687,944	\$ 16,232,437	\$ 38,455,507	\$ 53,211,549	\$ 1,476,395

Although not registered with the Securities and Exchange Commission and not subject to regulatory oversight, PSDLAF, PLGIT, and PTIP act like money market mutual funds in that its objective is to maintain a stable net asset value of \$1 per share, is rated by a nationally recognized statistical rating organization, and is subject to an independent annual audit. As of June 30, 2016, each was rated as AAA by a nationally recognized statistical rating agency.

NOTE 5 TAXES RECEIVABLE

Taxes receivable as of year-end for the District, in the aggregate, are as follows:

	<u>General Fund</u>
Real estate taxes	\$ 2,503,071
Transfer taxes	362,493
Earned income taxes	749,589
Total Taxes Receivable	<u>\$ 3,615,153</u>

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 5 TAXES RECEIVABLE (cont'd)

The District's evaluation of taxes resulted in no allowance for uncollectible accounts.

Governmental funds report unavailable revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. At the end of the current fiscal year, unavailable revenue of \$2,024,777 reported in the governmental funds resulted from delinquent property taxes receivable which was not collected within 60 days of fiscal year end.

NOTE 6 CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2016 was as follows:

	Beginning Balance	Increases	Decreases	Transfers	Ending Balance
GOVERNMENTAL ACTIVITIES					
Capital assets not being depreciated:					
Land	\$ 33,159,800	\$ -	\$ 5,318,056	\$ 448,172	\$ 28,289,916
Construction-in-progress	8,544,126	8,403,888	-	(3,097,516)	13,850,498
Total Capital Assets Not Being Depreciated	<u>41,703,926</u>	<u>8,403,888</u>	<u>5,318,056</u>	<u>(2,649,344)</u>	<u>42,140,414</u>
Capital assets being depreciated:					
Land improvements	15,387,038	-	-	383,228	15,770,266
Buildings	396,169,432	6,695	-	2,266,116	398,442,243
Furniture and equipment	35,366,723	824,247	464,875	-	35,726,095
Total Capital Assets Being Depreciated	<u>446,923,193</u>	<u>830,942</u>	<u>464,875</u>	<u>2,649,344</u>	<u>449,938,604</u>
Accumulated depreciation for:					
Land improvements	5,897,184	740,215	-	-	6,637,399
Buildings	149,226,227	10,256,224	-	-	159,482,451
Furniture and equipment	30,667,270	2,183,696	431,110	-	32,419,856
Total Accumulated Depreciation	<u>185,790,681</u>	<u>13,180,135</u>	<u>431,110</u>	<u>-</u>	<u>198,539,706</u>
Total Capital Assets Being Depreciated, Net	<u>261,132,512</u>	<u>(12,349,193)</u>	<u>33,765</u>	<u>2,649,344</u>	<u>251,398,898</u>
Governmental Activities, Net	<u>\$302,836,438</u>	<u>\$ (3,945,305)</u>	<u>\$ 5,351,821</u>	<u>\$ -</u>	<u>\$293,539,312</u>

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 6 CAPITAL ASSETS (cont'd)

	Beginning Balance	Increases	Decreases	Transfers	Ending Balance
BUSINESS-TYPE ACTIVITIES					
Capital assets:					
Furniture and equipment	\$ 804,561	\$ 160,788	\$ -	\$ -	\$ 965,349
Total Capital Assets	<u>804,561</u>	<u>160,788</u>	<u>-</u>	<u>-</u>	<u>965,349</u>
Accumulated depreciation for:					
Furniture and equipment	506,923	56,040	-	-	562,963
Total Accumulated Depreciation	<u>506,923</u>	<u>56,040</u>	<u>-</u>	<u>-</u>	<u>562,963</u>
Business-type Activities					
Capital Assets, Net	<u>\$ 297,638</u>	<u>\$ 104,748</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 402,386</u>

Depreciation expense was charged to functions/programs of the District as follows:

Governmental activities:

Instruction	\$ 8,421,361
Instructional student support	1,018,001
Administrative and financial support services	1,071,638
Operation and maintenance of plant services	1,525,859
Pupil transportation	837,980
Student activities	296,796
Community services	8,500
	<u>8,500</u>

Total Depreciation Expense - Governmental Activities \$ 13,180,135

Business-type Activities - Food Service \$ 56,040

NOTE 7 INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances as of June 30, 2016 is as follows:

Receivable to	Payable from	Amount
Food Service Fund	General Fund	\$ 585

Interfund receivables and payables exist as a result of a time lag between dates when goods and services were provided and payments between funds were made. All will be paid within one year. The general fund transferred \$9,107,247 to the capital reserve fund for the year ended June 30, 2016 to fund future planned capital expenditures.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 8 LONG-TERM DEBT

The following summarizes the changes in the long-term liabilities of governmental activities for the year ended June 30, 2016:

	<u>Principal Outstanding June 30, 2015</u>	<u>Repayments</u>	<u>Additions</u>	<u>Principal Outstanding June 30, 2016</u>	<u>Due in One Year</u>
General obligation note, Series B of 2000	\$ 1,246,000	\$ 1,246,000	\$ -	\$ -	\$ -
General obligation bonds, Refunding Series of 2006	17,295,000	17,295,000	-	-	-
General obligation bonds, Refunding Series A of 2006	36,825,000	36,825,000	-	-	-
General obligation note, Series of 2009	9,975,000	5,000	-	9,970,000	5,000
General obligation bonds, Refunding Series A of 2010	4,975,000	4,975,000	-	-	-
General obligation bonds, Refunding Series AA of 2010	19,710,000	1,125,000	-	18,585,000	2,510,000
General obligation bonds, Refunding Series of 2011	8,420,000	515,000	-	7,905,000	525,000
General obligation bonds, Series A of 2012	21,000,000	-	-	21,000,000	-
General obligation bonds, Series AA of 2012	39,215,000	115,000	-	39,100,000	115,000
General obligation bonds, Series of 2013	4,795,000	745,000	-	4,050,000	765,000
General obligation bonds, Series of 2014	12,000,000	-	-	12,000,000	-
General obligation bonds, Series A of 2014	30,885,000	5,000	-	30,880,000	4,485,000
General obligation bonds, Series AA of 2014	57,635,000	355,000	-	57,280,000	270,000
General obligation bonds, Series of 2015	7,850,000	3,240,000	-	4,610,000	3,320,000
General obligation bonds, Series of A of 2015	-	-	9,690,000	9,690,000	5,000
General obligation bonds, Series of AA of 2015	-	565,000	4,880,000	4,315,000	665,000
General obligation bonds, Series of 2016	-	100,000	15,300,000	15,200,000	1,490,000
General obligation bonds, Series A of 2016	-	-	32,030,000	32,030,000	5,000
	<u>271,826,000</u>	<u>67,111,000</u>	<u>61,900,000</u>	<u>266,615,000</u>	<u>14,160,000</u>
Deferred amounts: Issuance (discounts) premium, net	17,612,854	2,502,111	8,300,311	23,411,054	2,816,211
LONG-TERM DEBT	<u>\$289,438,854</u>	<u>\$69,613,111</u>	<u>\$70,200,311</u>	<u>\$290,026,054</u>	<u>\$16,796,211</u>

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 8 LONG-TERM DEBT (cont'd)

General Obligation Bonds

Refunding Series AA of 2010, original principal amount of \$28,220,000, maturing March 15, 2012 through March 15, 2022, bearing interest ranging from 2.00% to 5.00%, interest payable semi-annually on March 15 and September 15.	\$ 18,585,000
Refunding Series of 2011, original principal amount of \$9,585,000, maturing February 15, 2013 through February 15, 2029, bearing interest ranging from 2.00% to 3.20%, interest payable semi-annually on February 15 and August 15.	7,905,000
Series A of 2012, original principal amount of \$21,000,000, maturing May 15, 2014 through May 15, 2032, bearing interest of 3.00%, interest payable semi-annually on May 15 and November 15.	21,000,000
Refunding Series AA of 2012, original principal amount of \$39,330,000, maturing May 15, 2014 through May 15, 2022, bearing interest ranging from 2.00% to 5.00%, interest payable semi-annually on May 15 and November 15.	39,100,000
Refunding Series of 2013, original principal amount of \$8,215,000, maturing October 1, 2013 through October 1, 2020, bearing interest ranging from 2.00% to 4.00%, interest payable semi-annually on April 1 and October 1.	4,050,000
Series of 2014, original principal amount of \$12,000,000, maturing May 15, 2025 through May 15, 2032, bearing interest ranging from 3.75% to 4.25%, interest payable semi-annually on May 15 and November 15.	12,000,000
Refunding Series A of 2014, original principal amount of \$30,890,000, maturing May 15, 2016 through May 15, 2024, bearing interest ranging from 0.30% to 5.00%, interest payable semi-annually on May 15 and November 15.	30,880,000

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 8 LONG-TERM DEBT (cont'd)

Refunding Series AA of 2014, original principal amount of \$57,635,000, maturing May 15, 2016 through May 15, 2030, bearing interest ranging from 2.00% to 5.00%, interest payable semi-annually on May 15 and November 15. 57,280,000

Refunding Series of 2015, original principal amount of \$7,850,000, maturing November 15, 2016 through November 15, 2017, bearing interest ranging from 2.00% to 4.00%, interest payable semi-annually on May 15 and November 15. 4,610,000

Series A of 2015, original principal amount of \$9,690,000, maturing May 15, 2017 through May 15, 2032, bearing interest ranging from 1.30% to 2.80%, interest payable semi-annually on May 15 and November 15. 9,690,000

Refunding Series AA of 2015, original principal amount of \$4,880,000, maturing May 15, 2016 through November 15, 2021, bearing interest ranging from 0.25% to 4.00%, interest payable semi-annually on May 15 and November 15. The refunding resulted in a cash flow savings of \$145,775 and an economic benefit of \$122,606. 4,315,000

Refunding Series of 2016, original principal amount of \$15,300,000, maturing April 15, 2016 through April 15, 2024, bearing interest ranging from 1.50% to 5.00%, interest payable semi-annually on April 15 and October 15. The refunding resulted in a cash flow savings of \$1,839,331 and economic benefit of \$1,831,855. 15,200,000

Refunding Series A of 2016, original principal amount of \$32,030,000, maturing February 15, 2017 through February 15, 2027, bearing interest ranging from 1.35% to 5.00%, interest payable semi-annually on February 15 and August 15. The refunding resulted in a cash flow savings of \$7,544,117 and economic benefit of \$6,766,599. 32,030,000

TOTAL BONDS 256,645,000

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 8 LONG-TERM DEBT (cont'd)

General Obligation Notes

Series of 2009, original principal amount of \$10,000,000, maturing October 1, 2010 through October 1, 2027, bearing interest at a rate not to exceed 25%. Interest to be paid monthly.

	<u>9,970,000</u>
TOTAL NOTES	<u>9,970,000</u>
TOTAL BONDS AND NOTES	<u>\$ 266,615,000</u>

Payments of long-term debt are expected to be funded by the General Fund.

Presented below is a summary of the bonds and notes debt service requirements to maturity by year:

<u>Year Ending June 30,</u>	<u>Principal Maturities</u>	<u>Interest Maturities</u>	<u>Total Maturities</u>
2017	\$ 14,160,000	\$ 10,079,332	\$ 24,239,332
2018	14,950,000	10,045,937	24,995,937
2019	15,635,000	9,417,105	25,052,105
2020	16,230,000	8,783,772	25,013,772
2021	16,930,000	8,068,590	24,998,590
2022-2026	93,710,000	28,542,282	122,252,282
2027-2031	85,875,000	9,005,970	94,880,970
2032	9,125,000	302,815	9,427,815
	<u>\$ 266,615,000</u>	<u>\$ 84,245,803</u>	<u>\$ 350,860,803</u>

NOTE 9 CHANGES IN OTHER LONG-TERM LIABILITIES

Other long-term liabilities are summarized as follows:

	<u>Balance July 1, 2015</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance June 30, 2016</u>
Accrued compensated absences	\$ 1,902,509	\$ 560,225	\$ (658,287)	\$ 1,804,447
Accrued severance	2,903,344	71,116	(152,468)	2,821,992
	<u>\$ 4,805,853</u>	<u>\$ 631,341</u>	<u>\$ (810,755)</u>	<u>\$ 4,626,439</u>

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 10 CONTINGENT LIABILITIES

Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally, the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the District expects such amounts, if any, to be immaterial.

NOTE 11 CONSTRUCTION COMMITMENTS

As of June 30, 2016, the District had construction projects yet to be completed. The commitments and amounts completed to date are as follows:

	<u>Contract Amount</u>	<u>Completed as of June 30, 2016</u>	<u>Commitment</u>
Renovations	<u>\$ 27,268,905</u>	<u>\$ 12,344,832</u>	<u>\$ 14,924,073</u>

In addition, the District has incurred costs totaling \$1,505,666 for project costs that were no under a formal contract as of June 30, 2016.

NOTE 12 RISK MANAGEMENT

The District self-insures workers' compensation through its Insurance Consortium. The District's Insurance Consortium is an association consisting of school districts, intermediate units, and vocational-technical schools of the Commonwealth of Pennsylvania. The District obtained a self-insurance exemption from the Commonwealth of Pennsylvania, Department of Labor and Industry, Bureau of Workers' Compensation, which allows the District to self-insure workers' compensation.

Each year, the District is required to deposit funds into the central fund. The District then is billed monthly for actual claims for the current year paid during the previous month up to the level of retention. After the level of retention is reached, claim payments are made from the central fund. At the end of each fiscal year, reserves are established or adjusted on all outstanding claims. Funds in the central fund at the end of the fiscal year are not refunded. Total claims paid for the year ended June 30, 2016 were \$173,832.

Additionally, the District self-insures group dental, vision, and prescription coverage. The District has accrued a three-month value for potential claims under dental, vision, and prescription coverage. Total claims paid for the year ended June 30, 2016 were \$7,030,318.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS

The District contributes to the Public School Employees' Retirement System ("PSERS"), a governmental cost-sharing multiple-employer defined benefit pension plan that provides retirement benefits to public school employees of the Commonwealth of Pennsylvania. The members eligible to participate in the system include all full-time public school employees, part-time hourly public school employees who render at least 500 hours of service in the school year, and part-time per diem public school employees who render at least 80 days of service in the school year in any of the reporting entities in Pennsylvania. PSERS issues a publicly available comprehensive annual financial report that includes the financial statements and required supplementary information for the plan. A copy of this report may be obtained by writing to the Public School Employees' Retirement System, P.O. Box 125, Harrisburg, Pennsylvania 17108-0125, or by visiting the PSERS website at www.psers.state.pa.us.

Benefits Provided

PSERS provides retirement, disability, and death benefits. Members are eligible for monthly retirement benefits upon reaching (a) age 62, with at least one year of credited service, (b) age 60 with 30 or more years of credited service, or (c) 35 or more years of service regardless of age. Act 120 of 2010 ("Act 120") preserves the benefits of existing members and introduced benefit reductions for individuals who became new members on or after July 1, 2011. Act 120 created two new membership classes, Membership Class T-E ("Class T-E"), and Membership Class T-F ("Class T-F"). To qualify for normal retirement, Class T-E and Class T-F members must work until age 65 with a minimum of three years of service, or attain a total combination and age and service that is equal to or greater than 92, with a minimum of 35 years of service. Benefits are generally equal to two percent or two and one-half percent, depending upon the membership class, of the member's final average salary as defined in the Code, multiplied by the number of years of credited service. For members whose membership started prior to July 1, 2011, after completion of five years of service, a member's right to the defined benefits is vested, and early retirement may be elected. For Class T-E and Class T-F members, the right to benefits is vested after 10 years of service.

Participants are eligible for disability retirement benefits after completion of five years of credited service. Such benefits are generally equal to two percent or two and one-half percent, depending upon the membership class, of the member's final average salary as defined in the Code, multiplied by the number of years of credited service, but not less than one-third of such salary nor greater than the benefit the member would have had at normal retirement age. Members over normal retirement age may apply for disability benefits.

Death benefits are payable upon the death of an active member who has reached age 62 with at least one year of credited service (age 65 with at least three years of credited service for Class T-E and Class T-F members, or who has at least five years of credited service for Class T-E and Class T-F members). Such benefits are actuarially equivalent to the benefit that would have been effective if the member had retired on the day before death.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (cont'd)

Member Contributions

Active members who joined the system prior to July 22, 1983 contributed at 5.25 percent (Membership Class T-C), or at 6.50 percent (Membership Class T-D) of the member's qualifying compensation.

Members who joined the system on or after July 22, 1983, and who were active or inactive as of July 1, 2001, contribute at 6.25 percent (Membership Class T-C), or at 7.50 percent (Membership Class T-D) of the member's qualifying compensation.

Members who joined the system after June 30, 2001 and before July 1, 2011 contribute at 7.50 percent (automatic Membership Class T-D). For all new hires and for members who elected Class T-D membership, the higher contribution rates began with service rendered on or after January 1, 2002.

Members who joined the system after June 30, 2011 automatically contribute at the Membership Class T-E rate of 7.50 percent (base rate) of the member's qualifying compensation. All new hires after June 30, 2011, who elect Class T-F membership, contribute at 10.30 percent (base rate) of the member's qualifying compensation. Membership Class T-E and T-F are affected by a "shared risk" provision in Act 120 of 2010 that in future fiscal years could cause the Membership Class T-E contribution rate to fluctuate between 7.50 percent and 9.50 percent, and Membership Class T-F contribution rate to fluctuate between 10.30 percent and 12.30 percent.

Employer Contributions

The District's contractually required annual contribution is based on an actuarially determined amount that, when combined with the employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. For the year ended June 30, 2016, the rate of the employer contribution was 25.84 percent of covered payroll, allocated 25.00 percent to pensions and 0.84 percent to health insurance assistance. The District's contribution to PSERS for the years ended June 30, 2016 was \$22,796,485, of which \$22,053,155 was related to pension contributions and \$743,330 was related to health insurance premium assistance.

Pension Liability and Expense, and Deferred Outflows and Inflows of Resources

At June 30, 2016, the District reported a liability of \$293,071,000 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2015, and the total pension liability used to calculate the net pension liability was determined by rolling forward the system's total pension liability as of June 30, 2014 to June 30, 2015. The District's proportion of the net pension liability was calculated utilizing the employer's one-year reported covered payroll as it relates to the total one-year reported covered payroll.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (cont'd)

At June 30, 2015, the District's proportion was 0.6766 percent, which was an increase of 0.0137 percent from its proportion measured as of June 30, 2014.

For the year ended June 30, 2016, the District recognized pension expense of \$27,909,753. At June 30, 2016, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Net difference between projected and actual investment earnings	\$ -	\$ 594,000
Changes in proportions	7,478,000	-
Difference between employer contributions and proportionate share of total contributions	1,619,787	-
Contributions subsequent to the date of measurement	22,053,155	-
Difference between expected and actual experience	-	1,209,000
	<u>\$ 31,150,942</u>	<u>\$ 1,803,000</u>

Deferred outflows of resources in the amount of \$22,053,155 resulted from the District's contributions subsequent to the measurement date, which will be recognized as a reduction of the net pension liability in the year ended June 30, 2016. Other amounts will be reported as deferred outflows and resources and deferred inflows of resources related to pensions and will be recognized in pension expense as follows:

<u>Year Ended June 30,</u>	
2017	\$ 865,753
2018	865,753
2019	865,753
2020	<u>4,697,528</u>
	<u>\$ 7,294,787</u>

Actuarial Assumptions

The total pension liability as of June 30, 2015 was determined by rolling forward the system's total pension liability as of the June 30, 2014 actuarial valuation to June 30, 2015 using the following actuarial assumptions, applied to all periods included in the measurement:

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (cont'd)

- Actuarial cost method – Entry age normal, level percentage of pay.
- Investment return – 7.50 percent, including inflation of 3.00 percent.
- Salary increases – Effective average of 5.50 percent, which reflects an allowance for inflation of 3.00 percent, real wage growth of 1.00 percent, and merit or seniority increases of 1.50 percent.
- Mortality rates were based on the RP-2000 Combined Healthy Annuitant Tables (male and female) with age set back three years for both males and females. For disabled annuitants, the RP-2000 Combined Disabled Tables (male and female) with age set back seven years for males and three years for females.

The actuarial assumptions used in the June 30, 2014 valuation were based on the experience study that was performed for the five-year period ended June 30, 2010. The recommended assumption changes based on this experience study were adopted by the PSERS Board of Directors at its March 11, 2011 board meeting and were effective beginning with the June 30, 2011 actuarial valuation.

The long-term expected rate of return on pension plan investments was determined using the building-block method in which best estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The pension plan's policy in regard to the allocation of invested plan assets is established and may be amended by the PSERS Board of Directors. Plan assets are managed with a long-term objective of achieving and maintaining a fully funded status for the benefits provided through the pension.

A schedule of plan investments by asset class, target allocations, and long-term expected real rate of return is as follows:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-term Expected Real Rate of Return</u>
Public markets global equity	22.5%	4.8%
Private markets (equity)	15.0%	6.6%
Private real estate	12.0%	4.5%
Global fixed income	7.5%	2.4%
U.S. long treasuries	3.0%	1.4%
TIPS	12.0%	1.1%
High yield bonds	6.0%	3.3%
Cash	3.0%	0.7%

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (cont'd)

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-term Expected Real Rate of Return</u>
Absolute return	10.0%	4.9%
Risk parity	10.0%	3.7%
MLPs/infrastructure	5.0%	5.2%
Commodities	8.0%	3.1%
Financing (LIBOR)	(14.0%)	1.1%
	<u>100.00%</u>	

The above was the PSERS Board's adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class as of June 30, 2015.

Discount Rate

The discount used to measure the total pension liability was 7.50 percent. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at contractually required rates which are actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability, calculated using the discount rate of 7.50 percent, as well as what the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.50 percent) or one percentage point higher (8.50 percent) than the current rate.

	1% Decrease <u>6.50%</u>	Current Rate Discount Rate <u>7.50%</u>	1% Increase <u>8.50%</u>
District's proportionate share of the net pension liability	\$ 361,239,000	\$ 293,071,000	\$ 235,777,000

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 13 EMPLOYEE RETIREMENT SYSTEMS AND PENSION PLANS (cont'd)

Pension Plan Fiduciary Net Position

Detailed information about PSERS' fiduciary net position is available in PSERS Comprehensive Annual Financial Report, which can be found on the system's website at www.psers.state.pa.us.

NOTE 14 OTHER POST-EMPLOYMENT BENEFITS

Plan Description

The District provides a defined-benefit post-employment healthcare benefit, which provides medical benefits to eligible retirees and their spouses. The District has four bargaining units which participate in this plan: the West Chester Education Support Personnel, the Service Support personnel, the teachers, and the administrators. In addition, the non-bargaining staff members participate in the plan. Members of the Education Support personnel and the Service Support personnel who were at least 50 years old as of July 1, 2012 and had 20 years of service receive a Health Reimbursement Account of \$2,000 per year towards single employer health benefit coverage for a maximum of four years. Teachers hired before July 1, 2003 that reach age 50 with 15 years of service in the District are eligible to receive single plan post-retirement benefits at the same level as current employees. Teachers hired before July 1, 2003 are eligible to receive a Health Reimbursement Account of \$20,000 towards single employer health benefit coverage. Administrators that reach age 50 with 12 years of service receive benefits for administrator and spouse for 10 years or until Medicare eligible. Administrators receiving this benefit are required to cost-share for administrator coverage at a rate equal to the higher of the maximum reimbursement provided by PSERS (currently \$100 per month) or active employee contribution and 50 percent of the cost of the spousal coverage cost. Non-bargaining employees receive the same coverage as administrators with no spousal coverage. The employee must retire from service to receive the post-employee benefits and not work for another school district.

The health insurance plan is a single-employer, defined-benefit OPEB plan. The medical, prescription drug, dental, and vision benefits are self-insured. Only the PC-65 product is fully insured. The medical benefits are administered through Blue Cross and the prescription drug benefits through Caremark. Separate financial statements are not issued for the plan. The term life insurance is purchased from U.S. Life; the Universal Life coverage is purchased from Genworth Financial.

Funding Policy

As of July 1, 2014, the most recent valuation, the District has no segregated assets to fund this liability. It is the intention of the District to pay the premium each year as it comes due.

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 14 OTHER POST-EMPLOYMENT BENEFITS (cont'd)

Funding Progress

The schedule of funding progress of OPEB is as follows:

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll [(b-a)/c]
7/1/2014	\$ -	\$13,296,649	\$13,296,649	0.00%	\$83,546,655	15.92%
7/1/2012	\$ -	\$19,107,176	\$19,107,176	0.00%	\$80,033,237	23.87%
7/1/2010	\$ -	\$26,658,307	\$26,658,307	0.00%	\$86,718,957	30.74%

The actuarial valuation of an ongoing plan involves estimates of the value of reported amounts and assumptions about the probability of occurrences of events far into the future. Examples include assumptions about future employment and mortality. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revisions as actual results are compared with past expectations and new estimates are made into the future.

Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan and include the types of benefits provided at the time of each valuation and the historical sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actual value of assets, consistent with the long-term perspective of the calculations. In the July 1, 2014 actuarial valuation, the following actuarial assumptions were used:

- Interest – 4.5% compounded annually net of investment expenses
- Amortization method – Level dollar method at the valuation interest rate
- Amortization period – 30 years
- Salary increases – 2.5% cost of living + merit 0.25% to 2.75% per year
- Actuarial valuation cost method – Entry age normal

Annual OPEB Cost and Net OPEB Obligations

The District's annual other post-employment benefit ("OPEB") cost (expense) is calculated based on the annual required contribution ("ARC") of the employer. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 14 OTHER POST-EMPLOYMENT BENEFITS (cont'd)

year and to amortize any unfunded actuarial liabilities over a period not to exceed 30 years. The following table shows the components of the District's annual OPEB cost for the year, the amount actually contributed to the plan, and the changes in the District's net OPEB obligation.

Annual OPEB Cost:	
Normal cost	\$ 504,701
Amortization of unfunded actuarial accrued liability	1,354,852
Interest on net OPEB obligation	13,208
Funding adjustment	<u>(29,908)</u>
 ANNUAL OPEB COST	 <u>\$ 1,842,853</u>
Net OPEB Obligation:	
Net OPEB obligation July 1, 2015	\$ 293,516
OPEB cost for year ended June 30, 2016	1,842,853
Contribution for the year ended June 30, 2016	<u>(1,730,198)</u>
 NET OPEB OBLIGATION	 <u>\$ 406,171</u>

NOTE 15 FUND BALANCES

As of June 30, 2016, fund balances are composed of the following:

	<u>General Fund</u>	<u>Capital Projects Fund</u>	<u>Capital Reserve Fund</u>	<u>Total Governmental Funds</u>
Nonspendable	\$ 2,066,625	\$ -	\$ 368,350	\$ 2,434,975
Restricted:				
Capital projects	-	4,038,838	27,071,868	31,110,706
Committed:				
PSERS	2,117,000	-	-	2,117,000
Healthcare	4,159,909	-	-	4,159,909
Assigned:				
Tax stabilization	5,471,005	-	-	5,471,005
Athletic activities	89,487	-	-	89,487
Unassigned	<u>14,856,952</u>	<u>-</u>	<u>-</u>	<u>14,856,952</u>
 Total Fund Balances	 <u>\$ 28,760,978</u>	 <u>\$ 4,038,838</u>	 <u>\$ 27,440,218</u>	 <u>\$ 60,240,034</u>

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS

NOTE 16 ON-BEHALF PAYMENTS FOR FRINGE BENEFITS

The District recognizes as revenue and expenses contributions made by the Commonwealth of Pennsylvania to be used for District employees' social security and pension contributions. On-behalf payments to the District totaled \$3,194,004 and \$11,377,972 for social security and retirement contributions, respectively. These contributions are recorded in the General Fund as revenue and expenditures.

NOTE 17 DEFICIT NET POSITION

For governmental activities, the unrestricted net deficit amount of \$235,432,024 includes the effect of deferring the recognition of pension contributions made subsequent to the measurement date of the net pension liability, the unamortized portion of contributions made in excess of the District's share of its proportionate contributions to its pension plan, and the deferred outflows resulting from the change in the District's share of the net pension liability. This is offset by the District's actuarially determined pension liability and the deferred inflows resulting from the differences between projected and actual investment earnings, and between actual and expected experiences.

NOTE 18 SUBSEQUENT EVENTS

On July 25, 2016 the District's Board of Directors voted and approved the agreement of sale between Whiteland Plaza Associates (seller) and the District (buyer) for the purchase of the property and facilities located at 782 Springdale Drive in Exton that will serve as the new home for the District's administration offices.

Settlement on the new property occurred on September 12, 2016, with plans to relocate offices to the new property in spring of 2017.

The District has evaluated all subsequent events through December 6, 2016, the date the financial statements were available to be issued.

WEST CHESTER AREA SCHOOL DISTRICT

REQUIRED SUPPLEMENTARY INFORMATION



**WEST CHESTER AREA SCHOOL DISTRICT
 REQUIRED SUPPLEMENTARY INFORMATION
 SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE
 OF THE NET PENSION LIABILITY**

	MEASUREMENT DATE	
	<u>JUNE 30, 2015</u>	<u>JUNE 30, 2014</u>
District's proportion of the net pension liability	0.6766%	0.6629%
District's proportion of the net pension liability - dollar value	\$ 293,071,000	\$ 262,381,000
District's covered employee payroll	\$ 87,093,346	\$ 84,585,517
District's proportionate share of the net pension liability as a percentage of its covered employee payroll	336.50%	310.20%
Plan fiduciary net position as a percentage of the total pension liability	54.36%	57.24%

In accordance with GASB Statement No. 68, this schedule has been prepared prospectively as the above information for the preceding years is not readily available. This schedule will accumulate each year until sufficient information to present a ten-year trend is available.

**WEST CHESTER AREA SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF DISTRICT CONTRIBUTIONS**

	<u>JUNE 30, 2016</u>	<u>JUNE 30, 2015</u>
Contractually required contribution	\$ 22,053,155	\$ 17,854,136
Contributions in relation to the contractually required contribution	<u>22,053,155</u>	<u>17,854,136</u>
Contribution excess	<u>\$ -</u>	<u>\$ -</u>
District's covered employee payroll	\$ 88,212,620	\$ 87,093,346
Contributions as a percentage of covered-employee payroll	25.00%	20.50%

In accordance with GASB Statement No. 68, this schedule has been prepared prospectively as the above information for the preceding years is not readily available. This schedule will accumulate each year until sufficient information to present a ten-year trend is available.

WEST CHESTER AREA SCHOOL DISTRICT

SUPPLEMENTARY INFORMATION



**WEST CHESTER AREA SCHOOL DISTRICT
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
ALL AGENCY FUNDS**

	Balance July 1, 2015	Additions	Deductions	Balance July 1, 2016
AGENCY FUND - FUND 40				
ASSETS				
Cash and cash equivalents	\$ 88,254	\$ 237,133	\$ 265,223	\$ 60,164
TOTAL ASSETS	\$ 88,254	\$ 237,133	\$ 265,223	\$ 60,164
LIABILITIES AND NET POSITION				
LIABILITIES				
Other current liabilities	\$ 88,254	\$ 237,133	\$ 265,223	\$ 60,164
TOTAL LIABILITIES	88,254	237,133	265,223	60,164
NET POSITION				
Restricted	-	-	-	-
TOTAL NET POSITION	-	-	-	-
TOTAL LIABILITIES AND NET POSITION	\$ 88,254	\$ 237,133	\$ 265,223	\$ 60,164
STUDENT ACTIVITY FUND - FUND 50				
ASSETS				
Cash and cash equivalents	\$ 422,327	\$ 682,220	\$ 672,482	\$ 432,065
TOTAL ASSETS	\$ 422,327	\$ 682,220	\$ 672,482	\$ 432,065
LIABILITIES AND NET POSITION				
LIABILITIES				
Other current liabilities	\$ 422,327	\$ 682,220	\$ 672,482	\$ 432,065
TOTAL LIABILITIES	422,327	682,220	672,482	432,065
NET POSITION				
Restricted	-	-	-	-
TOTAL NET POSITION	-	-	-	-
TOTAL LIABILITIES AND NET POSITION	\$ 422,327	\$ 682,220	\$ 672,482	\$ 432,065
TOTAL AGENCY FUNDS				
ASSETS				
Cash and cash equivalents	\$ 510,581	\$ 919,353	\$ 937,705	\$ 492,229
TOTAL ASSETS	\$ 510,581	\$ 919,353	\$ 937,705	\$ 492,229
LIABILITIES AND NET POSITION				
LIABILITIES				
Other current liabilities	\$ 510,581	\$ 919,353	\$ 937,705	\$ 492,229
TOTAL LIABILITIES	510,581	919,353	937,705	492,229
NET POSITION				
Restricted	-	-	-	-
TOTAL NET POSITION	-	-	-	-
TOTAL LIABILITIES AND NET POSITION	\$ 510,581	\$ 919,353	\$ 937,705	\$ 492,229

WEST CHESTER AREA SCHOOL DISTRICT

STATISTICAL SECTION



STATISTICAL SECTION

The Statistical Section of the West Chester Area School District's Comprehensive Annual Financial Report (CAFR) presents other detailed information to allow the reader a better understanding of the District's overall financial health in conjunction with the information in the financial statements, note disclosures, and required supplementary information.

Contents	Pages
Financial Trends	68-74
<i>These schedules contain selected information from current and previous years' financial statements to allow users to assess financial trends.</i>	
Revenue Capacity	75-80
<i>These schedules contain information useful in assessing the District's ability to raise own-source revenue.</i>	
Debt Capacity	81-84
<i>These schedules contain information useful in assessing the District's ability to afford the existing debt as well as the District's ability to issue new debt.</i>	
Demographic and Economic Information	85-87
<i>These schedules contain information about the socio-economic environment within which the District's financial activities take place.</i>	
Operating Information	88-92
<i>These schedules contain information about the size of the District's workforce, the services it provides in relation to other service providers in the area and District's facilities.</i>	

WEST CHESTER AREA SCHOOL DISTRICT

FINANCIAL TRENDS



WEST CHESTER AREA SCHOOL DISTRICT
Net Position by Component Unit (Full Accrual Method of Accounting)

Fiscal Year Ending June 30,	2007	2008	2009	2010	2011	2012	2013	2014	2015 *	2016 *
Governmental Activities										
Net investment in capital assets	3,547,104	6,429,491	9,418,873	8,903,159	7,083,089	8,057,190	5,876,233	7,710,407	20,989,220	11,063,839
Restricted: Capital Projects	-	16,378,062	13,811,178	14,641,919	14,506,078	14,329,759	15,646,701	17,672,551	22,203,300	27,440,218
Unrestricted	24,260,111	5,308,888	8,050,934	4,014,353	15,606,135	21,770,088	30,867,282	34,101,596	(234,457,232)	(235,432,024)
Net Position Governmental Activities	27,807,215	28,116,441	31,280,985	27,559,431	37,195,302	44,157,037	52,390,216	59,484,554	(191,264,712)	(196,927,967)
Business-Type Activities										
Net investment in capital assets	85,434	61,439	129,768	82,865	184,236	171,996	169,778	224,324	297,638	402,386
Unrestricted	664,896	774,183	997,558	92,273	1,017,896	1,155,906	1,179,940	1,088,267	1,110,539	1,042,569
Net Position Business Type Activities	750,330	835,622	1,127,326	175,138	1,202,132	1,327,902	1,349,718	1,312,591	1,408,177	1,444,955
Total Primary Government										
Net investment in capital assets	3,632,538	6,490,930	9,548,641	8,986,024	7,267,325	8,229,186	6,046,011	7,934,731	21,286,858	11,466,225
Restricted: Capital Projects	-	16,378,062	13,811,178	14,641,919	14,506,078	14,329,759	15,646,701	17,672,551	22,203,300	27,440,218
Unrestricted	24,925,007	6,083,071	9,048,492	4,106,626	16,624,031	22,925,994	32,047,222	35,189,863	(233,346,693)	(234,389,455)
Net Position Primary Government	28,557,545	28,952,063	32,408,311	27,734,569	38,397,434	45,484,939	53,739,934	60,797,145	(189,856,535)	(195,483,012)

* Note: Starting in 2014-15, the District booked their share of the PSERS multiple employer pension plan liability to comply with GASB 67/68.

Source: District Audited Financial Statements

WEST CHESTER AREA SCHOOL DISTRICT
Changes in Net Position (Full Accrual Method of Accounting)

Fiscal Year Ending June 30,	2007	2008	2009	2010	2011	2012	2013	2014	2015 *	2016 *
EXPENSES										
Governmental Activities										
Instruction	95,791,662	103,397,524	103,973,612	113,068,220	117,972,385	119,941,565	121,882,872	121,627,033	133,218,154	144,772,158
Instructional Student Support	12,481,237	13,064,208	13,634,029	15,022,492	15,740,734	14,597,033	14,429,547	15,311,671	16,718,808	17,710,876
Administrative & Financial Support Services	13,664,819	14,060,374	14,390,496	14,429,452	13,956,105	14,211,207	14,417,208	15,643,360	17,552,768	18,127,334
Operation & Maintenance of Plant Services	16,260,118	14,830,364	16,604,260	19,486,401	17,729,991	15,529,375	16,984,316	18,309,057	17,447,190	17,439,654
Pupil Transportation	11,809,273	12,846,908	13,219,823	13,674,801	13,469,612	13,365,853	13,208,001	13,420,543	13,850,307	14,042,517
Student Activities	3,814,684	4,028,516	4,145,743	4,237,269	4,055,872	4,095,132	4,147,431	4,377,690	4,855,516	5,132,865
Community Services	76,445	81,960	122,164	125,654	127,041	115,730	145,929	116,354	140,742	142,350
Interest on Long Term Debt	16,367,340	13,695,699	13,361,141	13,636,798	12,076,323	11,156,020	9,722,107	10,397,433	8,566,732	8,945,807
Unallocated Depreciation Expense	7,263,812	9,898,713	12,484,452	-	-	-	-	-	-	-
Total Governmental Activities	177,529,390	185,904,266	191,935,720	193,681,087	195,128,063	193,011,915	194,937,411	199,203,141	212,350,217	226,313,561
Business Type Activities										
Food Service	3,011,231	3,082,865	3,171,794	3,149,556	3,224,517	3,313,442	3,390,811	3,493,078	3,182,033	3,229,852
TOTAL PRIMARY GOVERNMENT ACTIVITIES	180,540,621	188,987,131	195,107,514	196,830,643	198,352,580	196,325,357	198,328,222	202,696,219	215,532,250	229,543,413
PROGRAM REVENUE										
Governmental Activities										
Charges for Service										
Instruction	368,684	405,167	430,893	516,690	759,951	846,715	726,912	437,675	362,760	542,986
Operation & Maintenance of Plant Services	32,299	28,234	32,844	38,933	199,984	220,596	298,044	332,728	347,233	402,308
Student Activities	146,031	137,451	118,783	120,723	119,438	123,369	413,737	419,389	423,407	430,050
Operating Grants and Contributions	21,957,660	23,277,208	22,035,332	22,493,608	22,377,251	22,238,269	23,107,309	23,727,227	26,309,774	27,743,196
Total Governmental Program Revenue	22,504,674	23,848,060	22,617,852	23,169,954	23,456,624	23,428,949	24,546,002	24,917,019	27,443,174	29,118,540
Business Type Activities										
Charges for Services	2,531,512	2,597,941	2,704,187	2,624,830	2,511,962	2,604,560	2,549,584	2,549,726	2,335,418	2,293,122
Operating Grants and Contributions	504,267	528,494	600,091	663,190	786,659	832,383	861,272	904,898	940,701	973,508
Total Business Type Program Revenues	3,035,779	3,126,435	3,304,278	3,288,020	3,298,621	3,436,943	3,410,856	3,454,624	3,276,119	3,266,630
TOTAL PRIMARY GOVERNMENT REVENUES	25,540,453	26,974,495	25,922,130	26,457,974	26,755,245	26,865,892	27,956,858	28,371,643	30,719,293	32,385,170
NET REVENUES (EXPENSES)										
Governmental Activities	(155,024,716)	(162,056,206)	(169,317,868)	(170,511,133)	(171,671,439)	(169,582,966)	(170,391,409)	(174,286,122)	(184,907,043)	(197,195,021)
Business Type Activities	24,548	43,570	132,484	138,464	74,104	123,501	20,045	(38,454)	94,086	36,778
TOTAL PRIMARY GOVERNMENT NET REVENUES	(155,000,168)	(162,012,636)	(169,185,384)	(170,372,669)	(171,597,335)	(169,459,465)	(170,371,364)	(174,324,576)	(184,812,957)	(197,158,243)
GENERAL REVENUES										
Property Taxes, Levied for General Purpose	120,239,104	126,716,391	132,999,091	141,802,111	145,008,645	144,010,689	147,198,156	147,270,504	151,649,702	155,710,300
Taxes Levied for Specific Purpose	21,355,282	20,769,459	19,619,521	19,373,245	19,764,970	21,581,847	22,388,938	23,154,723	23,565,368	24,321,396
Grants, Entitlements, and Contributions										
Not Restricted to Specific Programs	8,036,082	8,272,720	12,382,310	12,479,116	12,573,663	10,654,228	10,472,277	10,652,411	10,859,971	10,928,639
Investment Earnings	6,141,668	5,201,672	2,459,306	429,007	135,772	196,339	155,424	137,174	258,288	392,047
Gain on Sale of Asset	-	-	-	-	-	9,929	5,300	20,608	70,058	-
Other	9,580	122,733	44,093	152,932	103,408	93,938	496,037	146,367	132,287	179,384
Total General Revenues	155,781,716	161,082,975	167,504,321	174,236,411	177,586,458	176,546,970	180,716,132	181,381,787	186,535,674	191,531,766
Change in Net Position	781,548	(929,661)	(1,681,063)	3,863,742	5,989,123	7,087,505	10,344,768	7,057,211	1,722,717	(5,626,477)

* Note: Beginning in 2014-15, the District booked their share of the PSERS multiple employer pension plan liability to comply with GASB 67/68.

Source: District Audited Financial Statements

WEST CHESTER AREA SCHOOL DISTRICT
Fund Balance - Governmental Funds (Modified Accrual Method of Accounting)

Fiscal Year Ending June 30,	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
General Fund										
Unreserved - Designated for PSERS	-	-	-	1,200,000	-	-	-	-	-	-
Unreserved - Undesignated	9,631,412	7,494,323	7,861,943	10,795,399	-	-	-	-	-	-
*Non-Spendable	-	-	-	-	-	1,277,682	1,918,300	3,482,456	4,128,770	2,066,625
*Restricted	-	-	-	-	-	1,892,658	1,894,735	-	-	-
*Committed										
Pension	-	-	-	-	1,200,000	3,700,000	5,000,000	4,500,000	2,117,000	2,117,000
Healthcare	-	-	-	-	1,558,100	2,677,700	4,171,100	4,856,190	4,899,442	4,159,909
*Assigned										
Athletic activities	-	-	-	-	95,549	124,160	102,739	119,782	115,700	89,487
Tax Stabilization	-	-	-	-	-	3,349,200	6,830,500	5,951,300	5,646,426	5,471,005
*Unassigned	-	-	-	-	15,609,035	12,354,604	12,454,515	14,441,344	14,758,221	14,856,952
Total General Fund Fund Balance	9,631,412	7,494,323	7,861,943	11,995,399	18,462,684	25,376,004	32,371,889	33,351,072	31,665,559	28,760,978
All other funds										
Reserved - Capital Projects Fund	-	20,341,092	6,965,394	8,316,802	-	-	-	-	-	-
Reserved - Capital Reserve Fund	-	16,378,062	14,641,919	13,811,178	-	-	-	-	-	-
Reserved - Non-Major Funds	-	307,300	-	-	-	-	-	-	-	-
Unreserved - Capital Projects Fund	36,170,115	-	-	-	-	-	-	-	-	-
Unreserved - Capital Reserve Fund	16,813,479	-	-	-	-	-	-	-	-	-
Unreserved - Debt Service Fund	568,754	-	-	-	-	-	-	-	-	-
Unreserved - Non-Major Funds	31,874	62,758	49,596	75,606	-	-	-	-	-	-
*Non-Spendable - Capital Reserve Fund	-	-	-	-	-	-	-	-	285,000	368,350
*Restricted - Capital Projects Fund	-	-	-	-	5,838,643	793,496	7,119,899	8,376,597	-	4,038,838
*Restricted - Capital Reserve Fund	-	-	-	-	14,506,078	14,329,759	15,646,701	17,672,551	21,918,300	27,071,868
*Assigned - Capital Projects Fund	-	-	-	-	94,700	-	-	-	-	-
*Unassigned - Capital Projects Fund	-	-	-	-	-	-	-	-	(3,451,176)	-
Total Other Funds	53,584,222	37,089,212	21,656,909	22,203,586	20,439,421	15,123,255	22,766,600	26,049,148	18,752,124	31,479,056
TOTAL FUND BALANCE	63,215,634	44,583,535	29,518,852	34,198,985	38,902,105	40,499,259	55,138,489	59,400,220	50,417,683	60,240,034

* Note: In 2010-11, the District changed their fund balance designations to comply with GASB 54.
Source: *Districts Audited Financial Statements*

WEST CHESTER AREA SCHOOL DISTRICT
Change in Fund Balance - Governmental Funds (Modified Accrual Method of Accounting)

	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Governmental Fund Revenue										
Local Source	149,461,478	154,427,527	156,866,132	163,508,932	165,091,475	167,600,895	171,550,034	172,123,685	176,877,190	182,144,526
State Source	26,079,099	27,227,734	29,959,702	28,990,224	28,254,872	28,615,828	29,530,022	31,717,857	34,209,926	35,806,499
Federal Source	2,649,950	2,991,122	3,130,016	4,604,950	6,866,476	4,271,701	4,048,275	2,661,783	2,959,820	2,865,335
Total Governmental Revenues	178,190,527	184,646,383	189,955,850	197,104,106	200,212,823	200,488,424	205,128,331	206,503,325	214,046,936	220,816,360
Governmental Expenditures										
Instruction	95,704,318	103,563,832	104,030,587	105,860,030	109,936,321	110,622,632	114,302,116	117,342,618	124,056,139	132,490,382
Support Services	53,260,308	56,497,225	58,954,157	58,754,657	56,682,210	54,893,514	56,041,159	57,581,176	59,939,165	61,755,726
Noninstructional Services	3,891,130	4,110,476	4,135,962	4,062,167	3,998,182	4,050,198	4,159,666	4,237,967	4,610,182	4,803,105
Facilities Acquisition Construction & Improvement	23,032,860	16,104,197	13,434,065	9,175,433	3,979,389	5,725,834	15,543,569	11,335,852	13,509,139	8,309,294
Debt Service Principal	7,983,000	10,394,000	11,216,000	12,533,569	9,394,000	12,194,000	11,137,000	12,602,000	11,620,000	8,176,000
Debt Service Interest	14,273,768	13,616,612	13,232,428	12,419,770	12,886,339	11,591,540	10,759,024	11,051,792	9,543,869	10,174,433
Bond Issuance Costs	-	-	-	-	-	-	-	-	56,166	464,253
Total Governmental Expenditures	198,145,384	204,286,342	205,003,199	202,805,626	196,876,441	199,077,718	211,942,534	214,151,405	223,334,660	226,173,193
Excess (Deficiency) of Revenues Over (Under) Expenditures	(19,954,857)	(19,639,959)	(15,047,349)	(5,701,520)	3,336,382	1,410,706	(6,814,203)	(7,648,080)	(9,287,724)	(5,356,833)
Governmental Other Financing Sources										
Proceeds from Long-Term Debt	70,707,570	-	10,710,364	32,691,410	35,730,000	9,585,000	68,545,000	42,890,000	65,485,000	61,900,000
Interfund Transfers In	4,874,876	5,181,698	-	1,340,022	2,676,801	1,500,000	3,806,560	4,599,268	8,645,910	9,125,784
Other Financing Sources	-	-	-	5,057	2,966,845	76,310	8,688,471	4,519,556	5,861,632	8,300,311
Debt Service Refunded	(60,070,402)	(5,181,698)	(10,648,480)	(22,310,000)	(37,330,000)	(9,484,197)	(56,196,858)	(35,443,421)	(71,069,921)	(60,135,702)
Sale of Assets	-	-	-	-	-	9,929	5,300	26,540	94,983	5,077,718
Refund of Prior Year Revenues	-	-	-	-	-	(36,146)	-	(97,744)	(82,898)	-
Refund of Prior Year Expenditures	(12,190)	(140)	(79,218)	(4,813)	(107)	35,552	411,520	14,880	16,391	36,857
Interfund transfers Out	(4,874,876)	-	-	(1,340,022)	(2,676,801)	(1,500,000)	(3,806,560)	(4,599,268)	(8,645,910)	(9,125,784)
Total Governmental Other Financing Sources	10,624,978	(140)	(17,334)	10,381,654	1,366,738	186,448	21,453,433	11,909,811	305,187	15,179,184
NET CHANGE IN GOVERNMENTAL FUND BALANCE	(9,329,879)	(19,640,099)	(15,064,683)	4,680,134	4,703,120	1,597,154	14,639,230	4,261,731	(8,982,537)	9,822,351
GOVMTL FUND BALANCE, BEGINNING OF YEAR	72,545,512	63,215,633	44,583,534	29,518,851	34,198,985	38,902,105	40,499,259	55,138,489	59,400,220	50,417,683
Prior Period Adjustment	-	1,008,000	-	-	-	-	-	-	-	-
GOVERNMENTAL FUND BALANCE, END OF YEAR	63,215,633	44,583,534	29,518,851	34,198,985	38,902,105	40,499,259	55,138,489	59,400,220	50,417,683	60,240,034
Debt Service as % of Expenditures	4.0%	5.1%	5.5%	6.2%	4.8%	6.1%	5.3%	5.9%	5.2%	3.8%

Source: District's Audited Financial Statements

WEST CHESTER AREA SCHOOL DISTRICT
GENERAL FUND REVENUES BY SOURCE - MODIFIED ACCRUAL METHOD OF ACCOUNTING (unaudited)
(Thousands)

	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Local	145,195.0	150,741.3	154,578.4	161,942.4	165,072.4	167,580.4	171,524.8	172,073.7	176,784.4	182,084.7
Real Estate	117,752.5	123,662.8	129,795.3	138,331.6	141,220.9	140,718.6	143,413.1	143,904.6	148,403.7	152,709.9
Current	115,783.1	121,988.6	128,291.6	136,999.8	140,160.5	139,648.0	141,839.9	143,225.1	147,447.7	151,929.0
Interim	1,969.4	1,674.2	1,503.6	1,331.8	1,060.4	1,070.6	1,573.2	679.5	956.0	780.9
Earned Income	16,889.7	16,905.6	16,764.4	16,458.0	17,080.7	18,095.8	18,691.5	19,460.5	19,360.0	20,118.5
Real Estate Transfer	4,261.7	3,665.9	2,666.5	2,706.8	2,466.0	3,260.7	3,473.6	3,724.7	4,145.2	4,207.4
Other Taxes PURTA	203.9	198.0	188.6	208.4	218.3	225.3	223.8	210.8	214.7	198.3
Delinquent Taxes	2,442.6	2,810.3	2,944.9	3,316.2	2,805.7	3,816.1	4,069.9	3,365.9	3,246.0	3,000.3
Investment Earnings	3,234.1	3,051.1	1,674.8	288.0	118.4	173.6	129.8	71.0	165.5	332.2
Gate Receipts	-	-	-	-	119.4	123.4	122.9	130.7	136.3	152.9
Other	410.5	447.6	544.0	633.4	1,043.0	1,166.8	1,400.2	1,205.5	1,113.0	1,365.2
State	26,115.3	27,318.3	30,058.0	28,990.2	28,254.9	28,615.9	29,520.4	31,717.8	34,209.9	35,806.5
Student Subsidies	20,481.7	21,116.3	24,768.9	23,568.9	22,424.6	21,754.7	21,204.2	21,371.8	21,729.3	21,234.5
Basic Instruction	6,710.6	6,844.8	7,050.1	6,334.1	6,029.5	7,050.1	7,047.0	7,247.3	7,239.7	7,573.2
Special Education	5,004.1	5,020.6	5,087.5	5,068.4	5,080.8	5,146.9	5,355.9	5,311.1	5,413.4	5,801.6
Tuition Private Home Placement	71.3	73.6	87.4	50.6	-	17.6	121.7	113.9	111.5	179.4
Transportation	4,976.0	4,371.1	4,828.3	4,565.1	4,434.4	4,295.1	3,710.0	3,750.5	3,637.2	3,671.8
Medical, Dental & Nurse	305.6	296.3	295.6	288.7	273.8	273.9	261.5	256.8	222.3	253.9
Rent	1,334.2	1,437.4	1,519.5	1,544.7	1,074.7	1,224.8	1,151.2	1,160.4	1,181.7	-
Charter Schools	1,294.4	1,337.4	1,641.1	1,558.4	1,478.9	-	-	-	-	-
Ready To Learn Block Grants / Accountability Grants	339.8	348.3	343.8	343.8	322.4	126.6	126.7	126.7	303.2	399.1
Property Tax Relief	-	-	3,592.8	3,734.6	3,708.3	3,604.0	3,425.3	3,405.1	3,620.3	3,355.4
Other	445.7	1,386.8	322.7	80.5	21.9	15.7	4.9	-	-	-
Teacher Subsidies	5,633.6	6,202.0	5,289.1	5,421.3	5,830.2	6,861.2	8,316.2	10,346.1	12,480.7	14,572.0
Social Security	3,012.1	3,154.7	3,232.9	3,278.1	3,319.2	3,173.0	3,084.5	3,148.8	3,163.7	3,194.0
Retirement	2,621.5	3,047.3	2,056.1	2,143.2	2,511.1	3,688.2	5,231.7	7,197.3	9,317.0	11,378.0
Federal	3,878.6	4,231.6	4,438.9	5,901.2	6,866.5	4,121.7	4,059.2	2,661.8	2,959.8	2,865.3
Title I	1,523.7	1,998.5	1,492.4	2,013.5	1,675.2	1,341.4	1,752.2	459.6	818.0	828.9
Title II	357.0	310.3	327.8	182.4	416.8	311.2	249.0	199.4	293.9	374.0
Basic Education ARRA Funds	-	-	-	852.0	834.0	-	-	-	-	-
IDEA - ARRA funds	-	-	418.0	669.0	820.7	-	-	-	-	-
Ed Jobs - ARRA	-	-	-	-	494.1	7.3	0.4	-	-	-
Title I - ARRA	-	-	-	-	471.8	249.3	-	-	-	-
IDEA	1,228.5	1,240.5	1,308.9	1,296.3	1,235.6	1,310.3	1,282.4	1,154.7	1,215.8	1,199.7
MA Direct Services/Time Study	594.5	562.8	760.3	722.4	768.6	773.4	659.4	722.7	516.0	305.5
Other	174.9	119.5	131.5	165.6	149.6	128.8	115.8	125.5	116.0	157.2
Local Taxes & Subsidies	175,188.9	182,291.3	189,075.3	196,833.8	200,193.7	200,318.0	205,104.4	206,453.4	213,954.1	220,756.5

Source: District Budget Control Forecast Model

WEST CHESTER AREA SCHOOL DISTRICT
GENERAL FUND EXPENDITURES BY TYPE - MODIFIED ACCRUAL METHOD OF ACCOUNTING (unaudited)
(Thousands)

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Staff	110,044.9	115,830.4	117,168.2	118,858.8	121,408.2	119,821.3	122,215.9	128,483.3	134,876.4	141,123.7
Total Salaries	81,915.7	85,629.5	87,892.4	89,094.4	90,677.4	85,915.5	84,930.4	86,263.3	87,846.4	88,923.5
Administration										
Regular Salaries	6,358.7	6,980.7	7,402.0	7,449.8	7,028.5	6,903.0	7,328.4	7,337.7	7,644.7	8,027.5
Teachers										
Regular Salaries	57,724.3	59,946.7	61,097.6	62,620.9	64,228.0	61,569.9	60,035.7	60,830.1	61,479.2	61,938.5
Extra Duty Payments	1,028.0	1,197.0	1,118.7	899.6	843.2	840.2	992.6	1,007.6	1,059.6	1,161.3
Sabbatical Payments	301.8	43.9	103.9	129.9	168.7	88.4	179.1	35.2	125.0	304.5
Subject Chair Payments	392.3	412.6	437.5	429.0	420.8	389.4	348.5	346.7	365.9	365.4
Severance Payments	304.2	245.9	245.0	288.8	356.2	158.5	144.4	380.6	209.1	142.1
Supplemental Contracts	1,980.1	2,033.1	2,124.6	2,040.0	2,014.2	1,938.0	1,899.8	1,948.3	2,028.1	2,051.4
Total Teachers	61,730.8	63,879.2	65,127.2	66,408.3	68,031.1	64,984.4	63,600.1	64,548.5	65,267.0	65,963.1
Technical										
Regular Salaries	2,500.4	2,749.5	2,765.7	2,732.6	3,087.5	2,842.4	2,928.1	3,022.6	3,502.0	3,679.7
Office Clerical										
Regular Salaries	5,939.6	6,292.9	6,629.3	6,531.6	6,665.1	6,068.4	5,860.8	5,932.0	6,179.8	6,058.3
Crafts and Trades										
Regular Salaries	5,386.2	5,727.1	5,968.2	5,972.0	5,865.2	5,117.3	5,213.0	5,422.6	5,252.9	5,194.9
Benefits										
Medical	11,744.7	13,233.2	13,941.8	14,400.0	14,425.3	15,607.6	16,558.1	17,768.2	17,621.6	18,953.6
Dental	1,398.9	1,504.3	1,559.6	1,418.4	1,339.6	1,306.8	1,236.8	1,108.5	1,180.2	1,259.4
Vision	154.0	161.1	167.6	153.2	140.7	140.4	168.0	113.1	195.9	176.7
Prescription	3,473.2	3,099.7	3,223.6	3,333.9	3,611.3	4,100.2	4,037.1	4,060.6	5,593.9	5,041.2
Social Security	6,095.4	6,380.7	6,535.8	6,603.7	6,667.0	6,369.0	6,239.8	6,322.0	6,387.7	6,451.4
Retirement	5,209.4	6,092.4	4,111.3	4,231.4	5,067.7	7,345.7	10,373.6	14,359.6	18,603.4	22,726.1
Tuition Reimbursement	946.3	887.1	977.5	1,301.5	1,113.7	728.0	733.3	610.0	360.4	196.9
Life & Disability	518.6	480.6	538.9	417.1	683.0	397.0	263.1	307.0	417.8	321.1
Wrks Comp/Unemply/Other	731.3	728.5	911.1	708.8	649.6	720.5	654.3	800.6	823.2	1,461.8
Total Benefits	30,271.8	32,567.6	31,967.2	32,567.9	33,697.9	36,715.2	40,264.1	45,449.6	51,184.0	56,588.2
(Less) cost sharing	(2,142.6)	(2,366.6)	(2,691.4)	(2,803.6)	(2,967.1)	(2,809.4)	(2,978.7)	(3,229.5)	(4,154.0)	(4,387.9)
Net Benefits	28,129.2	30,201.0	29,275.8	29,764.4	30,730.8	33,905.8	37,285.4	42,220.0	47,030.0	52,200.2
Prof. & Tech. Services	9,696.0	10,700.1	12,146.9	11,585.0	12,080.2	11,987.6	13,149.7	13,396.4	14,064.2	16,811.9
Substitute Service	1,732.4	1,676.0	1,668.6	1,466.8	1,457.5	1,500.1	1,447.7	1,350.9	1,365.9	1,926.4
Contracted Therapeutic Staff	523.9	682.3	1,031.9	857.8	758.3	620.8	666.7	860.2	1,299.2	1,571.8
Contracted Aides	363.6	473.9	326.3	442.5	358.5	679.2	831.6	1,123.4	1,138.8	1,496.2
CCIU - Special Ed Programs	2,022.9	2,242.6	2,538.9	3,099.7	3,072.8	3,235.6	3,208.9	3,455.2	3,249.5	3,603.2
Occupation/Physical Therapy	930.1	966.3	984.9	925.1	919.7	975.0	1,087.4	1,004.4	982.0	1,060.0
Due Process Hearings	332.4	507.9	586.9	475.5	882.8	694.8	738.2	603.3	496.1	948.7
Early Intervention	224.6	196.2	366.4	369.0	255.0	263.1	353.7	260.5	276.5	365.8
Extended School Year	395.6	410.9	497.7	620.4	626.0	447.2	564.7	573.1	502.4	735.9
Alternative Ed - Special Ed	745.1	879.9	1,077.3	1,027.4	1,241.9	949.2	1,378.6	1,212.5	1,412.1	1,585.5
Alternative Education - Reg	235.5	251.3	329.9	191.3	258.9	410.1	419.4	426.5	745.9	727.5
Tax Collection	545.9	543.3	513.0	557.0	508.9	535.9	627.7	669.7	646.0	672.8
Legal	228.2	255.0	410.9	279.9	326.8	308.4	416.2	441.0	365.2	354.2
Other	1,415.8	1,614.5	1,814.2	1,272.6	1,413.1	1,368.2	1,408.9	1,415.8	1,584.6	1,763.9
Purchased Property Services	4,455.0	4,831.5	4,570.1	4,306.0	3,909.9	3,535.9	3,616.2	3,365.5	3,299.2	3,447.5
Electricity	2,631.3	2,996.8	2,740.3	2,538.2	2,247.6	1,875.7	1,983.2	1,696.4	1,544.9	1,621.8
Water/Sewer	345.5	403.5	427.2	421.2	486.6	473.7	511.6	505.4	521.0	502.9
Trash Removal	136.0	155.0	148.2	122.1	122.1	122.0	91.8	95.2	89.8	85.8
Office Rental	77.9	0.8	101.6	96.9	123.1	121.3	123.9	103.3	134.5	137.6
Other	1,264.3	1,275.4	1,152.8	1,127.6	930.5	943.2	905.7	965.1	1,009.0	1,099.3

WEST CHESTER AREA SCHOOL DISTRICT
GENERAL FUND EXPENDITURES BY TYPE - MODIFIED ACCRUAL METHOD OF ACCOUNTING (unaudited)
(Thousands)

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
(continued)										
Other Services	21,743.0	23,873.6	25,095.4	25,253.3	25,938.2	26,532.5	27,473.0	26,284.5	27,466.0	29,050.4
Charter Schools	4,455.5	5,470.3	5,905.0	6,461.8	6,558.3	7,069.2	8,031.7	8,114.0	8,079.9	9,455.1
Tuition: Special Education	2,195.6	2,247.9	2,472.5	2,132.0	2,418.5	2,645.8	2,548.0	2,376.4	2,651.9	2,462.8
Tuition: CAT	1,123.7	1,187.6	1,199.5	1,382.1	1,637.5	1,683.4	1,658.3	1,828.8	2,262.4	2,597.2
Tuition: Other	106.8	95.8	104.6	102.8	248.2	443.4	419.5	200.7	152.5	130.7
Bussing: Public Schools	3,907.0	4,436.4	4,750.8	4,628.8	4,861.9	4,470.0	4,519.8	4,413.3	4,637.8	4,905.4
Bussing: Non-Public	4,801.5	4,626.8	4,983.6	4,594.4	4,655.3	4,465.9	4,395.9	4,530.5	4,358.6	4,424.3
Bussing: Special Ed	2,836.3	3,466.8	3,153.5	3,213.8	3,089.7	3,579.6	3,570.3	3,370.2	3,675.5	3,495.5
Bussing: Extracurricular	334.0	260.1	384.9	281.4	333.5	274.3	291.1	284.6	325.5	316.3
Insurance	436.5	461.9	464.0	461.4	394.2	381.8	416.9	478.5	462.6	492.8
Telephone/Postage	561.0	527.1	643.0	375.3	448.7	497.1	462.1	390.2	501.0	489.4
Other Services - Glen Mills	502.8	640.2	614.1	1,263.0	1,026.8	714.3	866.0	-	-	-
Other	482.3	452.7	419.9	356.5	265.7	307.7	293.4	297.3	358.3	280.9
Supplies	5,025.7	6,404.7	6,630.3	5,689.8	4,711.7	4,708.2	4,758.0	4,724.8	5,066.2	4,717.5
Heating Fuel	1,235.9	1,060.1	1,788.1	1,097.4	1,123.8	780.8	695.0	978.8	876.5	620.2
Other Operations/Maint Supplies	819.5	925.6	789.5	807.8	603.2	670.3	735.4	777.4	648.7	652.5
Educational	2,010.9	2,591.9	2,160.2	2,149.7	1,843.8	2,295.0	2,078.2	1,651.5	1,881.1	1,925.2
Curriculum Proposals	396.7	1,148.5	1,373.4	850.7	622.3	455.0	793.5	885.1	1,230.0	1,123.3
Educational/Admin Software	353.1	464.8	314.6	610.2	347.1	410.3	356.9	327.0	409.9	394.3
Administration/Business	199.8	199.5	186.4	145.8	148.0	77.1	99.0	104.9	20.1	2.1
Other	9.8	14.3	18.1	28.2	23.5	19.7	-	-	-	-
Other Objects	283.2	351.4	262.9	258.0	226.5	344.7	(126.6)	359.6	534.1	367.2
Dues and Fees - Athletics	-	-	-	-	99.5	94.8	144.3	113.7	140.4	179.1
Property	1,748.0	2,335.8	1,133.0	972.9	1,837.1	1,117.4	1,313.7	511.4	455.8	542.9
Technology Equipment	403.0	1,290.0	282.5	-	-	-	-	-	-	-
G/F Maint Projects			148.8	389.9	687.5	531.7	650.3	-	-	-
Other Equipment	1,345.0	1,045.8	701.7	583.0	1,149.6	585.7	663.4	511.4	455.8	542.9
Debt Service	19,825.5	20,106.0	21,626.3	24,436.8	21,236.6	23,773.0	21,896.0	23,653.8	21,163.9	18,350.4
Bond payments	19,825.5	20,106.0	21,626.3	24,436.8	21,236.6	23,773.0	21,896.0	23,653.8	21,163.9	18,350.4
TOTAL EXPENSE	172,821.4	184,433.6	188,633.1	191,360.5	191,447.9	191,915.4	194,440.2	200,892.9	207,066.3	214,590.7

Source: District Budget Control Forecast Model

WEST CHESTER AREA SCHOOL DISTRICT

REVENUE CAPACITY



WEST CHESTER AREA SCHOOL DISTRICT
General Fund - Most Significant Local Revenue Sources
(Modified accrual method of accounting)

Fiscal Year	Millage Rate	Current Real Estate Taxes	Interim Real Estate Taxes	Delinquent Real Estate Taxes	Act 511 Taxes *	Other Local Revenues	Total Local Revenues
2006-07	15.16	115,783,148	1,969,358	2,442,606	21,151,384	3,884,889	145,231,385
2007-08	15.79	121,988,633	1,674,192	2,810,278	20,571,497	3,792,586	150,837,186
2008-09	16.85	128,291,632	1,503,635	2,944,871	19,430,906	2,499,921	154,670,964
2009-10	17.85	136,999,771	1,331,749	3,316,209	19,164,815	1,129,737	161,942,281
2010-11	18.36	140,160,462	1,060,391	2,805,694	19,546,706	1,499,147	165,072,400
2011-12	18.36	139,648,021	1,070,637	3,816,141	21,356,508	1,689,127	167,580,434
2012-13	18.67	141,839,871	1,573,196	4,069,877	22,165,152	1,878,001	171,526,098
2013-14	18.67	143,225,113	679,486	3,365,905	23,185,205	1,603,099	172,058,808
2014-15	19.21	147,447,717	955,973	3,246,013	23,505,223	1,629,472	176,784,398
2015-16	19.58	151,929,043	780,930	3,000,329	24,325,967	2,048,425	182,084,694

* Act 511 Taxes include Earned Income and Real Estate Transfer Taxes

Source: District Annual Financial Report (AFR)

**WEST CHESTER AREA SCHOOL DISTRICT
ANALYSIS OF ASSESSED VALUE FOR TAXABLE REAL ESTATE
(unaudited)**

LAND USE DESCRIPTION	2006-07 # of Parcels	Assessment Total	2007-08 # of Parcels	Assessment Total	2008-09 # of Parcels	Assessment Total	2009-10 # of Parcels	Assessment Total	2010-11 # of Parcels	Assessment Total
<i>CHESTER COUNTY</i>										
Not Identified	97	3,772,803	188	10,326,250	21	3,045,790	-	-	1	47,820
Commercial Properties	1,571	1,335,505,835	1,572	1,348,537,398	1,593	1,389,076,248	1,632	1,408,305,033	1,652	1,382,775,453
Farm Properties	72	23,679,630	73	23,627,660	73	23,523,120	72	23,568,250	72	23,464,210
Industrial Properties	90	151,185,990	88	149,886,680	89	150,726,520	90	151,028,920	90	151,052,080
Residential Properties	29,528	5,884,835,936	29,611	5,928,690,156	29,676	5,965,419,357	29,778	6,013,563,931	29,838	6,012,588,031
Vacant Land	959	69,842,310	981	69,079,400	1,088	68,860,100	1,046	64,943,920	1,061	59,182,350
TOTAL CHESTER COUNTY	32,317	7,468,822,504	32,513	7,530,147,544	32,540	7,600,651,135	32,618	7,661,410,054	32,714	7,629,109,944
<i>DELAWARE COUNTY</i>										
Commercial/Industrial	7	3,886,900	7	3,886,900	14	8,533,463	15	8,904,953	12	6,868,373
Residential/Farms/Vacant Land	2,067	589,333,521	2,067	623,278,141	2,179	633,531,318	2,187	637,527,895	2,190	630,726,093
TOTAL DELAWARE COUNTY	2,074	593,220,421	2,074	627,165,041	2,193	642,064,781	2,202	646,432,848	2,202	637,594,466
GRAND TOTAL	34,391	8,062,042,925	34,587	8,157,312,585	34,733	8,242,715,916	34,820	8,307,842,902	34,916	8,266,704,410

LAND USE DESCRIPTION	2011-12 # of Parcels	Assessment Total	2012-13 # of Parcels	Assessment Total	2013-14 # of Parcels	Assessment Total	2014-15 # of Parcels	Assessment Total	2015-16 # of Parcels	Assessment Total
<i>CHESTER COUNTY</i>										
Not Identified	-	-	-	-	-	-	-	-	-	-
Commercial Properties	1,659	1,365,477,339	1,677	1,391,810,649	1,714	1,369,224,799	1,712	1,365,713,429	1,709	1,367,742,137
Farm Properties	70	22,838,800	70	22,769,440	68	22,066,740	68	22,066,740	69	22,703,280
Industrial Properties	89	150,689,470	89	148,943,570	88	146,750,180	88	145,936,270	87	145,405,235
Residential Properties	29,917	6,015,067,375	30,033	6,012,449,332	30,145	6,044,809,459	30,250	6,063,262,560	30,365	6,115,048,985
Vacant Land	1,044	69,623,000	1,308	55,913,330	1,162	50,755,900	1,163	49,319,210	1,090	47,541,320
TOTAL CHESTER COUNTY	32,779	7,623,695,984	33,177	7,631,886,321	33,177	7,633,607,078	33,281	7,646,298,209	33,320	7,698,440,957
<i>DELAWARE COUNTY</i>										
Commercial/Industrial	14	8,533,463	14	8,533,463	14	8,533,463	14	8,533,463	14	8,533,463
Residential/Farms/Vacant Land	2,190	628,332,131	2,189	629,392,646	2,193	629,105,934	2,192	633,891,761	2,194	638,801,396
TOTAL DELAWARE COUNTY	2,204	636,865,594	2,203	637,926,109	2,207	637,639,397	2,206	642,425,224	2,208	647,334,859
GRAND TOTAL	34,983	8,260,561,578	35,380	8,269,812,430	35,384	8,271,246,475	35,487	8,288,723,433	35,528	8,345,775,816

Source: County Land Use Code Report

WEST CHESTER AREA SCHOOL DISTRICT
Market Value versus Assessed Value of Taxable Real Estate

As of June 30th	Market Value Chester County (000)	Market Value Delaware County (000)	Total Market Value (000)	Assessed Value (000)	Ratio of Market Value to Assessed Value
2005	7,866,747	492,988	8,359,734	8,062,043	104%
2006	9,008,526	582,243	9,590,769	8,157,313	118%
2007	9,086,864	610,170	9,697,034	8,242,716	118%
2008	10,393,941	674,163	11,068,104	8,307,843	133%
2009	10,480,758	671,018	11,151,776	8,266,704	135%
2010	11,334,739	690,551	12,025,290	8,260,562	146%
2011	11,311,170	682,225	11,993,395	8,269,812	145%
2012	11,830,153	706,388	12,536,541	8,271,246	152%
2013	11,841,643	705,298	12,546,941	8,288,723	151%
2014	12,049,694	736,705	12,786,399	8,345,776	153%

Source: State Tax Equalization Board

WEST CHESTER AREA SCHOOL DISTRICT
Property Tax Rates - All Direct and Overlapping Governments
(Mills)

Chester County

Fiscal Year	West Chester			Township of					
	Area School District	Chester County	Township of East Bradford	Township of East Goshen	Township of Thornbury	Township of West Goshen	West Whiteland	Township of Westtown	Borough of West Chester
2006-07	15.16	3.80	0.07	1.25	0.84	1.50	0.60	1.50	5.21
2007-08	15.79	3.80	0.07	1.25	0.84	1.50	0.60	2.00	5.60
2008-09	16.85	3.97	0.07	1.25	0.84	1.50	0.60	2.00	5.60
2009-10	17.85	3.97	0.07	1.25	0.84	2.00	0.60	2.00	5.80
2010-11	18.36	3.97	0.07	1.25	0.84	2.00	0.60	2.50	6.96
2011-12	18.36	3.97	0.34	1.25	0.84	2.00	0.60	2.50	6.96
2012-13	18.67	4.16	0.34	1.25	0.84	2.00	0.72	3.50	6.96
2013-14	18.67	4.16	0.34	1.25	1.00	2.00	0.72	3.50	6.96
2014-15	19.21	4.16	0.34	1.25	1.00	2.00	0.72	3.50	6.96
2015-16	19.58	4.16	1.00	1.25	1.00	2.00	0.72	3.50	6.96

Source: Chester County website

Delaware County

Fiscal Year	West Chester		
	Area School District	Delaware County	Township of Thornbury
2006-07	11.02	4.45	0.00
2007-08	11.87	4.45	0.00
2008-09	12.94	4.83	0.00
2009-10	14.16	4.83	0.00
2010-11	14.25	5.18	0.00
2011-12	14.22	5.18	0.00
2012-13	13.78	5.30	0.00
2013-14	13.62	5.45	0.00
2014-15	13.65	5.60	0.00
2015-16	13.91	5.60	0.00

Source: Delaware County website

Note: Effective June 30, 2007, Pennsylvania law has imposed restrictions on a school district's ability to increase tax rates. The State restricts increases to tax rates to no more than a pre-calculated index. A district may apply for exceptions with the State to increase the tax rate above the index.

**WEST CHESTER AREA SCHOOL DISTRICT
TEN LARGEST REAL PROPERTY TAXPAYERS
(Unaudited)**

Name	Township	Type of Property	2015-16			2006-07		
			Taxable Assessed Value	Percent of District's Total Value	Rank	Taxable Assessed Value	Percent of District's Total Value	Rank
Exton Square, Inc.	West Whiteland	Shopping Mall	78,683,200	0.94%	1	110,168,920	1.37%	1
QVC	West Goshen	Indust. Bldg./TV Shopping	35,696,530	0.43%	2	48,371,130	0.60%	2
Main Street at Exton	West Whiteland	Shopping Center	28,553,560	0.34%	3	31,509,660	0.39%	3
TRC Valley Creek Assoc.	West Whiteland	Business Complex	28,500,000	0.34%	4			
HCRI PA Properties	East Goshen	Senior Living Complex	22,849,280	0.27%	5			
Exton Crossing Apartments	West Whiteland	Apartment Complex	21,023,480	0.25%	6			
Whiteland Investors LP	West Whiteland	Apartment Complex	19,320,000	0.23%	7			
Hankin Family LTD Prtsp	East Goshen	Apartment Complex	17,328,750	0.21%	8	16,180,450	0.20%	9
Westtown Apartment	Westtown	Apartment Complex	16,636,690	0.20%	9	16,636,690	0.21%	7
Fern Hill LLC	West Goshen	Medical Complex	16,617,370	0.20%	10			
Exton Whiteland Dev. Co.	West Whiteland	Shopping Center				21,460,000	0.27%	4
National Properties	West Whiteland	Apartment Complex				21,023,480	0.26%	5
Whiteland Associates	West Whiteland	Shopping Center				19,320,000	0.24%	6
Hankin Group	West Whiteland	Apartment Complex				16,453,180	0.21%	8
Walmart & Sam's Club	West Whiteland	Shopping Center				13,929,200	0.17%	10
Total Assessed Value--Ten Largest Taxpayers			285,208,860			315,052,710		
Total District Assessed Value			8,345,775,816			8,062,042,925		

Source: District Fact Books

**WEST CHESTER AREA SCHOOL DISTRICT
REAL ESTATE TAX COLLECTION AS A RATIO OF LEVY**

FISCAL YEAR	ASSESSED VALUATION	MILLS ⁽²⁾	ADJUSTED LEVY	CURRENT COLLECTION	
				AMOUNT ^{(1), (3)}	PERCENT
2006-07	8,062,042,925	15.16	119,874,910	115,783,148	96.6%
2007-08	8,157,312,585	15.79	126,309,274	121,988,633	96.6%
2008-09	8,242,715,916	16.85	136,344,630	131,884,468	96.7%
2009-10	8,307,842,902	17.85	145,858,549	140,734,362	96.5%
2010-11	8,266,704,410	18.36	149,229,022	143,868,716	96.4%
2011-12	8,260,561,578	18.36	149,159,276	143,252,119	96.0%
2012-13	8,269,812,430	18.67	150,508,760	145,265,121	96.5%
2013-14	8,271,246,475	18.67	151,204,093	146,630,222	97.0%
2014-15	8,288,723,433	19.21	155,654,493	151,068,019	97.1%
2015-16	8,345,775,816	19.58	159,721,081	155,284,474	97.2%

Source: District Tax Records

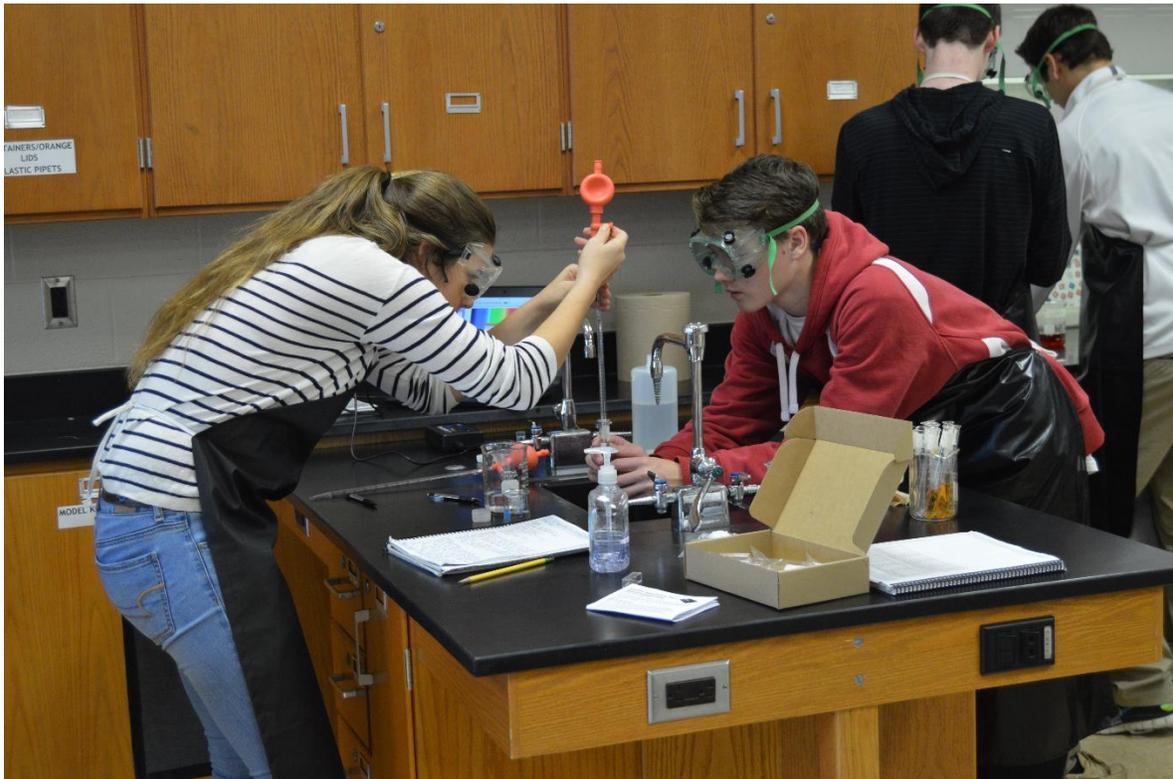
⁽¹⁾ 2008-09 through 2010-11 Includes revenue received from State designated for school district property tax

⁽²⁾ One mill of tax is equal to \$1.00 for every \$1,000 of assessed valuation of real estate property

⁽³⁾ Does not include delinquent or interim taxes collected.

WEST CHESTER AREA SCHOOL DISTRICT

DEBT CAPACITY



**WEST CHESTER AREA SCHOOL DISTRICT
COMPUTATION OF NON-ELECTORAL DEBT MARGIN**

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Total General Fund Revenues*	175,188,902	184,383,429	189,079,944	196,838,806	200,193,855	200,328,038	205,516,382	206,453,328	213,970,536	220,793,385
Less Required Deductions if included in total										
Rental and Sinking Fund Reimbursement	1,334,225	1,437,374	1,519,538	1,558,427	1,074,696	1,224,820	1,151,153	1,160,377	1,181,706	-
Sale of Property and Non-recurring revenue	-	-	10,364	5,057	-	-	973	-	-	-
Fund Transfer	-	2,086,849	-	-	-	-	-	-	-	-
Net Revenues	1,334,225	3,524,223	1,529,902	1,563,484	1,074,696	1,224,820	1,152,126	1,160,377	1,181,706	-
Borrowing Base	173,854,677	180,859,206	187,550,042	195,275,323	199,119,159	199,103,218	204,364,256	205,292,951	212,788,830	220,793,385
Multiplier	225%	225%	225%	225%	225%	225%	225%	225%	225%	225%
Total Nonelectoral Debt Limit	391,173,023	406,933,214	421,987,595	439,369,476	448,018,108	447,982,241	459,819,576	461,909,139	478,774,867	496,785,116
Less Amount Debt Applicable to Debt Limit	325,945,000	315,556,000	304,530,000	302,533,000	291,539,000	279,630,000	287,443,000	285,016,000	271,826,000	266,615,000
Total Debt Margin	65,228,023	91,377,214	117,457,595	136,836,476	156,479,108	168,352,241	172,376,576	176,893,139	206,948,867	230,170,116
Ratio of Debt Limit to Debt Margin	17%	22%	28%	31%	35%	38%	37%	38%	43%	46%

Source: District Annual Financial Statements PDE 2057

* Includes other financing sources

**WEST CHESTER AREA SCHOOL DISTRICT
GROSS PRINCIPAL DEBT OUTSTANDING**

Fiscal Year	Emmaus Note 2009	Series AA of 2010 GOR	Series 2011 GOR	Series A of 2012 GOB	Series AA of 2012 GOR	Series 2013 GOR	Series 2014 GOB	Series A 2014 GOR	Series AA 2014 GOR	Series 2015 GOR	Series A 2015 GOB	Series AA 2015 GOR	Series 2016 GOR	Series A 2016 GOR	Total
2016- 2017	5,000	2,510,000	525,000	-	115,000	765,000	-	4,485,000	270,000	3,320,000	5,000	665,000	1,490,000	5,000	14,160,000
2017- 2018	5,000	1,795,000	540,000	-	7,835,000	795,000	-	5,000	270,000	1,290,000	5,000	680,000	1,725,000	5,000	14,950,000
2018- 2019	5,000	3,160,000	545,000	-	8,295,000	815,000	-	5,000	280,000	-	5,000	710,000	1,810,000	5,000	15,635,000
2019- 2020	5,000	3,290,000	560,000	-	7,875,000	825,000	-	800,000	290,000	-	5,000	735,000	1,840,000	5,000	16,230,000
2020- 2021	650,000	3,420,000	570,000	-	7,360,000	850,000	-	1,085,000	295,000	-	5,000	755,000	1,935,000	5,000	16,930,000
2021- 2026	3,190,000	4,410,000	3,090,000	20,000	7,620,000	-	10,000	24,500,000	12,670,000	-	25,000	770,000	6,400,000	31,005,000	93,710,000
2026- 2031	6,110,000	-	2,075,000	16,535,000	-	-	9,340,000	-	43,205,000	-	7,610,000	-	-	1,000,000	85,875,000
2031- 2032	-	-	-	4,445,000	-	-	2,650,000	-	-	-	2,030,000	-	-	-	9,125,000
Total Principal	9,970,000	18,585,000	7,905,000	21,000,000	39,100,000	4,050,000	12,000,000	30,880,000	57,280,000	4,610,000	9,690,000	4,315,000	15,200,000	32,030,000	266,615,000

Source: District Debt Service Schedules

**WEST CHESTER AREA SCHOOL DISTRICT
SCHEDULE OF DIRECT AND OVERLAPPING DEBT**

		Gross Debt Outstanding	Percentage Applicable to this Governmental Unit	Net Share of Debt	
Chester County					
Direct Debt					
	West Chester Area School District	266,615,000	100%	266,615,000	
Overlapping Debt					
	Township of East Bradford	-	100%	-	(1), (2)
	Township of East Goshen	4,652,778	100%	4,652,778	(1), (2)
	Township of Thornbury	-	100%	-	(1), (2)
	Township of West Goshen	6,252,000	100%	6,252,000	(1), (2)
	Township of West Whiteland	12,790,000	100%	12,790,000	(1), (2)
	Township of Westtown	13,380,000	100%	13,380,000	(1), (2)
	Borough of West Chester	32,974,794	100%	32,974,794	(1), (3)
	Chester County	550,121,272	20%	110,725,351	(1), (2), (4)
Total Direct and Overlapping Chester County Debt				447,389,923	
Delaware County					
Direct Debt					
	West Chester Area School District	266,615,000	100%	266,615,000	
Overlapping Debt					
	Township of Thornbury	188,164	100%	188,164	(1), (5)
	Delaware County	327,081,000	1%	4,697,504	(1), (4), (5)
Total Direct and Overlapping Delaware County Debt				271,500,668	

⁽¹⁾ As of December 31, 2015

⁽²⁾ Source: County of Chester

⁽³⁾ Source: West Chester Borough

⁽⁴⁾ Percentage of County Debt was derived by taking WCASD population as a Percentage of County

⁽⁵⁾ Source: County of Delaware CAFR

WEST CHESTER AREA SCHOOL DISTRICT
RATIO OF NET GENERAL DEBT TO ASSESSED VALUE AND DEBT PER CAPITA
(Unaudited)

Fiscal Year	Assessed Value ⁽¹⁾	Gross Bonded Debt ⁽⁵⁾	Debt Service Monies Available	Net Bonded Debt	Ratio of Net Bonded Debt to Assessed	Population	Net Bonded Debt per Capita	Estimated Personal Income ⁽⁴⁾	Percent of Personal Income
2006-07	8,062,042,925	316,695,000	-	316,695,000	3.9%	101,207 ⁽³⁾	3,129	6,608,311,065	4.8%
2007-08	8,157,312,585	307,140,000	-	307,140,000	3.8%	101,207 ⁽³⁾	3,035	6,608,311,065	4.6%
2008-09	8,242,715,916	296,990,000	-	296,990,000	3.6%	101,207 ⁽³⁾	2,934	6,608,311,065	4.5%
2009-10	8,307,842,902	285,915,000	-	285,915,000	3.4%	108,441 ⁽²⁾	2,637	7,080,655,095	4.0%
2010-11	8,266,704,410	275,895,000	-	275,895,000	3.3%	108,441 ⁽²⁾	2,544	7,080,655,095	3.9%
2011-12	8,260,561,578	265,010,000	-	265,010,000	3.2%	108,441 ⁽²⁾	2,444	7,080,655,095	3.7%
2012-13	8,269,812,430	273,900,000	-	273,900,000	3.3%	108,441 ⁽²⁾	2,526	7,080,655,095	3.9%
2013-14	8,271,246,475	272,605,000	-	272,605,000	3.3%	108,441 ⁽²⁾	2,514	7,080,655,095	3.8%
2014-15	8,288,723,433	260,605,000	-	260,605,000	3.1%	108,441 ⁽²⁾	2,403	7,080,655,095	3.7%
2015-16	8,345,775,816	256,645,000	-	256,645,000	3.1%	108,441 ⁽²⁾	2,367	7,080,655,095	3.6%

⁽¹⁾ Source: District Fact Book

⁽²⁾ Source: 2010 Census

⁽³⁾ Source: 2000 Census

⁽⁴⁾ Uses 1999 Household Median Income from Chester County Planning Commission

⁽⁵⁾ Source: District Audit Report

WEST CHESTER AREA SCHOOL DISTRICT

DEMOGRAPHIC AND ECONOMIC INFORMATION



WEST CHESTER AREA SCHOOL DISTRICT
Trends in Population, Market Value and Personal Income

	West Chester Area School District Population (3)	Chester County Population (1)	Pennsylvania Population (1)	United States Population (1)
1970	Not Available	278,311	11,758,458	203,302,031
1980	68,170	316,660	11,855,687	226,542,199
1990	81,172	376,396	11,881,643	248,709,873
2000	94,114	433,501	12,281,054	281,421,906
2010	100,413	498,886	12,702,379	308,745,538
2011 *	101,738	503,662	12,741,310	311,582,564
2012 *	102,075	506,575	12,764,475	313,873,685
2013 *	102,782	509,468	12,773,801	316,128,839
2014 *	103,324	512,784	12,787,209	318,857,056
2015 *	104,062	515,939	12,802,503	321,418,820

* As estimated by US Census Bureau

	West Chester Area School District Market Value	West Chester Area School District Adjusted Personal Income	Pennsylvania Market Value	Pennsylvania Adjusted Personal Income (2)
2006	\$9,590,769,200	\$3,884,233,497	\$605,480,139,100	\$249,837,190,420
2007	\$9,697,033,700	\$4,643,670,427	\$619,322,425,100	\$281,225,923,639
2008	\$11,064,906,900	\$4,451,051,840	\$691,149,996,700	\$284,972,235,557
2009	\$11,151,776,000	\$4,217,565,767	\$699,875,265,754	\$269,983,839,121
2010	\$12,025,290,349	\$4,599,671,765	\$753,847,457,918	\$285,034,294,226
2011	\$11,993,394,605	\$4,245,577,671	\$756,045,821,766	\$295,345,108,406
2012	\$12,536,540,440	\$4,698,094,232	\$776,736,893,311	\$312,219,585,188
2013	\$12,546,941,355	\$4,502,829,867	\$781,362,158,748	\$311,032,689,690
2014	\$12,786,398,938	Not Available	\$801,633,782,130	Not Available
2015	\$12,891,822,543	Not Available	\$810,805,701,762	Not Available

(1) Source: US Census

(2) Source: PA Dept of Education

(3) Chester County Planning Commission

WEST CHESTER AREA SCHOOL DISTRICT
Key Economic and Housing Indices

Household Income

	Total households 1999	Household Income, 2010			Median Household Income, 1999 ⁽¹⁾
		less than \$50,000	\$50,000 to \$100,000	\$100,000 or more	
Chester County	158,025	44,509	46,175	67,341	65,295
West Chester Area ⁽²⁾	37,583	10,777	11,783	15,023	

Labor Force and Employment

	Population 16 years and over, 2010	Civilian Labor Force, 2010			Unemployment Rate, 2010 ⁽¹⁾
		Total	Employed	Unemployed	
Pennsylvania					8.5%
Chester County	378,828	261,929	249,690	12,239	6.5%
West Chester Area ⁽²⁾	74,680	53,141	51,129	2,012	N/A

Housing Value

	Total Owner Occupied Units, 2010	Housing Value				
		Less than \$150,000	\$150,000 to \$300,000	\$300,001 to \$400,000	\$400,001 to \$500,000	\$500,001 or more ⁽¹⁾
Chester County	106,254	11,071	49,959	26,969	14,268	3,987
West Chester Area ⁽²⁾	26,707	1,189	7,645	6,640	5,140	6,093

West Chester Area Median Home Value in 2000 = \$182,500

⁽¹⁾ Source: U S Census Bureau American Community Survey 2005-2009

⁽²⁾ West Chester Area is comprised of all Chester County West Chester Area municipalities

**WEST CHESTER AREA SCHOOL DISTRICT
LARGEST EMPLOYERS WITHIN THE SCHOOL DISTRICT
Unaudited**

Name	Product or Service	2015-16			2006-07		
		Approximate Employment	Rank	% of Total	Approximate Employment	Rank	% of Total
QVC Network, Inc.	Home Shopping Network	2,784	1	5.4%	1,443	5	2.8%
West Chester University	Education	2,571	2	5.0%	1,591	4	3.1%
Penn Medicine Chester County Hospital	Health Care Services	2,196	3	4.3%	2,075	2	4.1%
Chester County	County Government	1,772	4	3.5%	2,589	1	5.1%
West Chester Area School District	Education	1,556	5	3.0%	1,431	6	2.8%
United Parcel Service, Inc.	Delivery Services	1,302	6	2.5%	1,232	9	2.4%
Johnson & Johnson Services Inc.	Drug Research and Testing	1,256	7	2.5%			
Giant Food Stores LLC	Grocery	976	8	1.9%			
Comcast Cable Communications	Telecommunication	927	9	1.8%			
Communications Test Design, Inc.	Communication Engineering	653	10	1.3%			
QVC Publishing, Inc.	Div. QVC Network				2,048	3	4.0%
People 2.0, Inc.	Staffing Agencies				1,319	7	2.6%
Therakos	Health Care Products				1,285	8	2.5%
Synthes Spine Co. LP	Medical Technology				1,231	10	2.4%
Total		15,993			16,244		

Note: % of Total Employment uses 2010 Total West Chester Community employed population of 51,129

Source: District EIT Collection records, District Fact Book Chester County Planning Commission

WEST CHESTER AREA SCHOOL DISTRICT

OPERATING INFORMATION



**WEST CHESTER AREA SCHOOL DISTRICT
STAFFING RATIOS FOR PROFESSIONAL STAFF**

Fiscal Year	Number of School Staff *	Number of Students	Ratio Students/Staff
2006-07	974.53	11,789	12.1
2007-08	1,006.50	11,667	11.6
2008-09	999.20	11,684	11.7
2009-10	996.78	11,810	11.8
2010-11	987.70	11,825	12.0
2011-12	976.10	11,822	12.1
2012-13	972.40	11,688	12.0
2013-14	971.80	11,659	12.0
2014-15	971.60	11,624	12.0
2015-16	971.30	11,483	11.8

* Includes: teachers, librarians, guidance counselors, nurses, supervisors, school administrators and social workers.

Source: District Fact Book

**WEST CHESTER AREA SCHOOL DISTRICT
DISTRICT FACILITIES**

Building	Original Construction Date	Addition and/or Renovation Date	Grades	Site Area (Acres)	Building Sq. Ft.	Sept. 30th 2015 Enrollment
B. Rustin High School	2003-06	-	9-12	123.20	283,000	1,258
East High School	1973	1976/92/93/04	9-12	62.60	314,453	1,272
East/Fugett Athletic Fields	2004	-	-	43.35	-	----
Henderson High School	1951	1956/64/76/94/98/04	9-12	30.56	287,351	1,228
Henderson-North Campus Athletics	2006	-	-	28.40	-	----
E. N. Peirce Middle School	1963	1998/01/03	6-8	26.70	136,250	912
G. A. Stetson Middle School	1959	1961/98/03/07	6-8	38.40	134,857	986
J. R. Fugett Middle School	1969	2009	6-8	*	163,340	884
East Bradford Elementary	1958	1966/70/89/2013	K-5	18.20	58,367	404
East Goshen Elementary	1955	1960/64/67/95/01	K-5	20.80	67,832	412
Exton Elementary	1940	1953/57/91/92/93/00	K-5	13.10	66,265	465
Fern Hill Elementary	1955	1960/89/2014	K-5	20.00	64,555	510
Glen Acres Elementary	1966	1997	K-5	11.70	59,931	500
Hillsdale Elementary	1976	2007	K-5	20.90	70,631	554
Mary C. Howse Elementary	1962	1965/97	K-5	15.24	65,287	518
Penn Wood Elementary	1966	1970/89/01/2012	K-5	18.60	64,350	543
Sarah W. Starkweather Elementary	1991	1998	K-5	37.90	75,094	580
Westtown-Thornbury Elementary	1954	1956/89/2012	K-5	11.70	55,556	457
Facilities & Operations Center	1999	-	-	3.20	24,588	----
Spellman Administration	1924	1952/55/77/99	Admin	17.60	42,845	----
				562.15	2,034,552	11,483

* Fugett acreage included in East HS site area

**WEST CHESTER AREA SCHOOL DISTRICT
SCHOOL DISTRICT EMPLOYEES BY FUNCTION
For the 2015-16 Fiscal Year**

Functions	Elementary	Middle	High	Other	Total
1100 Regular	307.90	168.00	224.00	17.50	717.40
1200 Special	58.80	28.20	35.10	143.20	265.30
1300 Vocational		14.20	13.20		27.40
1400 Other Instructional					-
2100 Support Services- Students	19.60	15.00	34.00	12.00	80.60
2200 Support Services- Instructional	15.00	6.00	7.10	12.45	40.55
2300 Support Services- Administration	25.00	15.00	21.00	10.00	71.00
2400 Support Services- Pupil Health	10.00	3.00	6.00	7.00	26.00
2500 Support Services- Business Office				14.00	14.00
2600 Operating & Maintenance of Plant Services	34.00	18.00	33.00	42.40	127.40
2700 Student Transportation Services				3.50	3.50
2800 Support Services- Central				23.05	23.05
3000 Operation of Non-Instructional Services			9.00		9.00
Total 2015-16 FTEs	470.30	267.40	382.40	285.10	1,405.20

Source: District Personnel Budget Documentation

**WEST CHESTER AREA SCHOOL DISTRICT
STUDENT ENROLLMENT SUMMARY**

School Year:		2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Kindergarten (half-time)	At Sept. 30	660	578	628	660	611	630	616	557	584	525
	End of Year	668	584	620	658	609	646	609	571	604	546
**Kindergarten (full-time)		73	77	75	74	74	76	76	90	79	90
		70	69	77	74	74	72	76	75	51	76
Grades 1-5	At Sept. 30	4,388	4,316	4,258	4,290	4,351	4,379	4,377	4,431	4,363	4,328
	End of Year	4,385	4,295	4,230	4,277	4,351	4,385	4,327	4,434	4,339	4,321
Grades 6-8	At Sept. 30	2,793	2,821	2,803	2,801	2,819	2,790	2,763	2,687	2,790	2,782
	End of Year	2,788	2,782	2,762	2,800	2,812	2,777	2,728	2,670	2,767	2,780
Grades 9-12	At Sept. 30	3,875	3,875	3,920	3,985	3,970	3,947	3,855	3,901	3,808	3,758
	End of Year	3,795	3,795	3,845	3,908	3,894	3,896	3,815	3,853	3,764	3,751
TOTAL-Sept.30		11,789	11,667	11,684	11,810	11,825	11,822	11,687	11,666	11,624	11,483
TOTAL-End of Year		11,706	11,525	11,534	11,717	11,740	11,776	11,555	11,603	11,525	11,474
Increase/Decrease at September 30		67	(122)	17	126	15	(3)	(135)	(21)	(42)	(141)

**Students are pulled from the half-time K & placed in full-time K

**WEST CHESTER AREA SCHOOL DISTRICT
STUDENT MARKET SHARE ANALYSIS**

	<u>2006-07</u>	<u>2007-08</u>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Total Out-of-District	5,035	4,945	4,948	4,772	4,371	4,334	4,322	4,073	4,034	4,164
% of Total	29.9%	29.8%	29.7%	28.8%	27.0%	26.8%	27.0%	25.9%	25.8%	26.6%
Total In-District	11,789	11,667	11,684	11,810	11,825	11,822	11,687	11,666	11,624	11,483
% of Total	70.1%	70.2%	70.3%	71.2%	73.0%	73.2%	73.0%	74.1%	74.2%	73.4%
Total Students	16,824	16,612	16,632	16,582	16,196	16,156	16,009	15,739	15,658	15,647
District Share Change Year-to-Year	0.70%	0.23%	0.03%	1.38%	2.51%	0.22%	-0.23%	1.53%	0.16%	-1.14%

WCASD	11,789	11,667	11,684	11,810	11,825	11,822	11,687	11,666	11,624	11,483
Elementary	5,121	4,971	4,961	5,024	5,036	5,085	5,069	5,078	5,026	4,943
% of Total	30.4%	29.9%	29.8%	30.3%	31.1%	31.5%	31.7%	32.3%	32.1%	31.6%
Secondary	6,668	6,696	6,723	6,786	6,789	6,737	6,618	6,588	6,598	6,540
% of Total	39.6%	40.3%	40.4%	40.9%	41.9%	41.7%	41.3%	41.9%	42.1%	41.8%

Out-Of-District	5,035	4,945	4,948	4,772	4,371	4,334	4,322	4,073	4,034	4,164
Elementary	3,733	3,707	3,705	3,542	3,320	3,299	3,268	3,040	3,040	3,131
Private	186	160	185	196	171	185	188	181	227	229
% of Total	1.1%	1.0%	1.1%	1.2%	1.1%	1.1%	1.2%	1.2%	1.4%	1.5%
Religious - Catholic	2,391	2,321	2,241	2,125	1,973	1,850	1,805	1,682	1,618	1,615
% of Total	14.2%	14.0%	13.5%	12.8%	12.2%	11.5%	11.3%	10.7%	10.3%	10.3%
Religious - Other	448	446	448	394	325	375	336	248	270	329
% of Total	2.7%	2.7%	2.7%	2.4%	2.0%	2.3%	2.1%	1.6%	1.7%	2.1%
Charter	418	501	543	545	583	610	656	670	706	717
% of Total	2.5%	3.0%	3.3%	3.3%	3.6%	3.8%	4.1%	4.3%	4.5%	4.6%
Special Education	115	103	100	117	103	114	107	91	69	78
% of Total	0.7%	0.6%	0.6%	0.7%	0.6%	0.7%	0.7%	0.6%	0.4%	0.5%
Home School	175	176	188	165	165	165	176	168	150	163
% of Total	1.0%	1.1%	1.1%	1.0%	1.0%	1.0%	1.1%	1.1%	1.0%	1.0%
Secondary	1,302	1,238	1,243	1,230	1,051	1,035	1,054	1,033	994	1,033
Private	66	58	54	49	33	39	46	35	40	38
% of Total	0.4%	0.3%	0.3%	0.3%	0.2%	0.2%	0.3%	0.2%	0.3%	0.2%
Religious - Catholic	1,014	970	947	939	814	803	819	762	725	812
% of Total	6.0%	5.8%	5.7%	5.7%	5.0%	5.0%	5.1%	4.8%	4.6%	5.2%
Religious - Other	153	139	148	142	140	123	98	84	93	82
% of Total	0.9%	0.8%	0.9%	0.9%	0.9%	0.8%	0.6%	0.5%	0.6%	0.5%
CCIU	16	23	32	37	23	31	32	90	73	66
% of Total	0.1%	0.1%	0.2%	0.2%	0.1%	0.2%	0.2%	0.6%	0.5%	0.4%
Alternative	53	48	62	63	41	39	59	62	63	35
% of Total	0.3%	0.3%	0.4%	0.4%	0.3%	0.2%	0.4%	0.4%	0.4%	0.2%
Home School	-	-	-	-	-	-	-	-	-	-

TOTAL NO. STUDENTS	16,824	16,612	16,632	16,582	16,196	16,156	16,009	15,739	15,658	15,647
Elementary	8,854	8,678	8,666	8,566	8,356	8,384	8,337	8,118	8,066	8,074
Secondary	7,970	7,934	7,966	8,016	7,840	7,772	7,672	7,621	7,592	7,573

TOTAL NO OF BIRTHS (AGE 5)	1,264	1,236	1,191	1,248	1,234	1,150	1,155	1,123	1,177	1,035
TOTAL NO. STUDENTS	16,824	16,612	16,632	16,582	16,196	16,156	16,009	15,739	15,658	15,647
Elementary	8,854	8,678	8,666	8,566	8,356	8,384	8,337	8,118	8,066	8,074
Secondary	7,970	7,934	7,966	8,016	7,840	7,772	7,672	7,621	7,592	7,573

Facility Breakdown										
% Public	70.1%	70.2%	70.3%	71.2%	73.0%	73.2%	73.0%	74.1%	74.2%	73.4%
Schools Facilities Not WCASD										
% Private	1.5%	1.3%	1.4%	1.5%	1.3%	1.4%	1.5%	1.4%	1.7%	1.7%
% Religious	23.8%	23.3%	22.8%	21.7%	20.1%	19.5%	19.1%	17.6%	17.3%	18.1%
% Charter	2.5%	3.0%	3.3%	3.3%	3.6%	3.8%	4.1%	4.3%	4.5%	4.6%
% Special Education	0.7%	0.6%	0.6%	0.7%	0.6%	0.7%	0.7%	0.6%	0.4%	0.5%
% CCIU	0.1%	0.1%	0.2%	0.2%	0.1%	0.2%	0.2%	0.6%	0.5%	0.4%
% Alternative	0.3%	0.3%	0.4%	0.4%	0.3%	0.2%	0.4%	0.4%	0.4%	0.2%
% Home School	1.0%	1.1%	1.1%	1.0%	1.0%	1.0%	1.1%	1.1%	1.0%	1.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

WEST CHESTER AREA SCHOOL DISTRICT

SINGLE AUDIT



INDEPENDENT AUDITOR'S
REPORT ON INTERNAL CONTROL
OVER FINANCIAL REPORTING AND ON
COMPLIANCE AND OTHER MATTERS BASED
ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS

T 302.478.8940
F 302.468.4001
www.btcpa.com

December 6, 2016

Board of School Directors
West Chester Area School District
West Chester, Pennsylvania

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the West Chester Area School District ("the District") as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated December 6, 2016.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Board of School Directors
West Chester Area School District

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Barbacane, Thornton & Company LLP
BARBACANE, THORNTON & COMPANY LLP

INDEPENDENT AUDITOR'S
REPORT ON COMPLIANCE FOR EACH
MAJOR PROGRAM AND ON INTERNAL CONTROL
OVER COMPLIANCE REQUIRED BY
THE UNIFORM GUIDANCE

December 6, 2016

Board of School Directors
West Chester Area School District
West Chester, Pennsylvania

Report on Compliance for the Major Federal Program

We have audited the West Chester Area School District's ("the District") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on the District's major federal program for the year ended June 30, 2016. The District's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and recommendations.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for the District's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the District's compliance.

Board of School Directors
West Chester Area School District

Opinion on the Major Federal Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2016.

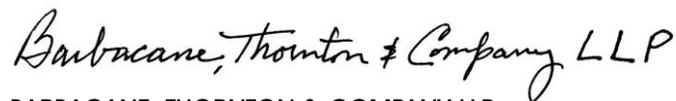
Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on its major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.


BARBACANE, THORNTON & COMPANY LLP

WEST CHESTER AREA SCHOOL DISTRICT

SCHEDULE OF FINDINGS AND RECOMMENDATIONS

PART A - SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of auditor's report issued [*unmodified, qualified, adverse, or disclaimer*]:

Unmodified

Internal control over financial reporting:

- Material weakness(es) identified? Yes No
- Significant deficiency(ies) identified? Yes None reported
- Noncompliance material to financial statements noted? Yes No

Federal Awards

Internal control over major programs:

- Material weakness(es) identified? Yes No
- Significant deficiency(ies) identified? Yes None reported

Type of auditor's report issued on compliance for major programs [*unmodified, qualified, adverse, or disclaimer*]:

Unmodified

Any audit findings disclosed that are required to be reported in accordance with the Uniform Guidance?

Yes No

Identification of major programs:

CFDA Numbers _____

Name of Federal Program or Cluster _____

10.553, 10.555

Child Nutrition Cluster

Dollar threshold used to distinguish between Type A and Type B programs:

\$ 750,000

Auditee qualified as low-risk auditee?

Yes No

WEST CHESTER AREA SCHOOL DISTRICT

SCHEDULE OF FINDINGS AND RECOMMENDATIONS

PART B - FINDINGS RELATED TO FINANCIAL STATEMENTS

STATUS OF PRIOR YEAR FINDINGS

None.

CURRENT YEAR FINDINGS AND RECOMMENDATIONS

None.

PART C - FINDINGS RELATED TO FEDERAL AWARDS

STATUS OF PRIOR YEAR FINDINGS

None.

CURRENT YEAR FINDINGS AND RECOMMENDATIONS

None.

**WEST CHESTER AREA SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED JUNE 30, 2016**

Federal Grantor/Pass-through Grantor/Program or Cluster Title	Source Code	Federal CFDA Number	Pass- Through Grantor's Number	Grant Period Beginning - Ending	Program or Award Amount	Total Received for Year	Accrued (Unearned) Revenue 07/01/15	Revenue Recognized	Expenditures	Accrued (Unearned) Revenue 06/30/16	Passed Through to Subrecipients
U.S. Department of Education											
<u>Passed through PA Department of Education</u>											
Title I Grants to Local Education Agencies	I	84.010	013-160470	07/01/15-09/30/16	\$ 828,867	\$ 773,854	\$ -	\$ 828,867	\$ 828,867	\$ 55,013	\$ -
Title I Grants to Local Education Agencies	I	84.010	013-150470	07/03/14-09/30/15	818,064	53,808	53,808	-	-	-	-
Total CFDA #84.010						<u>827,662</u>	<u>53,808</u>	<u>828,867</u>	<u>828,867</u>	<u>55,013</u>	<u>-</u>
English Language Acquisition Grants	I	84.365	010-160470	07/01/15-09/30/16	106,810	71,207	-	62,549	62,549	(8,658)	-
English Language Acquisition Grants	I	84.365	010-150470	07/01/14-09/30/15	107,785	21,557	(4,504)	26,061	26,061	-	-
Total CFDA #84.365						<u>92,764</u>	<u>(4,504)</u>	<u>88,610</u>	<u>88,610</u>	<u>(8,658)</u>	<u>-</u>
Improving Teacher Quality State Grants	I	84.367	020-160470	07/01/15-09/30/16	276,481	184,765	-	112,392	112,392	(72,373)	-
Improving Teacher Quality State Grants	I	84.367	020-150470	07/03/14-09/30/15	277,596	203,435	(58,122)	261,557	261,557	-	-
Improving Teacher Quality State Grants	I	84.367	020-140470	07/01/13-09/30/14	276,775	18,436	18,436	-	-	-	-
Total CFDA #84.367						<u>406,636</u>	<u>(39,686)</u>	<u>373,949</u>	<u>373,949</u>	<u>(72,373)</u>	<u>-</u>
<u>Passed through Intermediate Unit 1</u>											
IDEA Special Education - Grants to States	I	84.027	062-16-0-032	09/30/15-09/29/16	10,000	-	-	6,023	6,023	6,023	-
<u>Passed through Chester County I.U.</u>											
IDEA Special Education - Grants to States	I	84.027	62-1500024	07/01/15-09/30/16	1,189,215	792,810	-	1,189,215	1,189,215	396,405	-
IDEA Special Education - Grants to States	I	84.027	62-1400024	07/01/14-09/30/15	1,208,173	526,074	526,074	-	-	-	-
Total CFDA #84.027						<u>1,318,884</u>	<u>526,074</u>	<u>1,195,238</u>	<u>1,195,238</u>	<u>402,428</u>	<u>-</u>
IDEA Special Education - Preschool Grants	I	84.173	131-150024B	07/01/15-09/30/16	4,502	-	-	4,502	4,502	4,502	-
TOTAL U.S. DEPARTMENT OF EDUCATION						<u>2,645,946</u>	<u>535,692</u>	<u>2,491,166</u>	<u>2,491,166</u>	<u>380,912</u>	<u>-</u>
U.S. Department of Health and Human Services											
<u>Passed through PA Dept of Public Welfare</u>											
Title XIX Medical Assistance Program	I	93.778	N/A	07/01/15-06/30/16	25,187	25,187	-	25,187	25,187	-	-
TOTAL U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES						<u>25,187</u>	<u>-</u>	<u>25,187</u>	<u>25,187</u>	<u>-</u>	<u>-</u>

Continued on next page.

**WEST CHESTER AREA SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED JUNE 30, 2016**

Federal Grantor/Pass-through Grantor/Program or Cluster Title	Source Code	Federal CFDA Number	Pass- Through Grantor's Number	Grant Period Beginning - Ending	Program or Award Amount	Total Received for Year	Accrued (Unearned) Revenue 07/01/15	Revenue Recognized	Expenditures	Accrued (Unearned) Revenue 06/30/16	Passed Through to Subrecipients
Federal Emergency Management Agency											
Passed through PA Emergency Management Agency											
Public Assistance Grant	I	97.036	FEMA-4267-DR-PA071611693	03/23/16-09/23/16	68,632	-	-	68,632	68,632	68,632	-
TOTAL FEDERAL EMERGENCY MANAGEMENT AGENCY						-	-	68,632	68,632	68,632	-
U.S. Department of Agriculture											
Passed through PA Department of Agriculture											
Value of USDA Donated Commodities	I	10.555	N/A	07/01/15-06/30/16	N/A	151,570	-	123,937	123,937	(27,633)	-
Value of USDA Donated Commodities	I	10.555	N/A	07/01/14-06/30/15	N/A	-	(15,645)	15,645	15,645	-	-
Passed through PA Department of Education											
National School Lunch Program	I	10.555	362	07/01/15-06/30/16	N/A	641,542	31,102	627,459	627,459	17,019	-
Total CFDA #10.555						<u>793,112</u>	<u>15,457</u>	<u>767,041</u>	<u>767,041</u>	<u>(10,614)</u>	<u>-</u>
School Breakfast Program	I	10.553	365	07/01/15-06/30/16	N/A	137,160	8,170	134,460	134,460	5,470	-
Total CFDA #10.553						<u>137,160</u>	<u>8,170</u>	<u>134,460</u>	<u>134,460</u>	<u>5,470</u>	<u>-</u>
TOTAL U.S. DEPARTMENT OF AGRICULTURE						930,272	23,627	901,501	901,501	(5,144)	-
TOTAL FEDERAL AWARDS						\$ 3,601,405	\$ 559,319	\$ 3,486,486	\$ 3,486,486	\$ 444,400	\$ -
SPECIAL EDUCATION CLUSTER (IDEA) (CFDA's #84.027 AND #84.173)						<u>\$ 1,318,884</u>	<u>\$ 526,074</u>	<u>\$ 1,199,740</u>	<u>\$ 1,199,740</u>	<u>\$ 406,930</u>	<u>\$ -</u>
CHILD NUTRITION CLUSTER (CFDA's #10.553 AND #10.555)						<u>\$ 930,272</u>	<u>\$ 23,627</u>	<u>\$ 901,501</u>	<u>\$ 901,501</u>	<u>\$ (5,144)</u>	<u>\$ -</u>

Source Code:

I - Indirect Funding

WEST CHESTER AREA SCHOOL DISTRICT

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

NOTE A BASIS OF PRESENTATION

The schedule of expenditures of federal awards reflects federal expenditures for all individual grants which were active during the fiscal year.

NOTE B BASIS OF ACCOUNTING

The District uses the modified accrual method of recording transactions except as noted for the accounting of donated commodities in Note C. Revenues are recorded when measurable and available. Expenditures are recorded when incurred.

NOTE C NONMONETARY FEDERAL AWARDS - DONATED COMMODITIES

The Commonwealth of Pennsylvania distributes federal surplus food to institutions (schools, hospitals, and prisons) and to the needy. Expenditures reported in the schedule of expenditures of federal awards under CFDA #10.555 (Value of USDA Commodities) represent surplus food consumed by the District during the 2015-2016 fiscal year. The District has food commodities totaling \$27,633 in inventory as of June 30, 2016.

NOTE D ACCESS PROGRAM

The ACCESS Program is a medical assistance program that reimburses local educational agencies for direct eligible health-related services provided to enrolled special needs students. Reimbursements are federal source revenues but are classified as fee-for-service and are not considered federal financial assistance. The amount of ACCESS funding recognized for the year ended June 30, 2016 was \$280,350.

NOTE E INDIRECT COST

The District has not elected to use the 10 percent de minimis indirect cost rate allowed under Uniform Guidance. For the year ended June 30, 2016, there were no indirect costs included in the schedule of expenditures of federal awards.